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## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of the Cariboo Regional District have been prepared in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of the Cariboo Regional District's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board meets periodically with management and the Districts' auditors to review significant accounting, reporting and internal control matters. The Board reviews the financial statements and discusses with the auditors, prior to its approval of the financial statements. The Board also considers and approves the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited on behalf of the District by PMT Chartered Professional Accountants LLP, in accordance with generally accepted auditing standards.

Chief Administrative Officer

Chief Financial Officer



## INDEPENDENT AUDITOR'S REPORT

To the Members of the Cariboo Regional District

We have audited the accompanying consolidated financial statements of the Cariboo Regional District, which comprise the consolidated statement of financial position as at December 31, 2017 and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditor's Report to the Members of the Cariboo Regional District (continued)

## Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Cariboo Regional District as at December 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Williams Lake, BC April 13, 2018

PMT CHARTERED PROFESSIONAL ACCOUNTANTS LLP

## CARIBOO REGIONAL DISTRICT Consolidated Statement of Financial Position December 31, 2017

	2017	2016
Financial assets		
Cash and cash equivalents (Note 4)	\$ 33,755,451	\$ 34,641,827
Accounts receivable (Note 5)	24,499,756	21,773,409
MFA Debt Reserve Fund (Note 6)	1,823,787	1,966,548
	60,078,994	58,381,784
Financial liabilities		
Accounts payable and accrued liabilities (Note 7)	7,055,605	8,730,409
Deferred income (Note 8)	5,871,886	5,684,533
District debt (Note 9)	38,167,294	23,345,416
MFA Debt Reserve Fund (Note 6)	1,533,865	1,966,548
Landfill closure liability (Note 10)	1,673,675	1,404,124
	54,302,325	41,131,030
Commitments (Note 13)		
Net financial assets	5,776,669	17,250,754
Non-financial assets		
Inventory	78,748	61,543
Prepaid expenses	1,520	221,933
Tangible capital assets (Statement of Tangible Capital Assets)	97,041,801	78,697,950
	97,122,069	78,981,426
District surplus	\$102,898,737	\$ 96,232,179

Scott Reid, CPA, CGA, Chief Financial Officer

## CARIBOO REGIONAL DISTRICT Consolidated Statement of Operations and Accumulated Surplus Year Ended December 31, 2017

	(Note 16) Budget	2017	2016
Revenue			
General purpose levy	\$ 24,553,301	\$ 24,543,488	\$ 24,470,612
Federal and provincial grants	10,875,274	7,244,429	5,184,064
Other	1,333,197	6,967,343	1,636,061
Fees for services	1,366,539	1,647,214	1,551,099
Donations	558,500	684,357	660,270
Water system	540,385	586,584	469,772
Administration	137,500	539,320	320,702
Sewer system	510,930	494,685	484,403
Interest income	212,909	291,624	345,302
Actuarial adjustment	212,909	245,684	294,653
Rentals	47,600	47,672	77,914
	40,136,135	43,292,400	35,494,852
Formania			
Expenses Airports	440,627	1,007,378	549,484
	36,823	99,782	15,398
Area administration			
Culture, heritage and library networks	3,095,363	3,044,581	2,878,319
Development services	1,457,250	1,157,024	1,231,139
Economic development	412,658	337,735	349,013
Environmental services	6,109,509	6,817,729	7,065,353
General services	4,952,883	5,235,588	4,543,120
Grants-for-assistance	115,779	111,522	117,614
Protective services	4,106,454	7,917,278	4,479,229
Recreation	5,841,476	7,163,107	6,562,036
Sewer	689,408	1,042,583	876,936
Street lighting	65,910	65,678	63,384
Water	579,004	856,140	751,444
	27,903,144	34,856,125	29,482,469
Surplus from operations	12,232,991	8,436,275	6,012,383
Other expenses  Loss on disposal of tangible capital assets		1,769,717	508,857
Annual surplus	12,232,991	6,666,558	5,503,526
Accumulated surplus - beginning of year	96,232,179	96,232,179	90,728,653
Accumulated surplus - end of year (Note 11)	\$108,465,170	\$102,898,737	\$ 96,232,179

## CARIBOO REGIONAL DISTRICT Consolidated Statement of Changes in Net Financial Assets Year Ended December 31, 2017

	Budget	2017	2016
Annual surplus	\$ 12,232,991	\$ 6,666,558	\$ 5,503,526
Amortization of tangible capital assets Purchase of tangible capital assets Proceeds on disposal of tangible capital assets Loss on disposal of assets Decrease (increase) in prepaid expenses Decrease (increase) in inventory	(27,745,765) 30,000 - -	3,683,435 (23,802,600) 5,601 1,769,717 220,409 (17,205)	3,382,164 (18,606,634) - 508,857 (4,896) 6,432
	(27,715,765)	(18,140,643)	(14,714,077)
Decrease in net financial assets	(15,482,774)	(11,474,085)	(9,210,551)
Net financial assets - beginning of year	17,250,754	17,250,754	26,461,305
Net financial assets - end of year	\$ 1,767,980	\$ 5,776,669	\$ 17,250,754

## CARIBOO REGIONAL DISTRICT Consolidated Statement of Cash Flows Year Ended December 31, 2017

	2017	2016
Operating activities Annual surplus	\$ 6,666,558	\$ 5,503,526
Items not affecting cash: Amortization of tangible capital assets Gain (loss) on disposal of assets	3,683,434 1,769,717	3,382,164 508,857
	12,119,709	9,394,547
Changes in non-cash working capital: Accounts receivable Inventory Accounts payable and accrued liabilities Deferred income Landfill closure liability MFA Debt Reserve Fund	(2,726,347) (17,205) (1,674,807) 187,353 269,551 (289,922)	1,240,859 6,432 4,942,158 433,336 46,837
	(4,251,377)	6,669,622
Cash flow from operating activities	7,868,332	16,064,169
Capital activities Purchase of tangible capital assets Proceeds on disposal of tangible capital assets	(23,802,600) 5,601	(18,606,634)
Cash flow used by capital activities	(23,796,999)	(18,606,634)
Financing activities Proceeds from long term financing Repayment of long term debt Repayment of obligations under capital lease	17,088,000 (2,252,576) (13,546)	- (2,390,905) (36,179)
Cash flow from (used by) financing activities	14,821,878	(2,427,084)
Investing activities Prepaid expenses	220,413	(4,896)
Decrease in cash flow	(886,376)	(4,974,445)
Cash and cash equivalents - beginning of year	34,641,827	39,616,272
Cash and cash equivalents - end of year	33,755,451	34,641,827
Cash and cash equivalents consist of:  Cash  Short-term investments	\$ 28,122,881 5,632,570	\$ 18,083,890 16,557,937
	\$ 33,755,451	\$ 34,641,827

Consolidated

Statement of Tangible Capital Assets

For The Year Ended December 31, 2017

	Cost Beginning	Additions	Disposals	Cost ending	Accumulated Amortization beginning	Disposals	Provision	Accumulated Amortization ending	Net carrying amount
General						w 1			
Administrative	\$ 3,602,068	\$ 126,986 \$	-	\$ 3,729,054	\$ (1,028,198)	\$ -	\$ (124,884)	\$ (1,153,082)	\$ 2,575,972
Bylaw enforcement .	25,945	-	-	25,945	(18,017)	-	(3,964)	(21,981)	3,964
Building inspection	108,283	-	-	108,283	(76,353)	-	(16,246)	(92,599)	15,684
Rural refuse	10,088,721	-	-	10,088,721	(3,935,578)	-	(731,733)	(4,667,311)	5,421,410
Weed control	193,711	-	-	193,711	(182,947)	-	(5,797)	(188,744)	4,967
Anahim airstrip	2,594,185	-	-	2,594,185	(1,232,708)	-	(97,245)	(1,329,953)	1,264,232
Likely airstrip	136,281	-		136,281	(82,405)	-	(2,232)	(84,637)	51,644
108 Airport	1,518,646		-	1,518,646	(848,850)	-	(55,717)	(904,567)	614,079
Library	10,211,470	480,578	-	10,692,048	(2,352,722)	-	(223,250)	(2,575,972)	8,116,076
Economic development	10,175		-	10,175					10,175
	28,489,485	607,564		29,097,049	(9,757,778)		(1,261,068)	(11,018,846)	18,078,203
Protective services									
Forest Grove	792,679	77,613	-	870,292	(354,326)	-	(45,707)	(400,033)	470,259
108 Mile House	1,147,902	341,963	-	1,489,865	(590,171)	-	(50,581)	(640,752)	849,113
Red Bluff	350,383	-	-	350,383	(203,903)	-	(4,667)	(208,570)	141,813
Bouchie Lake	1,003,640	1-	-	1,003,640	(731,554)	-	(32,645)	(764, 199)	239,441
Lac La Hache	551,638	30,764	-	582,402	(223,364)	-	(27,661)	(251,025)	331,377
Deka Lake	521,849	16,686	-	538,535	(218,072)		(24,936)	(243,008)	295,527
150 Mile House	1,008,157	79,205	(57,306)	1,030,056	(603,585)	53,724	(39,888)	(589,749)	440,307
Lone Butte	848,203	-	-	848,203	(281,134)	-	(21,181)	(302, 315)	545,888
Barlow Creek	297,633		-	297,633	(143,124)	-	(8,603)	(151,727)	145,906
West Fraser	571,840		-	571,840	(442,606)	-	(7,358)	(449,964)	121,876
Miocene	708,354	59,944	-	768,298	(428,711)	-	(14,382)	(443,093)	325,205
Ten Mile	635,118	-	1-	635,118	(316,794)	-	(24,219)	(341,013)	294,105
Kersley	990,589		7-	990,589	(560,362)	-	(44,801)	(605, 163)	385,426
Wildwood	537,534	-	-	537,534	(208,619)	-	(21,087)	(229,706)	307,828
Interlakes	1,443,497	383,035	(500)	1,826,032	(241,108)	1-	(52,594)	(293,702)	1,532,330
Central Cariboo Search and Rescue	1,152,883	32,173	-	1,185,056	(585,500)	14	(34,110)	(619,610)	565,446
911 Emergency	121,364	-	-	121,364	(77,100)	-	(11,603)	(88,703)	32,661
Electoral Area Emergency Planning	6,390	-	(6,390)	-	(6,390)	6,390			
, , , , , , , , , , , , , , , , , , ,	12,689,653	1,021,383	(64,196)	13,646,840	(6,216,423)	60,114	(466,023)	(6,622,332)	7,024,508

Consolidated

Statement of Tangible Capital Assets

For The Year Ended December 31, 2017

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	Cost Beginning	Additions	<u>Disposals</u>	Cost ending	Accumulated Amortization beginning	Disposals	Provision	Accumulated Amortization ending	Net carrying amount
Recreation South Cariboo 108 Mile Greenbelt Kersley Arena Cariboo Memorial Complex Quesnel Sub-Regional	\$ 6,215,093 68,487 886,885 13,626,289 14,188,978 34,985,732	\$ 132,693 - 15,973,809 21,221,439 37,327,941	\$ - - (2,810,611) - (2,810,611)	\$ 6,347,786 68,487 886,885 26,789,487 35,410,417 69,503,062	\$ (1,836,248) \$	1,039,375	\$ (156,102) (2,802) (24,693) (480,648) (727,450) (1,391,695)	\$ (1,992,350) (11,869) (340,101) (5,065,884) (7,698,523) (15,108,727)	\$ 4,355,436 56,618 546,784 21,723,603 27,711,894 54,394,335
Sewer Lac La Hache Pine Valley Wildwood Alexis Creek Red Bluff	1,291,986 1,019,681 1,014,663 480,807 12,871,551 16,678,688	949,871 949,871	:	1,291,986 1,019,681 1,014,663 480,807 13,821,422 17,628,559	(906,912) (361,249) (436,689) (313,577) (7,715,190) (9,733,617)	<u>:</u>	(13,023) (21,947) (27,686) (4,453) (238,144) (305,253)	(919,935) (383,196) (464,375) (318,030) (7,953,334) (10,038,870)	372,051 636,485 550,288 162,777 5,868,088 7,589,689
Water Lac La Hache Forest Grove Alexis Creek 108 Mile Central Alexis Creek Canim Lake Horse Lake Russett Bluff Gateway 103 Mile Water	1,112,354 530,779 126,017 4,311,175 1,650,780 319,748 899,676 362,585 689,139 199,249 10,201,502	- - - - - - 6,824 - - - - 6,824	: : : : : :	1,112,354 530,779 126,017 4,311,175 1,650,780 319,748 899,676 369,409 689,139 199,249 10,208,326	(596,883) (301,060) (78,942) (1,580,336) (240,113) (54,796) (77,757) (159,916) (42,985) (2,903)	: : : : =	(16,321) (7,588) (3,331) (130,565) (28,471) (11,841) (16,458) (8,988) (17,217) (18,615)	(613,204) (308,648) (82,273) (1,710,901) (268,584) (66,637) (94,215) (168,904) (60,202) (21,518) (3,395,086)	499,150 222,131 43,744 2,600,274 1,382,196 253,111 805,461 200,505 628,937 177,731 6,813,240
Work in progress	19,252,806	2,789,962	(18,900,942)	3,141,826	-				3,141,826
Total tangible capital assets	\$ <u>122,297,866</u>	\$ 42,703,545	\$ <u>(21,775,749)</u>	\$ <u>143,225,662</u>	\$ (43,599,916)	1,099,489	\$(3,683,434)	\$ <u>(46,183,861</u> )	\$ 97,041,801

Consolidated
Statement of Tangible Capital Assets
For The Year Ended December 31, 2017

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- a) Contributed tangible capital assets
   The value of contributed tangible capital assets during the year was \$65,000 (2016 \$239,249).
- Write-down of tangible capital assets
   The write-down of tangible capital assets during the year was \$1,771,736 (2016 \$508,857).
- c) Capital leases
  In the current year there are no capital leases included in tangible capital assets. In the prior year, there were capital leases included in protective services with a cost of \$173,900 and a net carrying amount of \$127,234.

The accompanying notes and schedules are an integral part of this statement.

## **Notes to Consolidated Financial Statements**

## Year Ended December 31, 2017

## 1. Purpose of the District

The Cariboo Regional District (the "District") operates under the provisions of the Local Government Act and the Community Charter of British Columbia. Its principal activities include the provision of local government services to residents of the region. These include general government, protective, water, sewer, airport, library and recreation services.

### 2. Significant accounting policies

#### Basis of presentation

The consolidated financial statements of the District are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

## Funds of the District

For accounting and financial reporting purposes, the resources and operations of the District are segregated into the Operating, Capital, and Reserve Funds.

## Principles of consolidation

The consolidated financial statements include accounts of all funds of the District. Interfund balances and transactions have been eliminated.

## Accrual accounting

The accrual method for reporting revenues and expenditures, including capital expenditures, has been used. Revenues are recorded in the period they are earned. Expenditures are recorded as the cost of goods or services in the period they are obtained.

## Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and district debt.

### Cash and cash equivalents

Cash and cash equivalents consist of cash on hand less outstanding cheques and deposits with a maturity of less than three months at the time of purchase and term deposits with a maturity of less than one year. When outstanding cheques are in excess of cash on hand, the excess is reported in bank indebtedness.

## **Notes to Consolidated Financial Statements**

## Year Ended December 31, 2017

## 2. Significant accounting policies (continued)

### Tangible capital assets

Tangible capital assets are stated at cost or deemed cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset less accumulated amortization

Contributed tangible capital assets are recorded at the fair value at the date of receipt and also are recorded as revenue.

Leases which transfer substantially all of the benefits and risk incidental to ownership of property, are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are included in expenses as incurred.

The costs, less residual values, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight line basis over their estimated useful lives as follows:

Buildings	20 - 50 years
Equipment	5 - 12 years
Roads and infrastructure	15 - 40 years
Sewer system	20 - 80 years
Vehicles	6 - 25 years
Water system	25 - 80 years

The District regularly reviews its tangible capital assets to eliminate obsolete items.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

## Inventory

Inventory consists of airport fuel supplies and is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis.

### Landfill reserve

The liability for closure of operational sites and post closure care has been recognized based on estimated future expenses, estimated inflation and the usage of the sites' capacities during the year.

#### Revenue recognition

Grants and contributions (other than grants in lieu of taxes) are recorded when receivable. Grants in lieu of taxes are recognized at the earlier of when received or when money is determined to be more likely than not collected.

Revenue unearned in the current period is recorded as deferred contributions.

## **Taxation**

Each Electoral Area within the District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Province (for Electoral Areas) to individual taxpayers and turned over to the District by August 1 of each year.

## 2. Significant accounting policies (continued)

## Interest

The District follows the practice of investing individually significant surpluses that have accumulated within individual funds. Interest earned is allocated on the basis of actual earnings from the specific instruments. Excess funds or temporary borrowings of all functions and capital reserves are pooled and interest income or expense is allocated to the individual functions and capital reserves on a monthly basis.

## **Budget reporting**

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the board on March 24, 2017. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

## Employee future benefits

The cost of multi-employer defined contribution pension plan benefits, such as the Municipal Pension Plan pensions, are the employer's contributions due to the plan in the period.

## Measurement uncertainty

The preparation of consolidated financial statements in accordance with Canadian generally accepted accounting principles for local government requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure on contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring use of management estimates relate to valuation of inventory, collectibility of accounts receivable, estimated useful lives of tangible capital assets and the landfill closure liability. Actual results could differ from those estimates.

#### 3. Financial instruments

The District is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the District's risk exposure and concentration as of December 31, 2017.

## Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the District manages exposure through its normal operating and financing activities. The District is exposed to interest rate risk primarily through its District debt, floating interest rate bank indebtedness and credit facilities.

There is no change in the risk exposure from the previous period.

Unless otherwise noted, it is management's opinion that the District is not exposed to significant credit, liquidity, market currency or other price risks arising from these financial instruments.

4.	Cash and cash equivalents	2017	2016
	Bank Short-term investments	\$ 28,122,881 5,632,570	\$ 18,083,890 16,557,937
		\$ 33,755,451	\$ 34,641,827

Short-term investments are held in Municipal Finance Authority (MFA) pooled money market fund with an annual rate of return of approximately 0.97% (2016 – 0.79%).

Internally restricted cash Feasibility studies reserves Landfill liability Internally restricted reserves	\$ 317,947 1,673,675 11,770,725	\$ 318,585 1,404,124 13,843,417
Total restricted cash Unrestricted cash	13,762,347 19,993,104	15,566,126 19,075,701
	\$ 33,755,451	\$ 34,641,827
Accounts receivable	2017	2016
General Federal government Provincial government Local governments	\$ 3,794,750 524,248 1,745,926 18,434,832	\$ 477,423 626,107 411,966 20,257,913
	\$ 24,499,756	\$_21,773,409

The receivable from local governments is with regards to MFA debt.

#### 6. MFA Debt Reserve Fund

5.

The Municipal Finance Authority of British Columbia (MFA) provides capital financing for regional districts and their member municipalities. MFA is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. MFA pays into the Debt Reserve Fund these monies from which interest earned thereon less administration expenses becomes an obligation to the regional districts. It must then use this Fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the Fund.

Upon the maturity of a debt issue, the unused portion of the Debt Reserve Fund established for that issue will be discharged to the District. The District has estimated that there is only a remote possibility that these funds will not be paid to it and therefore these funds have been included in other assets.

7.	Accounts payable and accrued liabilities	_	2017	2016
	General Local governments Federal government Provincial government	\$	5,000,181 1,639,701 3,479 412,244	\$ 6,696,283 1,740,497 - 293,629
		\$	7,055,605	\$ 8,730,409

## 8. Deferred income

Deferred income represents unspent restricted funds that have been received in the current period that are related to expenses to be made in subsequent years.

2	2017		2016	
\$ 5,	871,886	\$	5,684,533	
		2017 \$ 5,871,886		

#### 9. District debt

The District issues debt instruments through the MFA to finance certain capital expenditures. In addition, the District has taken on debt through the MFA on behalf of member municipalities. The District is contingently liable for long term liabilities with respect to MFA debt for which the responsibility for payment of principle and interest has been assumed by member municipalities. In the event that a member municipality defaults on scheduled repayments, the District would be required to make payment. MFA debt instruments have maturity dates ranging from 2018 to 2045 and interest rates ranging from 1.5% to 5.1% (2016 - 1.75% to 5.1%).

	2017	2016
Debenture debt General debenture debt Sewer debenture debt Water debenture debt	\$ 16,265,588 749,928 	\$ 2,754,622 44,762 609,712
Member municipalities	19,947,563	3,409,096
MFA - Quesnel MFA - Williams Lake MFA - 100 Mile House	5,427,433 11,274,682 1,517,616	6,038,259 12,240,850 1,643,665
	\$ 38,167,294	\$ 23,331,870

9.	District debt (continued)		2017	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2016
	Obligations under capital lease				
	Capital lease payable Capital lease payable	\$	-	\$	8,950 4,596
					13,546
		\$ 38	,167,294	\$ 23	3,345,416

The minimum aggregate debenture principal repayments required in the next five years for the debenture debt, excluding the member municipalities, are as follows:

2018	\$ 937,473
2019	937,473
2020	915,636
2021	845,830
2022	845,830
Thereafter	 15,465,321
	\$ 19.947.563

Interest paid during the year on debenture debt, excluding member municipalities, was \$352,787 (2016 - \$300,054). Interest paid during the year was \$54 (2016 - \$566) relating to capital lease obligations, and \$NIL (2016 - \$NIL) relating to short-term financing on liabilities under agreement with the Municipal Finance Authority.

#### 10. Landfill closure liability

The District operated 16 landfill sites throughout the region and contributes to the closure and postclosure care liability of the City of Quesnel landfill. The District is responsible for closure and post closure care of these landfills under the Waste Management Act of British Columbia.

In 2017, the District has recognized an expense of \$265,700 (2016 - \$46,837) related to these costs. The estimated total closure and post closure expenditure is \$5,215,554. The expense remaining to be recognized is \$3,542,485. The estimated liability is recognized as the landfill sites' capacity is used and the reported reserve represents the portion of the estimated total costs recognized as at December 31, 2017 based on the accumulated capacity used to that date (see table below), compared to the total estimated landfill capacity, less expenditures made for phased closure costs. Post closure care is expected to last 50-200 years, depending on the volume of municipal solid waste. This liability is fully funded by internally restricted cash amounts.

## 10. Landfill closure liability (continued)

	Estimated Years to Closure	Capacity Remaining M3	Capacity Remaining %
Gibraltar Landfill - Phase 1 - Phase 2A - Phase 2B, 2C, and 3A - Phase 3B - Phase 3C - Phase 4A - Phase 4B - Phase 4C - Phase 5A - Phase 5B - Phase 5C - Phase 6A - Phase 6B - Phase 7A - Phase 7B	Closed Closed 3 8 13 20 26 31 44 54 62 70 76 85 95	51,736 77,615 92,291 109,263 109,263 215,281 215,281 215,281 174,536 174,536 238,891 238,891	0% 0% 21% 100% 100% 100% 100% 100% 100%
- Phase 7C 100 Mile House	104 · 72	238,891 1,825,000	100% 99%
Williams Lake	28	332,320	65%
Other CRD (small sites)	21 - 31	259,768	55%
Quesnel	14	549,700	25%

The reported reserve is based on estimates and assumptions with respect to anticipated events over the expected remaining service life of the landfills, using the best information available to management. Changes in the reserve could result from new technology, settling of waste, regulatory requirements, inflation rates and interest rates. The Cariboo Regional District Solid Waste Management Plan may change and other future events may result in significant changes to the estimated total expenditures, capacity used or total capacity and the resulting estimated landfill remediation reserve. Any change in the reserve for cumulative capacity used, which could be material, would be recognized prospectively as a change in estimate, when applicable. Management periodically performs an assessment of the underlying assumptions related to the reported reserve.

#### 11. District surplus

	2017	2016
Operating Fund	\$ 43,090,904	\$ 28,821,147
Capital Fund	47,753,819	60,769,101
Reserve Fund	12,054,014	6,641,931
	\$102,898,737	\$ 96,232,179

## 12. Related party transactions

The District is related to the Cariboo-Chilcotin Regional Hospital District ("CCRHD") as they share a common Board of Directors. As legislated by the Hospital District Act, the officers and employees of the District are the corresponding officers and employees of the CCRHD. The Regional District and the Hospital District are separate legal entities as authorized by separate legislation.

During the year the Hospital District received accounting and management services from the District and the District received \$75,000 (2016 - \$95,000) from the CCRHD for these services.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

#### 13. Commitments

### a) Pension liability

The District and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2016, the plan has about 193,000 active members and approximately 90,000 retired members. Active members include approximately 38,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as of December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remain unchanged.

The District paid \$394,197 (2016 - \$378,063) for employer contributions while employees contributed \$338,983 (2016 - \$325,951) to the plan in fiscal 2017.

The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the Plan.

## 13. Commitments (continued)

### b) Community Works Fund

The District receives Community Works Funds distributed by the Union of BC Municipalities under the Administrative Agreement on the Federal Gas Tax Fund in British Columbia (GTA).

While the District has significant flexibility with regards to the selection of projects for which Community Works Funds may be applied, the expenditures are subject to eligibility criteria, requirements, and guidelines as outlined in the GTA.

## c) Co-ownership agreement with the City of Quesnel

The District and the City of Quesnel have completed a co-ownership agreement for the Quesnel Library housed in the John Ernst Building in Quesnel.

Under the agreement, the District purchased a 1/5 undivided fee simple interest in the building which enabled the occupation by the District of the first floor for use as a regional library. The price for this 1/5 interest was \$1,100,000. The City of Quesnel expended an estimated \$450,000 on prescribed base building upgrades. The District was responsible for the first \$2,200,000 of costs incurred to develop the library facility.

The City of Quesnel participated to the extent of 50% on any cost overruns in excess of \$2,200,000, to a maximum of \$2,600,000, incurred by the District in construction of the library facility.

If the City of Quesnel opts out of the library function within 10 years, it will repurchase the District's interest for \$1,100,000, together with tenant improvements incurred by the District. If the City opts out of the library function after 10 years, the repurchase price will be determined by an independent appraiser but will not exceed the original purchase price of \$1,100,000. The ten year opt out clause expires December 31, 2018.

#### d) Legal

During the course of the year, the District may be a defendant in a lawsuit. The District reviews any claims or potential claims made against it on a yearly basis to determine if they would be covered by insurance, and if not, whether a claim that would not be successfully defended would have a material effect on the consolidated financial statements.

The management of the District is not aware of any claims or potential claims that if not successfully defended would have a material effect on the consolidated financial statements. If a claim was paid as a result of the outcome of litigation it would be treated as an expenditure.

## 14. Unusual events

During the course of the summer wildfires, the Cariboo Regional District activated its Emergency Operations Centre. As part of the Provincial emergency response system the EOC provides support to frontline agencies, coordinates with the various agencies responding to the incident regarding their operations, manages resources and provides internal and external communications of the event status.

The EOC commenced operation on July 6th with the Gustafson fire near 100 Mile House. It remained in operation for 77 days. Over the course of the summer, 167 people comprised of CRD personnel, outside contractors, representatives from other government agencies and staff from other municipalities and regional districts around the Province worked a combined total of 20,896 hours in the EOC.

## 14. Unusual events (continued)

While activated, the costs of the EOC are paid by the Regional District but are recoverable from the Province of British Columbia.

Recoverable costs have been accrued as income in the year to the Electoral Area Emergency Planning Service. In total, the amount expected to be recovered is \$2,247,335.

### 15. Expenses by object

	2017	2016
Amortization	\$ 3,683,436	\$ 3,382,165
Contract services and consultants	11,920,807	8,939,065
Debt charges	1,424,857	1,463,350
Directors - remuneration and benefits	326,979	324,834
Directors - training, travel, and meetings	134,041	134,051
Grants and contributions	346,825	320,428
Insurance	426,445	505,756
Materials and supplies	2,926,348	2,035,019
Other	567,573	377,917
Repairs, maintenance, and utilities	5,925,158	5,563,685
Staff - salary, wages, and benefits	6,622,078	5,941,168
Staff - training, travel, and meetings	551,578	495,031
	\$ 34,856,125	\$ 29,482,469

## 16. Restatement of Budget

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the board on March 24, 2017. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

The legislative requirements for the Financial Plan are that the cash inflows for the period must equal cash outflows. Cash inflows and outflows include such items as debt proceeds, transfers to and from reserves and surplus, debt principle payments and asset sale proceeds. These items are not recognized as revenues and expenses in the Statement of Operations as they do not meet the public sector accounting standard requirements (PSAB). PSAB requires that budget figures be presented on the same basis of accounting as the actual figures.

The legislation does not require the funding of non-cash items such as amortization or liability accruals to provide for future cash requirements, thus there is no legislative requirement to include these items in the Financial Plan. However, these items are recognized as expenses in the Statement of Operations.

## 16. Restatement of Budget (continued)

The summary below reconciles the adopted financial plan to the consolidated statement of operations.

	Budget 2017	Budget 2016
Budgeted consolidated net deficit for the year	\$ (2,462,266)	\$ (3,781,562)
Adjustment for budgeted cash items, not included in the Statement of Operations		
Tangible capital asset acquisitions	27,745,765	22,463,880
Proceeds on the sale of tangible capital assets	(30,000)	(16,100)
District debt principle repayments	943,903	449,150
District debt proceeds	(11,558,000)	(7,674,570)
Net transfers to reserves	(2,406,411)	(622,473)
Total adjustments	14,695,257	14,599,887
Budgeted consolidated net surplus, as re-stated	12,232,991	10,818,325
Transfer to operating surplus	(12,232,991)	(10,818,325)
Financial plan balance	<u> -                                   </u>	\$ -

## 17. Segmented information

The Cariboo Regional District is a diversified local government providing a wide range of services to approximately 62,000 residents, including planning and development, environmental services, parks, recreation centres, community halls, fire protection, and water and sewer services. As a requirement of the Local Government Act, separate financial records must be kept for each service providing detailed allocations of assets and liabilities, revenues and expenses, information concerning reserve funds, and other pertinent financial details. For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment as well as amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2. The segments include:

General Services which provides for services to member municipalities, electoral area governance, general administration and feasibility studies.

Development Services which provides planning, bylaw enforcement and building inspection services.

Environmental Services which provides for management of the District's solid waste and plant management.

Area Administration which provides for special services administered by the Board of Directors.

Economic Development and Contributions which provides support to the various electoral areas in their economic development activities.

Grants-for-assistance which provides grants to assist local not-for-profit organizations.

## 17. Segmented information (continued)

Airports which provides airport services.

Protective Services which provides 911 telephone service, fire protection, search and rescue, highway rescue, emergency planning and soil erosion protection services.

Street Lighting which provides street lighting services.

Recreation Services which provides community hall, arena and recreation and parks services.

Culture, Heritage and Library Networks which provides support to arts and culture groups and events, funding for heritage projects and library services.

Sewer Systems which provides sewer services.

Water Systems which provides water services.

## 18. Comparative figures

Some of the comparative figures have been reclassified to conform to the current year's presentation.

## CARIBOO REGIONAL DISTRICT Consolidated Statement of Financial Position December 31, 2017

	2017	2016
Financial assets		
Cash and cash equivalents (Note 4)	\$ 33,755,451	\$ 34,641,827
Accounts receivable (Note 5)	24,499,756	21,773,409
MFA Debt Reserve Fund (Note 6)	1,823,787	1,966,548
	60,078,994	58,381,784
Financial liabilities		
Accounts payable and accrued liabilities (Note 7)	7,055,605	8,730,409
Deferred income (Note 8)	5,871,886	5,684,533
District debt (Note 9)	38,167,294	23,345,416
MFA Debt Reserve Fund (Note 6)	1,533,865	1,966,548
Landfill closure liability (Note 10)	1,673,675	1,404,124
	54,302,325	41,131,030
Commitments (Note 13)		
Net financial assets	5,776,669	17,250,754
Non-financial assets		
Inventory	78,748	61,543
Prepaid expenses	1,520	221,933
Tangible capital assets (Statement of Tangible Capital Assets)	97,041,801	78,697,950
	97,122,069	78,981,426
District surplus	\$102,898,737	\$ 96,232,179

Scott Reid, CPA, CGA, Chief Financial Officer



## **AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION**

To The Board of Directors of Cariboo Regional District

We have audited and reported separately on the consolidated financial statements of the Cariboo Regional District as at December 31, 2017 in accordance with Canadian generally accepted auditing standards.

We conducted our audit for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in Schedules 1 - 14 are presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Williams Lake, BC April 13, 2018

PMT CHARTERED PROFESSIONAL ACCOUNTANTS LLP

Consolidated

Statement of Operations

Year Ended December 31, 2017

Schedule 1

	Budget	2017	2016
Revenue			
Requisition - electoral areas	\$ 16,025,491	\$ 16,034,969	\$ 16,038,829
Requisition - municipalities	7,465,449	7,518,334	7,480,704
Sale of service/user fees/cost recovery	3,890,651	10,223,623	4,440,973
Federal and provincial grants	10,915,274	7,244,430	5,184,064
Other	5,503	59,189	98,982
Parcel taxes	969,860	922,610	870,779
Grants in lieu of tax	92,500	67,575	80,300
Interest	212,907	291,629	345,299
Actuarial adjustments		245,684	294,652
Donations	558,500	684,357	660,270
	40,136,135	_43,292,400	35,494,852
Expenses			
Amortization	-	3,683,436	3,382,163
Contract services and consultants	9,160,124	11,920,745	8,939,066
Debt charges	1,741,269	1,424,857	1,463,351
Directors - remunerations and benefits	486,500	326,979	324,833
Directors - training, travel and meetings	240,850	134,039	134,052
Grants and contributions	304,680	346,827	320,429
Insurance	536,403	426,447	505,762
Loss on disposal of assets		1,769,780	508,858
Materials and supplies	2,105,527	2,926,354	2,035,017
Other	534,310	567,561	377,906
Repairs, maintenance, and utilities	5,905,885	5,925,163	5,563,683
Staff - salary, wages, and benefits	6,376,706	6,622,075	5,941,173
Staff - training, travel and meetings	510,890	551,579	495,033
	27,903,144	36,625,842	29,991,326
Excess (deficiency) of revenue over expenses	12,232,991	6,666,558	5,503,526
Function surplus (deficit), beginning of year	96,232,179	96,232,179	90,728,653
Function surplus (deficit), end of year	\$ <u>108,465,170</u>	\$ <u>102,898,737</u>	\$ <u>96,232,179</u>

General Services
Statement of Operations

		Budget		2017		2016
Revenue						
Requisition - electoral areas	\$	2,299,756	\$	2,295,909	\$	2,229,257
Requisition - municipalities	•	1,365,583	•	1,384,543	•	1,435,850
Sale of service/user fees/cost recovery		182,500		581,927		362,274
Federal and provincial grants		190,000		375,297		429,829
Other		-		-		87,082
Grants in lieu of tax		92,500		67,575		80,300
Interest		30,000		46,647		41,186
Donations		5,000		-		3,800
	_	4,165,339	_	4,751,898	_	4,669,578
Expenses						
Amortization				124,881		118,909
Contract services and consultants		182,800		355,165		248,226
Debt charges		1,086,457		1,072,070		1,163,266
Directors - remunerations and benefits		483,500		325,479		323,333
Directors - training, travel and meetings		232,850		120,797		129,462
Insurance		40,000		43,572		38,491
Loss on disposal of assets		-		-		52,414
Materials and supplies		449,070		638,759		395,927
Other		234,642		178,062		17
Repairs, maintenance, and utilities		111,150		85,879		80,212
Staff - salary, wages, and benefits		2,075,814		2,159,793		1,905,012
Staff - training, travel and meetings		56,600		129,883		140,263
,	_	4,952,883	_	5,234,340		4,595,532
Excess (deficiency) of revenue over expenses		(787,544)		(482,442)		74,046
Function surplus (deficit), beginning of year		5,248,452		5,248,452	_	5,174,406
Function surplus (deficit), end of year	\$	4,460,908	\$	4,766,010	\$_	5,248,452

**General Services** 

**Statement of Operations** 

		Admin Services	EI	ectoral area Admin		easibility Study	G	overnance
Revenue								
Requisition - electoral areas	\$	419,870	\$	1,767,632	\$	_	\$	108,407
Requisition - municipalities		254,145	- 0	-	- 10	-		58,328
Sale of service/user fees/cost recovery		162,350		418,542		982		-
Federal and provincial grants		57,144		318,153		-		_
Grants in lieu of tax				67,575		-		-
Interest		33,961		10,752		795	-	829
	_	927,470	_	2,582,654		1,777	_	167,564
Expenses								
Amortization		124,881		_				_
Contract services and consultants		105,556		247,032		_		_
Directors - remunerations and benefits		62,865		159,137		-		103,477
Directors - training, travel and meetings		33,261		61,800		_		25,736
Insurance		23,197		19,353		-		1,022
Materials and supplies		491,968		146,784		_		7
Other		88,933		89,129		_		_
Repairs, maintenance, and utilities		28,796		57,083				-
Staff - salary, wages, and benefits		567,034		1,592,759		_		-
Staff - training, travel and meetings		59,244		62,358		-		8,081
g.	_	1,585,735	_	2,435,435				138,323
Excess (deficiency) of revenue over expenses		(658,265)		147,219		1,777		29,241
Function surplus (deficit), beginning of year	_	4,172,910	_	714,944	_	208,615	_	42,015
Function surplus (deficit), end of year	\$_	3,514,645	\$_	862,163	\$	210,392	\$	71,256

**General Services** 

**Statement of Operations** 

	Rural Municipal Feasibility Finance Study
Revenue Requisition - municipalities Sale of service/user fees/cost recovery Interest	\$ 1,072,070 \$ - - 53 - 310 - 1,072,070 363
Expenses Contract services and consultants Debt charges Staff - training, travel and meetings	- 2,577 1,072,070 - - 200 1,072,070 2,777
Excess (deficiency) of revenue over expenses	- (2,414)
Function surplus (deficit), beginning of year	
Function surplus (deficit), end of year	\$ <u> </u>

Schedule 3

Statement of Operations

	Budget	2017	2016
Revenue			
Requisition - electoral areas	\$ 785,108	\$ 785,105	\$ 888,104
Sale of service/user fees/cost recovery	366,392		
Interest	15,161		and the second s
	1,166,658		1,326,267
Expenses			
Amortization		20,211	18,284
Contract services and consultants	257,080		
Directors - remunerations and benefits	3,000		•
Directors - training, travel and meetings	8,000	3,382	4,590
Insurance	18,811	16,476	17,755
Loss/(gain) on disposal of assets		-	(3,713)
Materials and supplies	31,674	21,190	19,084
Other	41,464	36,499	42,442
Repairs, maintenance, and utilities	61,117	46,561	60,046
Staff - salary, wages, and benefits	1,003,429	885,745	900,348
Staff - training, travel and meetings	32,675	14,693	12,576
	1,457,250	1,157,024	1,227,427
Excess (deficiency) of revenue over expenses	(290,592	) 71,770	98,840
Function surplus (deficit), beginning of year	1,448,788	1,448,788	1,349,948
Function surplus (deficit), end of year	\$ <u>1,158,196</u>	\$ <u>1,520,558</u>	\$ <u>1,448,788</u>

Development Services

**Statement of Operations** 

	Building Inspection	Bylaw Enforcement	Planning
Revenue	¢ 075.600	¢ 402.000	Φ 400 E0E
Requisition - electoral areas Sale of service/user fees/cost recovery	\$ 275,600 389,924	\$ 103,000 357	\$ 406,505 43,403
Interest	4,635	2,814	2,55 <u>6</u>
interest	670,159	106,171	452,464
	070,139	100,171	432,404
Expenses			
Amortization	16,247	3,964	-
Contract services and consultants	50,382	3,571	56,814
Directors - remunerations and benefits	-	-	1,500
Directors - training, travel and meetings	-	_	3,382
Insurance	11,010	1,126	4,340
Materials and supplies	16,105	2,303	2,782
Other	7,180	4,484	24,835
Repairs, maintenance, and utilities	20,982	16,204	9,375
Staff - salary, wages, and benefits	373,287	129,140	383,318
Staff - training, travel and meetings	2,811	2,225	9,657
	498,004	163,017	<u>496,003</u>
Excess (deficiency) of revenue over expenses	172,155	(56,846)	(43,539)
Function surplus (deficit), beginning of year	548,074	568,697	332,017
Function surplus (deficit), end of year	\$720,229	\$ <u>511,851</u>	\$ 288,478

Environmental Services Statement of Operations

		Budget		2017		2016
Revenue						
Requisition - electoral areas	\$	3,871,920	\$	3,876,540	\$	3,828,324
Requisition - municipalities		290,017		285,397		276,365
Sale of service/user fees/cost recovery		1,883,165		2,263,344		2,106,591
Federal and provincial grants		501,084		317,887		310,233
Interest		51,152		49,654		53,687
Actuarial adjustments				61,604		55,358
•		6,597,338	_	6,854,426	_	6,630,558
Expenses						
Amortization		_		737,530		989,875
Contract services and consultants		1,041,139		1,164,601		1,096,798
Debt charges		56,343		55,200		55,200
Insurance		79,879		56,213		64,344
Loss on disposal of assets		-		-		487,978
Materials and supplies		44,605		61,070		94,965
Other		83,950		52,652		97,214
Repairs, maintenance, and utilities		4,307,199		4,257,440		4,159,169
Staff - salary, wages, and benefits		505,484		459,228		521,003
Staff - training, travel and meetings		45,110		28,992		41,987
J	_	6,163,709	_	6,872,926	_	7,608,533
Excess (deficiency) of revenue over expenses		433,629		(18,500)		(977,975)
Function surplus (deficit), beginning of year		8,747,965		8,747,965		9,725,940
Function surplus (deficit), end of year	\$_	9,181,594	\$_	8,729,465	\$_	8,747,965

**Environmental Services Statement of Operations** 

A CONTRACTOR OF THE CONTRACTOR		Invasive Plant Strategy		Rural Refuse	So	outh Cariboo Solid Waste	So	lid Waste nagement
Revenue								
Requisition - electoral areas	\$	154,414	\$	2,910,025	\$	803,864	\$	8,237
Requisition - municipalities		37,844		9,606		233,516		4,431
Sale of service/user fees/cost recovery		235,334		1,637,716		390,294		-
Federal and provincial grants		229,000		81,691		7,196		-
Interest		3,589		34,533		11,445		87
Actuarial adjustments		-		61,604		-		
•	_	660,181	_	4,735,175	_	1,446,315		12,755
Expenses								
Amortization		5,797		669,984		45,544		16,205
Contract services and consultants		469,165		498,903		194,661		1,872
Debt charges				55,200		i .		-
Insurance		4,711		43,352		8,081		69
Materials and supplies		38,564		7,070		15,414		22
Other		2,040		48,684		1,706		223
Repairs, maintenance, and utilities		38,022		3,220,969		998,449		.=.
Staff - salary, wages, and benefits		181,735		225,201		44,776		7,516
Staff - training, travel and meetings	_	5,299		6,120	_	17,573		
	_	745,333	-	4,775,483	-	1,326,204		25,907
Excess (deficiency) of revenue over expenses		(85,152)		(40,308)		120,111		(13,152)
unction surplus (deficit), beginning of year		294,737	_	6,874,292	_	1,494,803		84,134
unction surplus (deficit), end of year	\$_	209,585	\$_	6,833,984	\$	1,614,914	\$	70,982

Area Administration
Statement of Operations

	 Budget			2016
Revenue				
Requisition - electoral areas	\$ 25,645	\$ 25,6		28,301
Interest	 05.045		<u>83</u> _	427
	 25,645	25,8	28	28,728
Expenses				
Directors - training, travel and meetings	-	9,8	60	-
Grants and contributions	26,324	27,1	96	20,399
Other	 <b>-</b>	54,0	<u>61</u>	
	26,324	91,1	<u> 17</u>	20,399
Excess (deficiency) of revenue over expenses	(679)	(65,2	89)	8,329
Function surplus (deficit), beginning of year	87,991	87,9	9 <u>1</u> _	79,662
Function surplus (deficit), end of year	\$ 87,312	\$22,7	02 \$_	87,991

Area Administration Statement of Operations

	Area A	Area B	Area C	Area D
Revenue Requisition - electoral areas Interest	\$ 714 12 726	\$ 722 12 734	\$ 3,937 22 3,959	\$ 3,237 20 3,257
Expenses Directors - training, travel and meetings Grants and contributions Other	5,000 5,000	363 5,000 5,363	4,813 2,613 5,000 12,426	4,402 4,000 8,402
Excess (deficiency) of revenue over expenses	(4,274)	(4,629)	(8,467)	(5,145)
Function surplus (deficit), beginning of year	9,286	9,278	8,864	6,463
Function surplus (deficit), end of year	\$5,012	\$ <u>4,649</u>	\$397	\$ <u>1,318</u>

Area Administration Statement of Operations

	P	\rea E		Area F		Area G		Area H
Revenue Requisition - electoral areas Interest	\$	- 10	\$	5,000 25	\$	4,374 23	\$	2,976 19
Expenses		10	_	5,025	_	4,397	_	2,99 <u>5</u>
Directors - training, travel and meetings Grants and contributions Other		5,000		4,520 4,164	_	6,768 5,000	_	5,047 - 5,000
Excess (deficiency) of revenue over expenses		5,000 (4,990)		8,684 (3,659)	_	<u>11,768</u> (7,371)		10,047 (7,052)
Function surplus (deficit), beginning of year		10,074	_	4,664	_	9,627	_	7,023
Function surplus (deficit), end of year	\$	5,084	\$	1,005	\$	2,256	\$_	(29)

Area Administration
Statement of Operations

	Area I	, , , ,	Area J	Area K	Area L
Revenue Requisition - electoral areas Interest		29 \$ _7 36	964 <u>5</u> 969	\$ 3,500 17 3,517	\$ 92 11 103
Expenses Grants and contributions Other	3,0 3,0		4,000 4,000	4,865 3,898 8,763	3,665 5,000 8,665
Excess (deficiency) of revenue over expenses	(2,86	64)	(3,031)	(5,246)	(8,562)
Function surplus (deficit), beginning of year	5,8	71 _	4,036	3,897	8,908
Function surplus (deficit), end of year	\$3,0	<u>07</u> \$	1,005	\$ <u>(1,349</u> )	\$ <u>346</u>

Schedule 6

**Economic Development and Contributions** 

**Statement of Operations** 

		Budget	2017	2016
Revenue				
Requisition - electoral areas Sale of service/user fees/cost recovery Parcel taxes Interest	\$	321,190 2,500 48,876 2,640 375,206	\$ 321,190 16,998 48,876 2,168 389,232	\$ 315,178 48,876 2,699 366,753
Expenses				
Contract services and consultants Grants and contributions		260,580 152,078	138,292 199,444	160,562 187,416
Other		-	1,256	25
Staff - training, travel and meetings		412,658	338,992	1,009 349,012
Excess (deficiency) of revenue over expenses		(37,452)	50,240	17,741
Function surplus (deficit), beginning of year	-	192,342	192,342	174,601
Function surplus (deficit), end of year	\$	192,342	\$ <u>242,582</u>	\$ <u>192,342</u>

**Economic Development and Contributions** 

**Statement of Operations** 

	Area D Economic Development	Area F Economic Development	Area J Economic Development	Area K Economic Development
Revenue  Requisition - electoral areas Sale of service/user fees/cost recovery Interest	\$ 15,000 7,566 90 22,656	\$ 30,000 2,681 <u>262</u> 32,943	\$ 2,500 - 12 - 2,512	\$ 2,500 
Expenses Contract services and consultants	10,810 10,810	25,147 25,147		
Excess (deficiency) of revenue over expenses	11,846	7,796	2,512	2,512
Function surplus (deficit), beginning of year	10,576	65,412		
Function surplus (deficit), end of year	\$22,422	\$ <u>73,208</u>	\$ <u>2,512</u>	\$ <u>2,512</u>

**Economic Development and Contributions** 

**Statement of Operations** 

	Central Cariboo Cemetery	Central Cariboo Handydart	Central Cariboo Victim Services
Revenue Requisition - electoral areas Interest	\$ 17,150 <u>91</u> 17,241	\$ 10,000 46 10,046	\$ 26,000 116 26,116
Expenses Contract services and consultants Grants and contributions	800 17,000 17,800	10,000	24,711 24,711
Excess (deficiency) of revenue over expenses	(559)	46	1,405
Function surplus (deficit), beginning of year	9,219	1,347	1,562
Function surplus (deficit), end of year	\$8,660	\$ <u>1,393</u>	\$2,967

**Economic Development and Contributions** 

**Statement of Operations** 

		North Cariboo Cemetery	Ec	North Cariboo onomic Dev		North Cariboo Handydart		North Cariboo Transit
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Interest	\$	60,000 - 307 60,307	\$	32,000 1,751 184 33,935	\$	56,000 - 254 56,254	\$	6,290 - 32 6,322
Expenses Contract services and consultants Grants and contributions Other		54,739 - 54,739	-	21,345 1,403 1,250 23,998	-	56,718 - - 56,718	-	6,006 - - 6,006
Excess (deficiency) of revenue over expenses		5,568		9,937		(464)		316
Function surplus (deficit), beginning of year Function surplus (deficit), end of year	\$_	18,128 <b>23,696</b>	\$_	18,091 <b>28,028</b>	\$_	6,019 <b>5,555</b>	\$_	1,654 <b>1,970</b>

Economic Development and Contributions

**Statement of Operations** 

	South Cariboo Economic Dev.	South Cariboo Transit
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Parcel taxes Interest	\$ 63,750 5,000 - 369 69,119	\$ - 48,876 393 49,269
Expenses Contract services and consultants Grants and contributions  Excess (deficiency) of revenue over expenses	7,466 49,250 56,716	52,341 52,341 (3,072)
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	42,572 \$ <b>54,975</b>	17,756 \$14,684

Schedule 7

Grants For Assistance Statement of Operations

	Budget	2017	2016
Revenue Requisition - electoral areas Other Interest	\$ 100,216 3,098 103,314	\$ 100,216 54,062 537 154,815	\$ 125,651 
Expenses Grants and contributions	126,278	120,187	112,614
Excess (deficiency) of revenue over expenses  Function surplus (deficit), beginning of year	(22,964)	34,628 10,032	13,032 (3,000)
Function surplus (deficit), end of year	\$ <u>(12,932)</u>	\$ <u>44,660</u>	\$ 10,032

Grants For Assistance Statement of Operations

		Area A		Area B	Area C			Area D
Revenue Requisition - electoral areas Other Interest	\$	5,000 10 5,010	\$	5,000 10 5,010	\$	5,000 10 5,010	\$	14,222 4,000 <u>69</u> 18,291
Expenses Grants and contributions Excess (deficiency) of revenue over expenses	_		_	3,000 2,010	_	5,010	_	17,456 835
Function surplus (deficit), beginning of year	87 <u></u>		-			<u>-</u>	-	
Function surplus (deficit), end of year	\$	5,010	\$_	2,010	\$_	5,010	\$_	835

Grants For Assistance Statement of Operations

		Area E		Area F		Area G	was and	Area H
Revenue Requisition - electoral areas Other Interest	\$	7,999 5,000 44 13,043	\$	18,838 4,164 <u>89</u> 23,091	\$	22,350 5,000 105 27,455	\$	9,830 5,000 <u>52</u> 14,882
Expenses Grants and contributions Excess (deficiency) of revenue over expenses	_	8,665 4,378		20,895 2,196	-	24,767 2,688	-	12,096 2,786
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	 \$	10,000 14,378	\$_	2,196	_ \$_	(1) 2,687	\$_	( <u>5</u> )

Grants For Assistance Statement of Operations

		Area I		Area J		Area K		Area L	
Revenue Requisition - electoral areas Other Interest	\$	3,000 6 3,006	\$	3,500 4,000 <u>23</u> 7,523	\$	2,102 3,898 18 6,018	\$	21,375 5,000 101 26,476	
Expenses Grants and contributions		166	_	6,500	_	5,017	_	21,625	
Excess (deficiency) of revenue over expenses		2,840		1,023		1,001		4,851	
Function surplus (deficit), beginning of year	-		_		_	<del>-</del>	_	38	
Function surplus (deficit), end of year	\$	2,840	\$_	1,023	\$_	1,001	\$_	4,889	

Year Ended December 31, 2017

Schedule 8

		Budget		2017	2016		
Revenue							
Requisition - electoral areas	\$	285,402	\$	284,589	\$	265,902	
Requisition - municipalities	***	32,839	1.40	33,652	130	29,570	
Sale of service/user fees/cost recovery		273,501		759,045		226,789	
Federal and provincial grants		-		-		45,761	
Interest		4,060		4,988		5,270	
Donations					_	40,000	
		595,802		1,082,274	-	613,292	
Expenses							
Amortization		_		155,193		152,640	
Contract services and consultants		141,159		191,470		142,662	
Insurance		16,174		15,952		15,967	
Loss/(Gain) on disposal of assets		-		-		(4,287)	
Materials and supplies		202,300		550,643		160,778	
Other		3,495		521		2,171	
Repairs, maintenance, and utilities		54,728		71,486		53,778	
Staff - salary, wages, and benefits		20,661		20,167		19,364	
Staff - training, travel and meetings		2,109		1,946		2,125	
	_	440,626		1,007,378	_	545,198	
Excess (deficiency) of revenue over expenses		155,176		74,896		68,094	
Function surplus (deficit), beginning of year		2,453,606	;	2,453,606	_	2,385,512	
Function surplus (deficit), end of year	\$	2,608,782	\$	2,528,502	\$_	2,453,606	

**Airports** 

**Statement of Operations** 

		Anahim Airstrip	Likely Community Services	South Cariboo Airport	
Revenue Requisition - electoral areas Requisition - municipalities	\$	50,418	\$ 25,649	9 \$ 208,522 - 33,652	
Sale of service/user fees/cost recovery Interest	_	424,164 1,217 475,799	1,366 303 27,318	333,515 3,468	
Expenses  Amortization Contract services and consultants Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings		97,244 74,482 5,809 294,686 150 52,089 6,722 1,716 532,898	2,232 4,673 3,165 2,597 50 3,645 2,689 144 19,195	112,315 6,978 253,360 321 15,752 10,756 86	
Excess (deficiency) of revenue over expenses		(57,099)	8,123	123,872	
Function surplus (deficit), beginning of year	_	1,475,353	72,923	905,330	
Function surplus (deficit), end of year	\$	1,418,254	\$81,046	\$ 1,029,202	

		Budget		2017		2016
Revenue						
Requisition - electoral areas	\$	3,658,690	\$	3,654,680	\$	3,654,160
Requisition - municipalities		261,966		265,975		298,958
Sale of service/user fees/cost recovery		82,036		4,620,505		248,717
Federal and provincial grants		361,800		91,350		46,498
Other						(1,036)
Parcel taxes		148,524		148,524		148,524
Interest		22,483		55,890		43,808
Actuarial adjustments				48,747		42,816
Donations	100		-	65,000	_	3,109
	_	4,535,499		8,950,671	_	4,485,554
Expenses						
Amortization		-		466,027		436,812
Contract services and consultants		2,061,888		4,548,606		2,065,059
Debt charges		55,724		51,486		67,099
Insurance		176,385		136,606		127,235
Loss on disposal of assets		-		(1,520)		3,828
Materials and supplies		612,235		872,781		635,786
Other		71,305		149,347		137,983
Repairs, maintenance, and utilities		453,653		605,920		416,104
Staff - salary, wages, and benefits		301,974		702,325		287,569
Staff - training, travel and meetings		318,090	1100	328,986		250,376
<b>5</b> .	_	4,051,254	_	7,860,564	_	4,427,851
Excess (deficiency) of revenue over expenses		484,245		1,090,107		57,703
Function surplus (deficit), beginning of year	_	10,971,810		10,971,810	_	10,914,107
Function surplus (deficit), end of year	\$_	11,456,055	\$_	12,061,917	\$_	10,971,810

		911 mergency Felephone		100 Mile House Fire		108 Mile Ranch Fire	Н	150 Mile louse Fire
Revenue								
Requisition - electoral areas	\$	373,739	\$	178,606	\$	192,889	\$	182,810
Requisition - municipalities		201,261		-		-		-
Sale of service/user fees/cost recovery		17,633		-		585,563		985,434
Interest		7,433		875		1,619		1,526
Donations				<u> </u>	_			65,000
		600,066		179,481	-	780,071	_	1,234,770
Expenses								
Amortization		11,603		-		50,582		39,889
Contract services and consultants		466,739		185,500		291,538		615,883
Insurance		4,669		1,186		9,283		17,557
Loss/(Gain) on disposal of assets		-		-		-		(1,469)
Materials and supplies		48,392		-		44,124		104,691
Other		18		-		6,046		12,951
Repairs, maintenance, and utilities		35,966		-		43,385		109,547
Staff - salary, wages, and benefits		44,905		-		12,691		12,691
Staff - training, travel and meetings	_	1,121		-		28,966		26,910
	_	613,413		186,686	_	486,615	_	938,650
Excess (deficiency) of revenue over expenses		(13,347)		(7,205)		293,456		296,120
Function surplus (deficit), beginning of year	_	647,061	,	21,848	_	710,571	_	476,512
Function surplus (deficit), end of year	\$_	633,714	\$	14,643	\$_	1,004,027	\$	772,632

	Principal.	Barlow Creek Fire		Bouchie Lake Fire	Ce	ntral Cariboo Search & Rescue	0	Deka Lake Fire
Revenue								
Requisition - electoral areas	\$	82,276	\$	124,357	\$	85,509	\$	188,831
Requisition - municipalities	7	-,	•		•	64,714	•	-
Sale of service/user fees/cost recovery		8,036		9,157		47,967		14,644
Federal and provincial grants		-		-		39,803		16,686
Parcel taxes		19,375		-		-		-
Interest		3,689		4,035		1,851		1,937
Actuarial adjustments	-					23,090		-
,	_	113,376		137,549	_	262,934	_	222,098
Expenses								
Amortization		8,604		32,645		34,109		24,936
Contract services and consultants		27,376		19,003		33,266		22,820
Debt charges				,		7,137		,
Insurance		4,870		7,225		10,052		9,926
Loss/(Gain) on disposal of assets		-		-		-		(551)
Materials and supplies		63,672		14,911		96,532		11,222
Other		22,263		16,636		16,265		6,238
Repairs, maintenance, and utilities		49,988		14,967		50,166		33,577
Staff - salary, wages, and benefits		12,691		12,691		16,652		12,691
Staff - training, travel and meetings		25,063	12	11,243		9,981		7,353
	_	214,527		129,321	_	274,160		128,212
Excess (deficiency) of revenue over expenses		(101,151)		8,228		(11,226)		93,886
Function surplus (deficit), beginning of year	_	503,182	-	694,658	_	704,011	_	414,768
Function surplus (deficit), end of year	\$_	402,031	\$_	702,886	\$_	692,785	\$_	508,654

Protective Services
Statement of Operations

	Electoral area Emergency Planning	Forest Grove Fire	Interlakes Fire	Kersley Fire
Revenue				
Requisition - electoral areas	\$ 75,000	\$ 167,842	\$ 208,478	\$ 134,252
Sale of service/user fees/cost recovery	2,279,248	9,525	9,513	7,470
Federal and provincial grants	-	10,000	-	-
Parcel taxes	=	27,601	84,696	-
Interest	1,603	2,157	5,411	2,079
Actuarial adjustments		5,921	19,736	
2 0000000000000000000000000000000000000	2,355,851	223,046	327,834	<u> 143,801</u>
Expenses				
Amortization	-	45,708	52,595	44,801
Contract services and consultants	1,427,452	23,816	32,965	21,237
Debt charges	_	10,679	33,670	-
Insurance	2,439	8,233	10,907	6,350
Loss/(Gain) on disposal of assets	-	-	500	-
Materials and supplies	296,659	41,722	57,358	21,680
Other	2,185	6,672	5,528	3,186
Repairs, maintenance, and utilities	827	47,414	49,335	14,319
Staff - salary, wages, and benefits	463,097	12,688	12,691	12,691
Staff - training, travel and meetings	140,146	11,528	13,399	10,472
	2,332,805	208,460	<u>268,948</u>	<u>134,736</u>
Excess (deficiency) of revenue over expenses	23,046	14,586	58,886	9,065
Function surplus (deficit), beginning of year	361,528	571,020	1,039,299	699,376
Function surplus (deficit), end of year	\$384,574	\$ <u>585,606</u>	\$ <u>1,098,185</u>	\$708,441

Protective Services Statement of Operations

	La Hache But		Lone Butte Fire				rth Cariboo Highway Rescue	
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Federal and provincial grants Interest	\$	134,897 245 - 898 136,040	\$	176,473 9,143 - 1,903 187,519	\$	129,638 470,849 6,025 1,968 608,480	\$	12,250 - - 53 12,303
Expenses Amortization Contract services and consultants Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	-	27,661 27,978 7,302 (7,321) 18,046 15,703 12,691 6,978 109,038	-	21,181 46,161 7,062 19,826 12,411 20,467 12,691 6,057 145,856		14,382 300,245 5,903 29,414 1,109 38,990 12,691 4,893 407,627	_	- - - - - - -
Excess (deficiency) of revenue over expenses		27,002		41,663		200,853		12,303
Function surplus (deficit), beginning of year	_	333,179	_	719,491	_	456,468	-	330
Function surplus (deficit), end of year	\$_	360,181	\$_	761,154	\$_	657,321	\$_	12,633

Protective Services
Statement of Operations

	North Cariboo Search & Rescue	Red Bluff & Two Mile Flat Fire	Ten Mile Fire	South Cariboo Highway Search & Rescue
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Parcel taxes Interest	\$ 11,500 - - 52 11,552	\$ 238,703 - - 2,014 240,717	\$ 88,142 12,349 12,852 5,115 118,458	1,222 - 208
Expenses Amortization Contract services and consultants Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	12,250 - - - - - - 12,250	4,667 246,960 2,180 - - 279 - - 254,086	24,220 18,311 5,049 10,503 5,087 22,511 12,691 3,114 101,486	35,000 - - 10,000 - -
Excess (deficiency) of revenue over expenses	(698)	(13,369)	16,972	(570)
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	1,684 \$986	<u>277,618</u>	800,326 \$ 817,298	(1,222) \$(1,792)

			Wildwood Fire	Williams Lake Rural Contract Fire
Revenue				
Requisition - electoral areas	\$ 1,706	\$ 93,064	\$ 126,651	\$ 574,067
Sale of service/user fees/cost recovery	-	1,075	151,432	=
Federal and provincial grants	-	18,836	-	-
Interest	7	3,569	1,820	3,881
	1,713	116,544	279,903	577,948
Expenses				
Amortization	_	7,357	21,087	
Contract services and consultants	1,673	18,678	98,571	545,184
Insurance	11	5,326	7,525	3,551
Materials and supplies		10,679	8,717	-
Other	-	1,211	3,492	-
Repairs, maintenance, and utilities	-	18,778	39,538	163
Staff - salary, wages, and benefits	-	12,691	12,691	-
Staff - training, travel and meetings		6,463	15,299	
	1,684	81,183	206,920	548,898
Excess (deficiency) of revenue over expenses	29	35,361	72,983	29,050
Function surplus (deficit), beginning of year	4	527,122	483,954	515,751
Function surplus (deficit), end of year	\$33	\$ <u>562,483</u>	\$ <u>556,937</u>	\$ <u>544,801</u>

**Protective Services** 

**Statement of Operations** 

	Sc	outh Cariboo Search & Rescue	West Chilcotin Search & Rescue		n Quesnel/ Hixon Soil Erosion Protection		
Revenue Requisition - electoral areas Parcel taxes Interest	\$	25,000 - 106 25,106	\$	5,000 - 22 5,022	\$	4,000 59 4,059	
Expenses Contract services and consultants Excess (deficiency) of revenue over expenses	-	25,000 106	-	5,000 22	-	4,059	
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	<b>\$</b> _	66 172	\$_	29 <b>51</b>	- \$_	13,173 17,232	

Schedule 10

41,589

45,812

**Statement of Operations** 

Revenue

Parcel taxes

Interest

Expenses

Year Ended December 31, 2017

Requisition - electoral areas

Function surplus (deficit), beginning of year

Function surplus (deficit), end of year

Budget 2017 2016 \$ \$ \$ 47,462 47,462 45,999 21,528 21,528 21,072 588 425 536 69,578 69,415 67,607 Contract services and consultants 45 46 Repairs, maintenance, and utilities 65,910 65,635 63,338 63,384 65,910 65,680 Excess (deficiency) of revenue over expenses 3,668 3,735 4,223

45,812

49,480

45,812

49,547

Street Lighting

**Statement of Operations** 

		140 Mile	Commodore Heights		Copper Ridge		Esler
Revenue Requisition - electoral areas Parcel taxes Interest	\$	1,170 30 1,200	\$ 8,888 48 8,936	\$	200 4 204	\$	597 - 4 601
Expenses Contract services and consultants Repairs, maintenance, and utilities		1,675 1,675	8,786 8,786	-	1 88 89	_	542 542
Excess (deficiency) of revenue over expenses		(475)	150		115		59
Function surplus (deficit), beginning of year	_	9,078	3,695	_	1,047	_	340
Function surplus (deficit), end of year	\$_	8,603	\$ 3,845	\$_	1,162	\$	399

Street Lighting Statement of Operations

1		Forest Grove	Gun-a-No	ot	Highway 26		Horsefly
Revenue Requisition - electoral areas Parcel taxes Interest	\$	9,600 - <u>56</u> 9,656	\$ 4,0	22	\$ 8,403 - 57 8,460		2,681 - 14 2,695
Expenses Repairs, maintenance, and utilities	_	8,402	3,8		8,973		2,264
Excess (deficiency) of revenue over expenses		1,254		21	(513	Ā.	431
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	- \$_	5,154 <b>6,408</b>	1,7 \$ 1,9		7,692		916 3917

Street Lighting

**Statement of Operations** 

	Kersley			Lac La Hache		one Butte		Pacific Road
Revenue Requisition - electoral areas Parcel taxes Interest	\$	6,078 - 34 6,112	\$	10,879 - 56 10,935	\$	4,081 - 22 4,103	\$	4,600 24 4,624
Expenses Repairs, maintenance, and utilities Excess (deficiency) of revenue over expenses	-	<u>5,918</u> 194	-	10,029 906	_	3,794 309	3-	<u>4,209</u> 415
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	\$_	2,955 <b>3,149</b>	\$_	2,949 <b>3,855</b>	- \$_	1,545 <b>1,854</b>	_ \$_	1,446 <b>1,861</b>

Street Lighting Statement of Operations

	Pin	e Valley	Sha	aw Road	Westcoast Wildwood
Revenue Requisition - electoral areas Parcel taxes Interest	\$	4,116 	\$	1,027 6 1,033	\$ - 2,670 
Expenses Contract services and consultants Repairs, maintenance, and utilities		3,668 3,668		950 950	44 2,535 2,579
Excess (deficiency) of revenue over expenses		471		83	116
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	<b></b>	1,834 <b>2,305</b>	\$	563 <b>646</b>	4,820 <b>4,936</b>

Recreation

**Statement of Operations** 

otatement of operations

Year Ended December 31, 2017

Schedule 11

		Budget		2017		2016
Revenue						
Requisition - electoral areas	\$	3,039,041	\$	3,049,686	\$	3,089,230
Requisition - municipalities		4,635,295	8.54	4,624,650		4,595,106
Sale of service/user fees/cost recovery		15,570		418,098		85,260
Federal and provincial grants		7,429,200		5,052,446		3,749,045
Parcel taxes		204,735		204,735		177,735
Interest		45,392		134,718		123,620
Actuarial adjustments		-		86,056		134,050
Donations	-	550,000		617,863	-	610,415
		15,919,233		14,188,252	_	12,564,461
F						
Expenses				4 204 202		004 474
Amortization		4 000 040		1,391,696		931,171
Contract services and consultants		4,836,312		5,086,956		4,771,822
Debt charges		393,375		247,077		92,231
Insurance		130,361		106,376		187,410
Loss on disposal of assets		400 200		1,771,300		10,589
Materials and supplies		128,320		160,144		198,549
Other		81,204		44,511		152,998
Repairs, maintenance, and utilities		202,261		148,535		171,096
Staff - salary, wages, and benefits		65,612		55,125		52,928
Staff - training, travel and meetings	_	4,032	_	4,089	_	3,828
	_	5,841,477	-	9,015,809	-	6,572,622
Excess (deficiency) of revenue over expenses		10,077,756		5,172,443		5,991,839
Function surplus (deficit), beginning of year	_3	37,697,618		37,697,618	:	31,705,779
Function surplus (deficit), end of year	\$_4	17,775,374	\$	42,870,061	\$_:	37,697,618

Recreation

**Statement of Operations** 

	108 Mile Community Hall	108 Mile Greenbelt	Alexis Creek Community Hall	Area F Community Hall
Revenue				
Sale of service/user fees/cost recovery	\$ -	\$ 2,600	\$ -	\$ -
Federal and provincial grants	-	-	-	7,328
Parcel taxes	22,594	14,650	5,028	50,133
Interest	129	411	62	395
	22,723	17,661	5,090	57,856
Expenses				
Amortization	-	2,802	-	
Contract services and consultants	9,050	6,560	2,380	18,595
Insurance		197	-	-
Loss on disposal of assets	-	64	-	-
Materials and supplies	2,260	10,300	-	9,828
Other	3	-	1	19,491
Repairs, maintenance, and utilities	5,614	5,697	3,604	4,596
Staff - training, travel and meetings		1		1
	16,927	25,621	<u>5,985</u>	<u>52,511</u>
Excess (deficiency) of revenue over expenses	5,796	(7,960)	(895)	5,345
Function surplus (deficit), beginning of year	13,965	163,087	15,097	68,169
Function surplus (deficit), end of year	\$ <u>19,761</u>	\$ <u>155,127</u>	\$ <u>14,202</u>	\$ <u>73,514</u>

Recreation

**Statement of Operations** 

	Area H Community Hall	Area L Community Hall	Central Cariboo Recreation	Kersley Arena
Revenue				
Requisition - electoral areas	\$ -	\$ -	\$ 1,019,168	\$ 118,461
Requisition - municipalities	Ψ -	· -	2,087,009	-
Sale of service/user fees/cost recovery	-	-	288,777	2,606
Federal and provincial grants	-	_	2,710,268	-,
Parcel taxes	30,750	81,580		-
Interest	179	444	55,029	1,785
Donations	-	-	250,000	
	30,929	82,024	6,410,251	122,852
Expenses				
Amortization		_	480,647	24,693
Contract services and consultants	9,707	6,465	1,808,129	63,653
Debt charges	-	_	112,163	•
Insurance	-	-	34,090	7,549
Loss/(Gain) on disposal of assets	-	-	1,771,236	-
Materials and supplies	-	-	14,458	5,666
Other	4	20,457	480	368
Repairs, maintenance, and utilities	19,659	21,586	(80)	51,479
Staff - salary, wages, and benefits	-	-	20,168	1,344
Staff - training, travel and meetings		2	34	2
	29,370	48,510	<u>4,241,325</u>	<u>154,754</u>
Excess (deficiency) of revenue over expenses	1,559	33,514	2,168,926	(31,902)
Function surplus (deficit), beginning of year	22,154	30,608	_13,972,184	728,466
Function surplus (deficit), end of year	\$23,713	\$64,122	\$ <u>16,141,110</u>	\$ <u>696,564</u>

Recreation Statement of Operations

•	McLeese Lake Community Hall	North Cariboo Recreation & Parks	South Cariboo Arena
Revenue			
Requisition - electoral areas	\$ 15,000	\$ 1,395,275	\$ 501,782
Requisition - municipalities	Ψ 10,000	2,325,416	212,225
Sale of service/user fees/cost recovery		13,379	110,736
Federal and provincial grants	6,916	2,267,934	60,000
Interest	87	67,591	8,606
Actuarial adjustments	-	07,001	86,056
Donations		367,863	-
Donations	22,003	6,437,458	979,405
		0,107,100	070,100
Expenses			
Amortization	-	727,452	156,102
Contract services and consultants	5,391	2,789,814	367,212
Debt charges	-	75,914	59,000
Insurance	-	50,566	13,974
Materials and supplies	-	102,394	15,238
Other	3	276	3,428
Repairs, maintenance, and utilities	11,587	18,435	6,358
Staff - salary, wages, and benefits	-	20,168	13,445
Staff - training, travel and meetings	_	1,830	2,219
	16,981	3,786,849	636,976
Excess (deficiency) of revenue over expenses	5,022	2,650,609	342,429
Function surplus (deficit), beginning of year	(26,168)	19,206,611	3,503,444
Function surplus (deficit), end of year	\$ <u>(21,146</u> )	\$ <u>21,857,220</u>	\$ <u>3,845,873</u>

Schedule 12

Culture, Heritage, and Library Networks

**Statement of Operations** 

		Budget		2017		2016
Revenue						
Requisition - electoral areas	\$	1,591,064	\$	1,593,947	\$	1,568,723
Requisition - municipalities		879,749		876,867		844,855
Sale of service/user fees/cost recovery		33,000		48,753		30,463
Federal and provincial grants		290,288		294,164		289,929
Other		5,500		5,132		5,309
Interest		26,715		24,289		29,767
Actuarial adjustments		-		21,761		20,046
Donations	_	3,500	_	1,494	_	2,946
	-	2,829,816	_	2,866,407	_	2,792,038
expenses						
Amortization		-		223,250		219,506
Contract services and consultants		262,970		206,576		178,859
Debt charges		10,721		6,726		21,441
Insurance		50,074		29,438		30,758
Loss/(Gain) on disposal of assets		-		-		(10,761)
Materials and supplies		493,904		408,512		381,539
Other		6,630		12,480		4,145
Repairs, maintenance, and utilities		384,660		351,508		291,307
Staff - salary, wages, and benefits		1,865,804		1,793,017		1,738,835
Staff - training, travel and meetings		21,600	_	13,074	_	11,929
	_	3,096,363	_	3,044,581	_	2,867,558
xcess (deficiency) of revenue over expenses		(266,547)		(178,174)		(75,520)
unction surplus (deficit), beginning of year	_	9,794,738	_	9,794,738	_	9,870,258
unction surplus (deficit), end of year	\$_	9,528,191	\$_	9,616,564	\$_	9,794,738

Culture, Heritage, and Library Networks

Statement of Operations

	A	ral Caribo Arts and Culture	0	Heritage		Library Network
Revenue						
Requisition - electoral areas	\$	113,145	\$	5,000	\$	1,475,802
Requisition - municipalities	Ψ	87,426	Ψ	0,000	Ψ	789,441
Sale of service/user fees/cost recovery		07,420		_		48,753
Federal and provincial grants		_		1-		294,164
Other		-		-		5,132
Interest		1,019		57		23,213
Actuarial adjustments		-		-		21,761
Donations		-		-		1,494
Donation	-	201,590	_	5,057	-	2,659,760
			_		_	
Expenses						
Amortization		-		-		223,250
Contract services and consultants		168,500		-		38,076
Debt charges		-		-		6,726
Insurance		-		-		29,438
Materials and supplies		-		-		408,512
Other		-		-		12,479
Repairs, maintenance, and utilities		-		-		351,508
Staff - salary, wages, and benefits		2,689		1,000		1,789,328
Staff - training, travel and meetings		_	_	1,920		11,154
	-	171,189		2,920		2,870,471
Excess (deficiency) of revenue over expenses		30,401		2,137		(210,711)
Function surplus (deficit), beginning of year		68,543	_	13,374	_	9,712,822
Function surplus (deficit), end of year	\$	98,944	\$_	15,511	\$_	9,502,111

Sewer Systems

**Statement of Operations** 

Year Ended December 31, 2017

Schedule 13

		Budget	2017	2016
Revenue Requisition - municipalities Sale of service/user fees/cost recovery	\$	511,602	\$ 47,250 494,684	\$ - 484,323
Other Parcel taxes Interest Actuarial adjustments		110,882 3,551	63,632 26,808 12,762	(10,533) 61,382 5,025 11,722
	_	626,035	645,136	<u>551,919</u>
Expenses  Amortization Contract services and consultants Debt charges Insurance Loss/(Gain) on disposal of assets Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	_	62,196 63,650 14,489 91,482 5,482 129,489 313,087 9,533 689,408	305,254 93,397 19,486 12,408 - 155,476 15,745 171,483 254,370 14,964 1,042,583	306,181 71,026 13,950 14,257 (96,934) 90,686 2,891 111,507 254,301 12,136 780,001
Excess (deficiency) of revenue over expenses		(63,373)	(397,447)	(228,082)
Function surplus (deficit), beginning of year	_	10,726,774	10,726,774	10,954,856
Function surplus (deficit), end of year	\$_	10,663,401	\$ <u>10,329,327</u>	\$ <u>10,726,774</u>

Sewer Systems

**Statement of Operations** 

	Alexis Creek	Lac La Hache	Pine Valley	Red Bluff
Revenue				
Requisition - municipalities	\$ -	\$ -	\$ -	\$ 47,250
Sale of service/user fees/cost recovery	10,476	39,724	31,546	377,178
Parcel taxes		46,248	-	2,250
Interest	3,397	5,071	492	16,989
Actuarial adjustments		12,762	-	-
	13,873	103,805	32,038	443,667
Expenses				
Amortization	4,453	13,023	21,948	238,145
Contract services and consultants	-	388	_	93,009
Debt charges	-	13,950	-	5,536
Insurance	471	1,460	682	9,038
Materials and supplies	1,499	3,834	5,495	138,376
Other	177	2,348	542	11,914
Repairs, maintenance, and utilities	4,607	23,928	32,875	97,508
Staff - salary, wages, and benefits	8,528	21,500	8,880	202,074
Staff - training, travel and meetings	1,750	595	2,215	8,349
	21,485	81,026	72,637	803,949
Excess (deficiency) of revenue over expenses	(7,612)	22,779	(40,599)	(360,282)
Function surplus (deficit), beginning of year	587,727	958,215	722,761	7,754,626
Function surplus (deficit), end of year	\$ <u>580,115</u>	\$ 980,994	\$ <u>682,162</u>	\$ <u>7,394,344</u>

**Sewer Systems** 

**Statement of Operations** 

	Wildwood
Revenue Sale of service/user fees/cost recovery Parcel taxes Interest	\$ 35,760 15,134 <u>859</u> 51,753
Expenses Amortization Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	27,685 757 6,272 763 12,565 13,388 
Excess (deficiency) of revenue over expenses	(11,732)
Function surplus (deficit), beginning of year	703,44 <u>4</u>
Function surplus (deficit), end of year	\$ <u>691,712</u>

Schedule 14

**Statement of Operations** 

		Budget		2017		2016
Revenue						
Sale of service/user fees/cost recovery	\$	540,385	\$	586,585	\$	469,852
Federal and provincial grants		2,142,902		1,113,286		312,769
Other		-		_		18,152
Parcel taxes		435,315		435,315		413,190
Interest		8,067		29,111		27,820
Actuarial adjustments	_			14,754		30,660
•		3,126,669	_	2,179,051	_	1,272,443
Expenses						
Amortization		-		259,394		208,785
Contract services and consultants		54,000		24,870		49,491
Debt charges		74,999		66,606		50,164
Insurance		10,230		9,406		9,545
Loss on disposal of assets		-		-		69,744
Materials and supplies		51,937		57,779		57,703
Other		6,138		22,447		(61,986)
Repairs, maintenance, and utilities		135,718		120,716		157,126
Staff - salary, wages, and benefits		224,841		292,305		261,813
Staff - training, travel and meetings	_	21,141		14,952		18,804
3.	_	579,004	_	868,475	_	821,189
xcess (deficiency) of revenue over expenses		2,547,665		1,310,576		451,254
unction surplus (deficit), beginning of year	_	8,806,260	_	8,806,260	_	8,355,006
unction surplus (deficit), end of year	\$_	11,353,925	\$	10,116,836	\$_	8,806,260

Water Systems

**Statement of Operations** 

		103 Mile		108 Mile		Alexis Creek	C	anim Lake
Revenue								
Sale of service/user fees/cost recovery	\$	43,521	\$	331,929	\$	14,265	\$	23,622
Federal and provincial grants		310,666		802,325		-		
Parcel taxes		21,125		353,500		_		9,480
Interest		3,447		17,551		162		495
Actuarial adjustments		-		11,150		-		709
is an accommendation of the commendation of th	_	378,759	_	1,516,455	_	14,427	_	34,306
Expenses								
Amortization		18,615		130,565		3,332		11,841
Contract services and consultants				4,326		10,931		28
Debt charges		2,749		37,816		,		4,789
Insurance		336		5,024		222		156
Materials and supplies		1,668		24,025		2,929		3,490
Other		1,541		11,561		1,079		1,783
Repairs, maintenance, and utilities		6,654		71,001		5,999		2,765
Staff - salary, wages, and benefits		12,022		184,012		4,111		16,773
Staff - training, travel and meetings		313		7,178		1,996		471
<b>3</b> ,	_	43,898	_	475,508	_	30,599		42,096
Excess (deficiency) of revenue over expenses		334,861		1,040,947		(16,172)		(7,790)
Function surplus (deficit), beginning of year	_	309,101	_	3,949,755	_	56,339		243,987
Function surplus (deficit), end of year	\$_	643,962	\$_	4,990,702	\$	40,167	\$	236,197

Water Systems

**Statement of Operations** 

	Central Alexis Creek			Forest Grove		Gateway		Horse Lake	
Revenue									
Sale of service/user fees/cost recovery	\$	23,356	\$	26,983	\$	13,307	\$	33,140	
Federal and provincial grants	*			295	100	-	107	-	
Parcel taxes		7,168		-		14,310		29,732	
Interest		865		2,427		224		1,314	
Actuarial adjustments		1,021				103	_	1,771	
	_	32,410	-	29,705	_	27,944	_	65,957	
Expenses									
Amortization		28,470		7,588		17,217		16,458	
Contract services and consultants		7,451		295		2=		61	
Debt charges		4,716				3,344		13,192	
Insurance		121		1,129		169		720	
Materials and supplies		11,281		2,898		1,509		2,681	
Other		225		839		1,137		2,093	
Repairs, maintenance, and utilities		763		3,770		3,122		8,205	
Staff - salary, wages, and benefits		4,716		9,549		4,609		22,946	
Staff - training, travel and meetings	_	1,958	_	274	_	124		634	
a .	_	59,701	_	26,342	_	31,231	_	66,990	
Excess (deficiency) of revenue over expenses		(27,291)		3,363		(3,287)		(1,033)	
Function surplus (deficit), beginning of year	_	1,370,847	_	538,496	_	487,967	_	788,814	
Function surplus (deficit), end of year	\$	1,343,556	\$_	541,859	\$_	484,680	\$_	787,781	

**Water Systems** 

**Statement of Operations** 

	Lac La Hache		Russet Bluff		Utilities Allocated	
Revenue						
Sale of service/user fees/cost recovery Interest	\$ _	33,521 2,315 35,836	\$ _	41,083 311 41,394	\$ 	1,858 1,858
Expenses						
Amortization		16,321		8,987		-
Contract services and consultants		968		810		-
Insurance		947		582		-
Materials and supplies		4,260		3,038		1.
Other		1,134		1,053		-
Repairs, maintenance, and utilities		12,799		5,638		-
Staff - salary, wages, and benefits		18,828		14,739		-
Staff - training, travel and meetings		498		1,506		-
	_	55,755	_	36,353	_	_
Excess (deficiency) of revenue over expenses		(19,919)		5,041		1,858
Function surplus (deficit), beginning of year	-	833,725	_	229,085		(1,858)
Function surplus (deficit), end of year	\$	813,806	\$	234,126	\$	-