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#### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of the Cariboo Regional District have been prepared in accordance with Canadian public sector accounting standards. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of the Cariboo Regional District's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board meets periodically with management and the Districts' auditors to review significant accounting, reporting and internal control matters. The Board reviews the financial statements and discusses with the auditors, prior to its approval of the financial statements. The Board also considers and approves the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited on behalf of the District by PMT Chartered Professional Accountants LLP, in accordance with generally accepted auditing standards.

Chief Financial Officer

Chief Administrative Officer

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#### INDEPENDENT AUDITOR'S REPORT

#### To the Members of Cariboo Regional District

#### **Report on the Consolidated Financial Statements**

#### **Opinion**

We have audited the consolidated financial statements of Cariboo Regional District (the District), which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Independent Auditor's Report to the Members of Cariboo Regional District (continued)

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Williams Lake, BC May 3, 2019

PMT CHARTERED PROFESSIONAL ACCOUNTANTS LLP

### CARIBOO REGIONAL DISTRICT Consolidated Statement of Financial Position December 31, 2018

	2018	2017
Financial assets		
Cash and cash equivalents (Note 4)	\$ 36,229,593	\$ 33,755,451
Accounts receivable (Note 5)	18,604,125	24,499,756
MFA Debt Reserve Fund (Note 6)	1,772,917	1,823,787
	56,606,635	60,078,994
Financial liabilities		
Accounts payable and accrued liabilities (Note 7)	3,511,261	7,055,605
Deferred income (Note 8)	6,712,136	5,871,886
District debt (Note 9)	35,253,367	38,167,294
MFA Debt Reserve Fund (Note 6)	1,484,339	1,533,865
Landfill closure liability (Note 10)	1,848,134	1,673,675
	48,809,237	54,302,325
Commitments (Note 13)		
Net financial assets	7,797,398	5,776,669
Non-financial assets		
Inventory	71,834	78,748
Prepaid expenses	5,212	1,520
Tangible capital assets (Statement of Tangible Capital Assets)	96,531,990	97,041,801
	96,609,036	97,122,069
District surplus	\$104,406,440	\$102,898,737

Kevin Bicksøn, CPA, CGA, Chief Financial Officer

### CARIBOO REGIONAL DISTRICT Consolidated Statement of Operations and Accumulated Surplus Year Ended December 31, 2018

	(Note 15) Budget	2018	2017
Revenue			
General purpose levy	\$ 25,252,845	\$ 25,179,873	\$ 24,543,488
Federal and provincial grants	2,349,040	4,422,115	7,244,429
Other	1,526,027	3,390,661	6,967,343
Fees for services	1,375,378	1,979,453	1,647,214
Interest income	220,375	614,463	291,624
Water system	542,841	577,349	586,584
Sewer system	516,265	521,935	494,685
Actuarial adjustment	-	213,313	245,684
Administration	137,500	194,975	539,320
Donations	9,000	106,570	684,357
Rentals	47,600	65,102	47,672
	31,976,871	37,265,809	43,292,400
Expenses			
Airports	445,783	890,918	1,007,378
Area administration	39,500	19,386	99,782
Culture, heritage and library networks	3,006,261	3,091,733	3,044,581
Development services	1,479,711	1,268,780	1,157,024
Economic development	442,955	397,928	337,735
Environmental services	6,221,736	7,982,263	6,817,729
General services	4,519,303	4,825,514	5,235,588
Grants-for-assistance	134,110	112,547	111,522
Protective services	4,748,780	5,347,817	7,917,278
Recreation	6,044,315	9,396,177	7,163,107
Sewer	773,718	1,104,175	1,042,583
Street lighting	67,749	67,086	65,678
Water	622,994	1,026,107	856,140
	28,546,915	35,530,431	34,856,125
Surplus from operations	3,429,956	1,735,378	8,436,275
Other expenses Loss on disposal of tangible capital assets		227,675	1,769,717
Annual surplus	3,429,956	1,507,703	6,666,558
Accumulated surplus - beginning of year	102,898,737	102,898,737	96,232,179
Accumulated surplus - end of year (Note 11)	\$106,328,693	\$104,406,440	\$102,898,737

### CARIBOO REGIONAL DISTRICT Consolidated Statement of Changes in Net Financial Assets Year Ended December 31, 2018

	Budget	2018	2017
Annual surplus	\$ 3,429,956	\$ 1,507,703	\$ 6,666,558
Amortization of tangible capital assets Purchase of tangible capital assets Proceeds on disposal of tangible capital assets Loss on disposal of assets Decrease (increase) in prepaid expenses Decrease (increase) in inventory	- (6,253,166) - - - -	4,122,424 (3,863,073) 22,777 227,675 (3,691) 6,914	3,683,435 (23,802,600) 5,601 1,769,717 220,409 (17,205)
	(6,253,166)	513,026	(18,140,643)
Increase (decrease) in net financial assets	(2,823,210)	2,020,729	(11,474,085)
Net financial assets - beginning of year	5,776,669	5,776,669	17,250,754
Net financial assets - end of year	\$ 2,953,459	\$ 7,797,398	\$ 5,776,669

#### CARIBOO REGIONAL DISTRICT Consolidated Statement of Cash Flows Year Ended December 31, 2018

	2018		2017	_
Operating activities				
Annual surplus	\$ 1,507,7	03	\$ 6,666,55	58
Items not affecting cash:	4.400.4	0.4	0.000.40	O 4
Amortization of tangible capital assets Gain (loss) on disposal of assets	4,122,4 227,6		3,683,43 1,769,71	
Gain (1053) on disposal of assets				
	5,857,8	02	12,119,70	<u>)9</u>
Changes in non-cash working capital:				
Accounts receivable	5,895,6		(2,726,34	
Inventory	6,9		(17,20	
Accounts payable and accrued liabilities	(3,544,3		(1,674,80	
Deferred income	840,2		187,35	
Landfill closure liability	174,4		269,55	
MFA Debt Reserve Fund	1,3	43	(289,92	<u>22)</u>
	3,374,2	53	(4,251,37	77)
Cash flow from operating activities	9,232,0	55	7,868,33	32
Capital activities				
Purchase of tangible capital assets	(3,863,0	73)	(23,802,60	00)
Proceeds on disposal of tangible capital assets	22,7	•	5,60	
Cash flow used by capital activities	(3,840,2	96)	(23,796,99	<u> 99)</u>
Financing activities				
Proceeds from long term financing	_		17,088,00	าก
Repayment of long term debt	(2,913,9	25)	(2,252,57	
Repayment of obligations under capital lease			(13,54	
Cash flow from (used by) financing activities	(2,913,9	25)	14,821,87	<u>78</u>
Investing activities				
Prepaid expenses	(3,6	92)	220,41	13
			•	
Increase (decrease) in cash flow	2,474,1	42	(886,37	76)
Cash and cash equivalents - beginning of year	33,755,4	<u>51</u>	34,641,82	<u>27</u>
Cash and cash equivalents - end of year	36,229,5	93	33,755,45	<u>51</u>
Cash and cash equivalents consist of:				
Cash	\$ 30,504,1	00	\$ 28,122,88	31
Short-term investments	5,725,4	93	5,632,57	<u>70                                    </u>

CARIBOO REGIONAL DISTRICT
Consolidated
Statement of Tangible Canital Assets

Statement of Tangible Capital Assets For The Year Ended December 31, 2018

Net carrying amount	\$ 2,526,257 33,484	4,782,115 3,340	1,166,988 49.397	642,902	8,008,964	17,357,559	0.00	450,457	1,014,858	137,147	232,783	334,941	270,174	454,636	555,750	158,680	115,197	362,253	642,389	340,625	286,741	1,540,256	630,955	21,058	7,548,900
<u>Accumulated</u> <u>Amortization</u> <u>ending</u>	\$ (1,276,614) (1,512)	(5,392,649) (5,392,649) (190,371)	(1,427,197) (86.884)	(935,520)	(2,803,934)	(12,126,379)	0 0	(450,385)	(694,318)	(213,236)	(790,917)	(279,486)	(268,361)	(626,440)	(324,293)	(159,013)	(456,643)	(459,398)	(337,531)	(649,964)	(250,793)	(355,707)	(620,875)	(100,306)	(7,067,666)
Provision	\$ (123,536) (2,228)	(0,930) (725,338) (1,627)	(97,244)	(30,953)	(227,962)	(1,220,064)	0 0 0	(50,352)	(23,566)	(4,667)	(26,717)	(28,461)	(25,353)	(36,691)	(21,978)	(7,286)	(6,679)	(16,305)	(27,335)	(44,801)	(21,087)	(62,005)	(36,899)	(11,603)	(481,785)
<u>Disposals</u>	\$ 22,697	- - - - - - - - - - - - - - - - - - -		Ī	1 1	112,528		1	Ī	1	Ī	Ī	İ	1	Ī	1	Ī	ı	30,817	•	•	•	5,634		36,451
Accumulated Amortization beginning	\$ (1,153,078) (21,981)	(4,667,311) (188,744)	(1,329,953) (84,638)	(904,567)	(2,575,972)	(11,018,843)		(400,033)	(640,752)	(208,569)	(764,200)	(251,025)	(243,008)	(589,749)	(302,315)	(151,727)	(449,964)	(443,093)	(341,013)	(605,163)	(229,706)	(293,702)	(619,610)	(88,703)	(6,622,332)
Cost ending	\$ 3,802,871 34,996	145,635 10,174,764 193,711	2,594,185	1,578,422	10,812,898	29,483,938	0	900,842	1,709,176	350,383	1,023,700	614,427	538,535	1,081,076	880,043	317,693	571,840	821,651	979,920	990,589	537,534	1,895,963	1,281,830	121,364	14,616,566
<u>Disposals</u>	(26,666)	(616,501) -		1		(132,181)		1	Ī		ı	ı	1	1	ı	1	ı	ı	ı			•	(10,956)		(10,956)
Additions	\$ 73,817 \$ 35,717	86,043 -		92,776	120,850	519,070	, ,	30,550	219,311	•	20,060	32,025	•	51,020	31,840	20,060		53,353	344,802	•	•	69,931	107,731		980,683
Cost Beginning	\$ 3,729,054 25,945	10,088,721 193,711	2,594,185 136.281	1,518,646	10,692,048	29,097,049	0000	8/0,292	1,489,865	350,383	1,003,640	582,402	538,535	1,030,056	848,203	297,633	571,840	768,298	635,118	685'066	537,534	1,826,032	1,185,055	121,364	13,646,839
	General Administrative Bylaw enforcement	Bultanig inspection Rural refuse Weed control	Anahim airstrip Likely airstrip	108 Airport	Library Economic development		Protective services	Forest Grove	108 Mile House	Red Bluff	Bouchie Lake	Lac La Hache	Deka Lake	150 Mile House	Lone Butte	Barlow Creek	West Fraser	Miocene	Ten Mile	Kersley	Wildwood	Interlakes	Central Cariboo Search and Rescue	911 Emergency	

The accompanying notes and schedules are an integral part of this statement.

CARIBOO REGIONAL DISTRICT
Consolidated
Statement of Tangible Capital Assets
For The Year Ended December 31, 2018

Net carrying amount	\$ 4,275,163 53,815 534,605 21,483,688 27,035,714 53,382,985	359,029 614,537 522,603 158,324 <u>5,814,931</u> 7,469,424	482,827 214,544 40,412 5,454,348 1,353,726 241,271 789,003 191,518 611,720 779,116	614,637 \$ <u>96,531,990</u>
Accumulated Amortization ending	\$ (2,112,076) (14,672) (364,221) (5,758,652) (8,669,534) (16,919,155)	(932,957) (405,144) (492,060) (322,483) (8,200,176) (10,352,820)	(629,527) (316,235) (85,605) (1,804,415) (297,054) (78,477) (110,673) (177,891) (77,49) (77,49) (25,032)	\$ <u>(50,068,348)</u>
Provision	\$ (161,388) (2,803) (24,120) (692,768) (971,010) (1,852,089)	(13,022) (21,948) (27,685) (4,453) (246,842) (313,950)	(16,323) (7,587) (3,332) (122,210) (28,470) (11,840) (16,458) (8,987) (17,217) (22,112)	\$\$
<u>Disposals</u>	41,662		28,696 28,696 - 18,598 - 47,294	237,935
Accumulated Amortization beginning	\$ (1,992,350) \$ (11,869) (11,869) (340,101) (5,065,884) (7,698,524) (15,108,728)	(919,935) (383,196) (464,375) (318,030) (7,953,334) (10,038,870)	(613,204) (308,648) (82,273) (1,710,901) (268,584) (66,637) (94,215) (168,904) (60,202) (21,518) (3,395,086)	
Cost ending	\$ 6,387,239 68,487 898,826 27,242,340 35,705,248 70,302,140	1,291,986 1,019,681 1,014,663 480,807 14,015,107 17,822,244	1,112,354 530,779 126,017 7,258,763 1,650,780 319,748 899,676 369,409 689,139 804,148	(3,194,964) 614,637 (3,651,924) \$ 146,600,338
<u>Disposals</u>	\$ (102,149)		(179,683) - - - - - (31,991)	(3,194,964) (3,651,924)
Additions	\$ 141,602 - 11,941 452,853 294,831 901,227	- - 193,685 193,685	3,127,271 - - - - 636,890 3,764,161	\$ 7,026,601
Cost Beginning	\$ 6,347,786 68,487 886,885 26,789,487 35,410,417 69,503,062	1,291,986 1,019,681 1,014,663 480,807 13,821,422 17,628,559	1,112,354 530,779 126,017 4,311,175 1,650,780 319,748 899,676 369,409 689,139 199,249 10,208,326	3,141,826 \$\$
	Recreation South Cariboo 108 Mile Greenbelt Kersley Arena Cariboo Memorial Complex Quesnel Sub-Regional	Sewer Lac La Hache Pine Valley Wildwood Alexis Creek Red Bluff	Water Lac La Hache Forest Grove Alexis Creek 108 Mile Central Alexis Creek Canim Lake Horse Lake Russett Bluff Gateway 103 Mile Water	Work in progress Total tangible capital assets

The accompanying notes and schedules are an integral part of this statement.

# CARIBOO REGIONAL DISTRICT

Consolidated

Statement of Tangible Capital Assets

For The Year Ended December 31, 2018

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Contributed tangible capital assets

The value of contributed tangible capital assets during the year was \$23,540 (2017 - \$65,000).

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Write-down of tangible capital assets
The write-down of tangible capital assets during the year was \$225,831 (2017 - \$1,771,736).

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Capital leases In the current year there are no capital leases included in tangible capital assets.

The accompanying notes and schedules are an integral part of this statement.

### CARIBOO REGIONAL DISTRICT Notes to Consolidated Financial Statements

#### Year Ended December 31, 2018

#### 1. Purpose of the District

The Cariboo Regional District (the "District") operates under the provisions of the Local Government Act and the Community Charter of British Columbia. Its principal activities include the provision of local government services to residents of the region. These include general government, protective, water, sewer, airport, library and recreation services.

#### 2. Significant accounting policies

#### Basis of presentation

The consolidated financial statements of the District are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

#### Funds of the District

For accounting and financial reporting purposes, the resources and operations of the District are segregated into the Operating, Capital, and Reserve Funds.

#### Principles of consolidation

The consolidated financial statements include accounts of all funds of the District. Interfund balances and transactions have been eliminated.

#### Accrual accounting

The accrual method for reporting revenues and expenditures, including capital expenditures, has been used. Revenues are recorded in the period they are earned. Expenditures are recorded as the cost of goods or services in the period they are obtained.

#### Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and district debt.

#### Cash and cash equivalents

Cash and cash equivalents consist of cash on hand less outstanding cheques and deposits with a maturity of less than three months at the time of purchase. When outstanding cheques are in excess of cash on hand, the excess is reported in bank indebtedness.

#### **CARIBOO REGIONAL DISTRICT**

#### **Notes to Consolidated Financial Statements**

#### Year Ended December 31, 2018

#### 2. Significant accounting policies (continued)

#### Tangible capital assets

Tangible capital assets are stated at cost or deemed cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset less accumulated amortization.

Contributed tangible capital assets are recorded at the fair value at the date of receipt and also are recorded as revenue.

Leases which transfer substantially all of the benefits and risk incidental to ownership of property, are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are included in expenses as incurred.

The costs, less residual values, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight line basis over their estimated useful lives as follows:

Buildings	20 - 50 years
Equipment	5 - 12 years
Roads and infrastructure	15 - 40 years
Sewer system	20 - 80 years
Vehicles	6 - 25 years
Water system	25 - 80 years

The District regularly reviews its tangible capital assets to eliminate obsolete items.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

#### Inventory

Inventory consists of airport fuel supplies and is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis.

#### Landfill reserve

The liability for closure of operational sites and post closure care has been recognized based on estimated future expenses, estimated inflation and the usage of the sites' capacities during the year.

#### Revenue recognition

Grants and contributions (other than grants in lieu of taxes) are recorded when receivable. Grants in lieu of taxes are recognized at the earlier of when received or when money is determined to be more likely than not collected.

Revenue unearned in the current period is recorded as deferred contributions.

#### Taxation

Each Electoral Area within the District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Province (for Electoral Areas) to individual taxpayers and turned over to the District by August 1 of each year.

#### 2. Significant accounting policies (continued)

#### Interest

The District follows the practice of investing individually significant surpluses that have accumulated within individual funds. Interest earned is allocated on the basis of actual earnings from the specific instruments. Excess funds or temporary borrowings of all functions and capital reserves are pooled and interest income or expense is allocated to the individual functions and capital reserves on a monthly basis.

#### **Budget reporting**

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the board on March 23, 2018. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

#### Employee future benefits

The cost of multi-employer defined contribution pension plan benefits, such as the Municipal Pension Plan pensions, are the employer's contributions due to the plan in the period.

#### Measurement uncertainty

The preparation of consolidated financial statements in accordance with Canadian generally accepted accounting principles for local government requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure on contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring use of management estimates relate to valuation of inventory, collectibility of accounts receivable, estimated useful lives of tangible capital assets and the landfill closure liability. Actual results could differ from those estimates.

#### 3. Financial instruments

The District is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the District's risk exposure and concentration as of December 31, 2018.

#### Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the District manages exposure through its normal operating and financing activities. The District is exposed to interest rate risk primarily through its District debt, floating interest rate bank indebtedness and credit facilities.

There is no change in the risk exposure from the previous period.

Unless otherwise noted, it is management's opinion that the District is not exposed to significant credit, liquidity, market currency or other price risks arising from these financial instruments.

4.	Cash and cash equivalents		
-		2018	2017
	Bank Short-term investments	\$ 30,504,102 	\$ 28,122,881 5,632,570
		\$ 36,229,593	\$ 33,755,451

Short-term investments are held in Municipal Finance Authority (MFA) pooled money market fund with an annual rate of return of approximately 1.65% (2017 – 0.97%).

Internally restricted cash		
Feasibility studies reserves	<b>\$ 316,686</b> \$ 317,94	47
Landfill liability	<b>1,848,134</b> 1,673,67	75
Internally restricted reserves	<b>12,696,830</b> 11,770,72	25
Total restricted cash	<b>14,861,650</b> 13,762,34	17
Unrestricted cash	<b>21,367,943</b> 19,993,10	

\$ 36,229,593

\$ 33,755,451

#### 5. Accounts receivable

	2018	2017
General	\$ 526,841	, -, - ,
Federal government	206,176	524,248
Provincial government	1,112,935	1,745,926
Local governments	16,758,173	18,434,832
	\$ 18,604,125	\$ 24,499,756

The receivable from local governments is with regards to MFA debt.

#### 6. MFA Debt Reserve Fund

The Municipal Finance Authority of British Columbia (MFA) provides capital financing for regional districts and their member municipalities. MFA is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. MFA pays into the Debt Reserve Fund these monies from which interest earned thereon less administration expenses becomes an obligation to the regional districts. It must then use this Fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the Fund.

Upon the maturity of a debt issue, the unused portion of the Debt Reserve Fund established for that issue will be discharged to the District. The District has estimated that there is only a remote possibility that these funds will not be paid to it and therefore these funds have been included in other assets.

7.	Accounts payable and accrued liabilities			
	F-7		2018	2017
	General	\$	1,705,711	\$ 5,000,181
	Local governments		1,405,775	1,639,701
	Federal government		4,983	3,479
	Provincial government		394,792	412,244
		<u>\$</u>	3,511,261	\$ 7,055,605

#### 8. Deferred income

Deferred income represents unspent restricted funds that have been received in the current period that are related to expenses to be made in subsequent years.

		2018	2017	
Community Works Fund Invasive Plant Strategy	· ·	,254,136 458,000	\$ 5,871,88	36
	<u>\$ 6</u>	,712,136	\$ 5,871,88	36

#### 9. District debt

The District issues debt instruments through the MFA to finance certain capital expenditures. In addition, the District has taken on debt through the MFA on behalf of member municipalities. The District is contingently liable for long term liabilities with respect to MFA debt for which the responsibility for payment of principle and interest has been assumed by member municipalities. In the event that a member municipality defaults on scheduled repayments, the District would be required to make payment. MFA debt instruments have maturity dates ranging from 2020 to 2045 and interest rates ranging from 1.75% to 5.1% (2017 - 1.5% to 5.1%).

	2018	2017
Debenture debt		
General debenture debt	\$ 15,310,086	\$ 16,265,588
Sewer debenture debt	699,944	749,928
Water debenture debt	2,786,745	2,932,047
Mombor municipalities	18,796,775	19,947,563
Member municipalities MFA - Quesnel	4,791,667	5,427,433
MFA - Williams Lake	10,268,173	11,274,682
MFA - 100 Mile House	1,396,752	1,517,616
	\$ 35,253,367	\$ 38,167,294

#### 9. District debt (continued)

The minimum aggregate debenture principal repayments required in the next five years for the debenture debt, excluding the member municipalities, are as follows:

2019	\$	927,039
2020		880,207
2021		845,830
2022		845,830
2023		845,830
Thereafter	14	,452,039

\$ 18,796,775

Interest paid during the year on debenture debt, excluding member municipalities, was \$736,815 (2017 - \$352,787). Interest paid during the year was \$NIL (2017 - \$54) relating to capital lease obligations, and \$NIL (2017 - \$NIL) relating to short-term financing on liabilities under agreement with the Municipal Finance Authority.

#### 10. Landfill closure liability

The District operated 16 landfill sites throughout the region and contributes to the closure and postclosure care liability of the City of Quesnel landfill. The District is responsible for closure and post closure care of these landfills under the Waste Management Act of British Columbia.

In 2018, the District has recognized an expense of \$169,648 (2017 - \$265,700) related to these costs. The estimated total closure and post closure expenditure is \$6,032,408. The expense remaining to be recognized is \$3,847,705. The estimated liability is recognized as the landfill sites' capacity is used and the reported reserve represents the portion of the estimated total costs recognized as at December 31, 2018 based on the accumulated capacity used to that date (see table below), compared to the total estimated landfill capacity, less expenditures made for phased closure costs. Post closure care is expected to last 50-200 years, depending on the volume of municipal solid waste. This liability is fully funded by internally restricted cash amounts.

#### 10. Landfill closure liability (continued)

	Estimated Years to Closure	Capacity Remaining M3	Capacity Remaining %
Gibraltar Landfill			
- Phase 1	Closed	_	0%
- Phase 2A	Closed	_	0%
- Phase 2B, 2C, and 3A	2	38,802	16%
- Phase 3B	7	77,615	100%
- Phase 3C	12	92,291	100%
- Phase 4A	19	109,263	100%
- Phase 4B	25	109,263	100%
- Phase 4C	30	109,263	100%
- Phase 5A	43	215,281	100%
- Phase 5B	53	215,281	100%
- Phase 5C	61	215,281	100%
- Phase 6A	69	174,536	100%
- Phase 6B	75	174,536	100%
- Phase 7A	84	238,891	100%
- Phase 7B	94	238,891	100%
- Phase 7C	103	238,891	100%
100 Mile House	71	1,810,000	93%
Williams Lake	27	320,452	63%
Other CRD (small sites)	20 - 30	249,164	53%
Quesnel	22	806,427	32%

The reported reserve is based on estimates and assumptions with respect to anticipated events over the expected remaining service life of the landfills, using the best information available to management. Changes in the reserve could result from new technology, settling of waste, regulatory requirements, inflation rates and interest rates. The Cariboo Regional District Solid Waste Management Plan may change and other future events may result in significant changes to the estimated total expenditures, capacity used or total capacity and the resulting estimated landfill remediation reserve. Any change in the reserve for cumulative capacity used, which could be material, would be recognized prospectively as a change in estimate, when applicable. Management periodically performs an assessment of the underlying assumptions related to the reported reserve.

#### 11. District surplus

	2018	2017
Operating Fund Capital Fund Reserve Fund	\$ 43,504,096 48,001,301 12,901,043	\$ 43,090,904 47,753,819 12,054,014
	<u>\$104,406,440</u>	\$102,898,737

#### 12. Related party transactions

The District is related to the Cariboo-Chilcotin Regional Hospital District ("CCRHD") as they share a common Board of Directors. As legislated by the Hospital District Act, the officers and employees of the District are the corresponding officers and employees of the CCRHD. The Regional District and the Hospital District are separate legal entities as authorized by separate legislation.

During the year the Hospital District received accounting and management services from the District and the District received \$75,000 (2017 - \$75,000) from the CCRHD for these services.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

#### 13. Commitments

#### a) Pension liability

The District and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2017, the plan has about 197,000 active members and approximately 95,000 retired members. Active members include approximately 39,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as of December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remain unchanged..

The District paid \$415,269 (2017 - \$394,197) for employer contributions while employees contributed \$366,399 (2017 - \$338,983) to the plan in fiscal 2018.

The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the Plan.

#### **CARIBOO REGIONAL DISTRICT**

#### **Notes to Consolidated Financial Statements**

#### Year Ended December 31, 2018

#### 13. Commitments (continued)

#### b) Community Works Fund

The District receives Community Works Funds distributed by the Union of BC Municipalities under the Administrative Agreement on the Federal Gas Tax Fund in British Columbia (GTA).

While the District has significant flexibility with regards to the selection of projects for which Community Works Funds may be applied, the expenditures are subject to eligibility criteria, requirements, and guidelines as outlined in the GTA.

#### c) Legal

During the course of the year, the District may be a defendant in a lawsuit. The District reviews any claims or potential claims made against it on a yearly basis to determine if they would be covered by insurance, and if not, whether a claim that would not be successfully defended would have a material effect on the consolidated financial statements.

The management of the District is not aware of any claims or potential claims that if not successfully defended would have a material effect on the consolidated financial statements. If a claim was paid as a result of the outcome of litigation it would be treated as an expenditure.

#### 14. Expenses by object

	2018	2017
Amortization	\$ 4,122,427	\$ 3,683,436
Contract services and consultants	10,233,184	11,920,807
Debt charges	1,720,445	1,424,857
Directors - remuneration and benefits	345,930	326,979
Directors - training, travel, and meetings	167,060	134,041
Grants and contributions	346,561	346,825
Insurance	507,932	426,445
Materials and supplies	3,934,644	2,926,348
Other	647,042	567,573
Repairs, maintenance, and utilities	6,698,020	5,925,158
Staff - salary, wages, and benefits	6,367,791	6,622,078
Staff - training, travel, and meetings	439,395	551,578
	\$ 35,530,431	\$ 34,856,125

#### 15. Restatement of Budget

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the board on March 23, 2018. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

The legislative requirements for the Financial Plan are that the cash inflows for the period must equal cash outflows. Cash inflows and outflows include such items as debt proceeds, transfers to and from reserves and surplus, debt principle payments and asset sale proceeds. These items are not recognized as revenues and expenses in the Statement of Operations as they do not meet the public sector accounting standard requirements (PSAB). PSAB requires that budget figures be presented on the same basis of accounting as the actual figures.

#### 15. Restatement of Budget (continued)

The legislation does not require the funding of non-cash items such as amortization or liability accruals to provide for future cash requirements, thus there is no legislative requirement to include these items in the Financial Plan. However, these items are recognized as expenses in the Statement of Operations.

	Budget 2018	Budget 2017
Budgeted consolidated net deficit for the year	\$ (3,793,233	\$ (2,462,266)
Adjustment for budgeted cash items, not included in the Statement of Operations Tangible capital asset acquisitions Proceeds on the sale of tangible capital assets District debt principle repayments	6,253,166 (32,000 900,048	(30,000)
District debt principle repayments  District debt proceeds  Net transfers to reserves	900,046 (89,054 191,029	<b>)</b> (11,558,000)
Total adjustments	7,223,189	14,695,257
Budgeted consolidated net surplus, as re-stated Transfer to operating surplus	3,429,956 (3,429,956	, ,
Financial plan balance	<u>\$</u>	\$ -

#### 16. Segmented information

The Cariboo Regional District is a diversified local government providing a wide range of services to approximately 62,000 residents, including planning and development, environmental services, parks, recreation centres, community halls, fire protection, and water and sewer services. As a requirement of the Local Government Act, separate financial records must be kept for each service providing detailed allocations of assets and liabilities, revenues and expenses, information concerning reserve funds, and other pertinent financial details. For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment as well as amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2. The segments include:

General Services which provides for services to member municipalities, electoral area governance, general administration and feasibility studies.

Development Services which provides planning, bylaw enforcement and building inspection services.

Environmental Services which provides for management of the District's solid waste and plant management.

Area Administration which provides for special services administered by the Board of Directors.

#### 16. Segmented information (continued)

Economic Development and Contributions which provides support to the various electoral areas in their economic development activities.

Grants-for-assistance which provides grants to assist local not-for-profit organizations.

Airports which provides airport services.

Protective Services which provides 911 telephone service, fire protection, search and rescue, highway rescue, emergency planning and soil erosion protection services.

Street Lighting which provides street lighting services.

Recreation Services which provides community hall, arena and recreation and parks services.

Culture, Heritage and Library Networks which provides support to arts and culture groups and events, funding for heritage projects and library services.

Sewer Systems which provides sewer services.

Water Systems which provides water services.



#### **AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION**

To The Board of Directors of Cariboo Regional District

We have audited and reported separately on the consolidated financial statements of the Cariboo Regional District as at December 31, 2018 in accordance with Canadian generally accepted auditing standards.

We conducted our audit for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in Schedules 1 - 14 are presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Williams Lake, BC May 3, 2019

PMT CHARTERED PROFESSIONAL ACCOUNTANTS LLP

Toll Free 1-877-392-2911

# Consolidated Statement of Operations Year Ended December 31, 2018

	Budget	2018	2017
Revenue			
Requisition - electoral areas	\$ 16,664,220	\$ 16,775,670	\$ 16,034,969
Requisition - municipalities	7,523,679	7,323,850	7,518,334
Sale of service/user fees/cost recovery	4,122,511	6,666,098	10,223,623
Federal and provincial grants	2,367,040	4,422,115	7,244,430
Other	5,103	63,376	59,189
Parcel taxes	972,446	972,446	922,610
Grants in lieu of tax	92,500	107,908	67,575
Interest	220,375	614,462	291,629
Actuarial adjustments		213,314	245,684
Donations	9,000	106,570	684,357
	31,976,874	37,265,809	43,292,400
Expenses			
Amortization	-	4,122,425	3,683,436
Contract services and consultants	9,139,274	10,232,756	11,920,745
Debt charges	1,796,372	1,720,446	1,424,857
Directors - remunerations and benefits	330,000	345,931	326,979
Directors - training, travel and meetings	160,240	167,058	134,039
Grants and contributions	335,969	346,564	346,827
Insurance	476,460	507,933	426,447
Loss on disposal of assets	-	228,773	1,769,780
Materials and supplies	2,708,848	3,934,644	2,926,354
Other	439,537	647,024	567,561
Repairs, maintenance, and utilities	6,113,809	6,698,040	5,925,163
Staff - salary, wages, and benefits	6,574,333	6,367,787	6,622,075
Staff - training, travel and meetings	472,074	438,725	551,579
3, 44 44 5	28,546,916	35,758,106	36,625,842
Excess (deficiency) of revenue over expenses	3,429,958	1,507,703	6,666,558
Function surplus (deficit), beginning of year	102,898,737	102,898,737	96,232,179
Function surplus (deficit), end of year	\$ <u>106,328,695</u>	\$ <u>104,406,440</u>	\$ <u>102,898,737</u>

# General Services Statement of Operations Year Ended December 31, 2018

		Budget		2018		2017
Revenue						
Requisition - electoral areas	\$	2,308,967	\$	2,307,789	\$	2,295,909
Requisition - municipalities		1,332,177		1,244,975		1,384,543
Sale of service/user fees/cost recovery		182,500		236,547		581,927
Federal and provincial grants		190,000		383,862		375,297
Other		_		54,063		_
Grants in lieu of tax		92,500		107,908		67,575
Interest		30,000		82,694		46,647
Donations	_	5,000	_		_	
	_	4,141,144	_	4,417,838	_	4,751,898
Expenses						
Amortization		_		123,534		124,881
Contract services and consultants		220,500		266,965		355,165
Debt charges		1,052,010		963,630		1,072,070
Directors - remunerations and benefits		327,000		344,797		325,479
Directors - training, travel and meetings		153,740		158,253		120,797
Insurance		39,000		38,894		43,572
Materials and supplies		410,000		461,862		638,759
Other		169,560		166,378		178,062
Repairs, maintenance, and utilities		85,050		158,390		85,879
Staff - salary, wages, and benefits		1,986,093		2,042,607		2,159,793
Staff - training, travel and meetings		76,350		109,544		129,883
	=	4,519,303	_	4,834,854	_	5,234,340
Excess (deficiency) of revenue over expenses		(378,159)		(417,016)		(482,442)
Function surplus (deficit), beginning of year	_	4,766,010	_	4,766,010	_	5,248,452
unction surplus (deficit), end of year	<b>\$</b> _	4,387,851	\$_	4,348,994	\$_	4,766,010

	Admin Services	Electoral area Admin	Feasibility Study	Governance
Revenue				
Requisition - electoral areas	\$ 428,338	\$ 1,767,632	\$ -	\$ 111,819
Requisition - municipalities	223,094		_	58,251
Sale of service/user fees/cost recovery	210,594		_	-
Federal and provincial grants	170,862	,	_	-
Grants in lieu of tax		107,908	_	-
Interest	41,257	37,142	839	3,032
	1,074,145		839	173,102
Evnances				
Expenses Amortization	123,534			
Contract services and consultants	144,857	118,665	<u>-</u>	- -
Directors - remunerations and benefits	64,576	,	<u>-</u>	- 113,645
Directors - training, travel and meetings	27,071	94,225	_	36,957
Insurance	16,399	•	_	1,921
Materials and supplies	267,490		_	287
Other	72,341	86,384	_	-
Repairs, maintenance, and utilities	83,176	,	_	_
Staff - salary, wages, and benefits	499,462	•	_	_
Staff - training, travel and meetings	44,046		_	10,948
<b>5</b> ,	1,342,952			163,758
Excess (deficiency) of revenue over expenses	(268,807)	(156,293)	839	9,344
Function surplus (deficit), beginning of year	3,514,645	862,163	210,392	<u>71,256</u>
Function surplus (deficit), end of year	\$ <u>3,245,838</u>	\$ <u>705,870</u>	\$ <u>211,231</u>	\$ <u>80,600</u>

	Municipal Finance	Rural Feasibility Study
Revenue Requisition - municipalities	\$ 963,630	\$ -
Other Interest	- - 963,630	54,063 <u>424</u> 54,487
Expenses		
Contract services and consultants	-	3,443
Debt charges Materials and supplies	963,630	- 44,930
Other	-	7,654
Staff - training, travel and meetings		<u>560</u>
	<u>963,630</u>	<u>56,587</u>
Excess (deficiency) of revenue over expenses	-	(2,100)
Function surplus (deficit), beginning of year		107,555
Function surplus (deficit), end of year	\$ <u>-</u>	\$ <u>105,455</u>

Development Services
Statement of Operations

<b>Year Ended December</b>	31,	2018
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	Budget			2018		2017
Revenue						
Requisition - electoral areas	\$	927,002	\$	927,002	\$	785,105
Sale of service/user fees/cost recovery		433,106		518,887		433,684
Interest		15,275		27,264		10,005
	_	1,375,383	_	1,473,153	_	1,228,794
Expenses						
Amortization		-		11,161		20,211
Contract services and consultants		25,162		38,609		110,767
Directors - remunerations and benefits		3,000		1,134		1,500
Directors - training, travel and meetings		6,500		4,618		3,382
Insurance		19,312		20,529		16,476
Loss/(gain) on disposal of assets		_		(1,351)		-
Materials and supplies		40,860		33,116		21,190
Other		40,250		53,297		36,499
Repairs, maintenance, and utilities		76,302		67,903		46,561
Staff - salary, wages, and benefits		1,240,415		1,009,368		885,745
Staff - training, travel and meetings		27,910		29,044		14,693
<b>G</b> .	_	1,479,711	_	1,267,428	_	1,157,024
Excess (deficiency) of revenue over expenses		(104,328)		205,725		71,770
Function surplus (deficit), beginning of year	_	1,520,558		1,520,558	_	1,448,788
Function surplus (deficit), end of year	\$_	1,416,230	\$_	1,726,283	\$_	1,520,558

		Building spection	Ent	Bylaw forcement	F	Planning
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Interest	\$ 	285,246 462,956 13,328 761,530	\$ 	113,299 4,681 3,464 121,444	\$ 	528,457 51,250 10,472 590,179
Expenses Amortization Contract services and consultants Directors - remunerations and benefits Directors - training, travel and meetings Insurance Loss/(Gain) on disposal of assets Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	_	8,929 16,198 - 7,801 (1,115) 23,213 17,722 37,021 473,581 13,580 596,930	_	2,232 - - - 8,025 (236) 2,727 3,501 18,360 139,260 4,524 178,393	_	22,411 1,134 4,618 4,703 - 7,176 32,074 12,522 396,527 10,940 492,105
Excess (deficiency) of revenue over expenses		164,600		(56,949)		98,074
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	 \$	720,229 <b>884,829</b>	 \$	511,851 <b>454,902</b>	_ \$_	288,478 386,552

Schedule 4

Environmental Services Statement of Operations

		Budget		2018		2017
Revenue						
Requisition - electoral areas	\$	4,058,302	\$	4,073,815	\$	3,876,540
Requisition - municipalities		290,689		275,177		285,397
Sale of service/user fees/cost recovery		1,885,967		2,443,301		2,263,344
Federal and provincial grants		996,619		767,564		317,887
Interest		51,152		131,857		49,654
Actuarial adjustments			_	68,162	_	61,604
	_	7,282,729	_	7,759,876	_	6,854,426
Expenses						
Amortization		-		726,966		737,530
Contract services and consultants		1,078,118		1,178,026		1,164,601
Debt charges		56,343		57,724		55,200
Insurance		83,191		68,193		56,213
Materials and supplies		45,028		625,203		61,070
Other		83,250		72,061		52,652
Repairs, maintenance, and utilities		4,374,139		4,807,438		4,257,440
Staff - salary, wages, and benefits		510,399		474,131		459,228
Staff - training, travel and meetings	_	45,468	_	30,246	_	28,992
	_	6,275,936	_	8,039,988	_	6,872,926
Excess (deficiency) of revenue over expenses		1,006,793		(280,112)		(18,500)
Function surplus (deficit), beginning of year	_	8,729,465	_	8,729,465	_	8,747 <u>,965</u>
Function surplus (deficit), end of year	<b>\$</b> _	9,736,258	\$_	8,449,353	\$_	8,729,465

**Environmental Services** 

**Statement of Operations** 

		Invasive Plant Strategy		Rural Refuse		uth Cariboo Solid Waste	Sol	id Waste nagement
Revenue								
Requisition - electoral areas	\$	155,307	\$	3,095,244	\$	814,934	\$	8,330
Requisition - municipalities		36,951		11,442		222,446		4,338
Sale of service/user fees/cost recovery		435,160		1,535,528		472,613		_
Federal and provincial grants		29,000		680,264		58,300		-
Interest		9,809		94,749		27,044		255
Actuarial adjustments			_	68,162	_	<u>-</u>		<u>-</u>
•	_	666,227	_	5,485,389	_	1,595,337		12,923
Expenses								
Amortization		1,627		658,262		50,872		16,205
Contract services and consultants		545,144		443,999		187,023		1,860
Debt charges		-		57,724		-		-
Insurance		7,427		50,246		10,433		87
Materials and supplies		26,904		583,884		14,393		22
Other		2,483		67,936		1,193		449
Repairs, maintenance, and utilities		24,966		3,622,804		1,159,668		-
Staff - salary, wages, and benefits		186,344		233,511		46,365		7,911
Staff - training, travel and meetings		8,408	_	6,1 <u>51</u>	_	15,687		<u>=</u>
	_	803,303	_	5,724,517	_	1,485,634		<u> 26,534</u>
Excess (deficiency) of revenue over expenses		(137,076)		(239, 128)		109,703		(13,611)
Function surplus (deficit), beginning of year		209,585		6,833,984	_	1,614,914		70,982
Function surplus (deficit), end of year	\$	72,509	\$_	6,594,856	\$_	1,724,617	\$	<u>57,371</u>

Area Administration
Statement of Operations
Year Ended December 31, 2018

	Budget	2018	2017
Revenue Requisition - electoral areas Other Interest	\$ 28,191 - - - - 28,191	\$ 28,191 2,880 538 31,609	\$ 25,645 - 183 25,828
Expenses Directors - training, travel and meetings Grants and contributions Other	27,000 27,000	<u> </u>	9,860 27,196 <u>54,061</u> 91,117
Excess (deficiency) of revenue over expenses	1,191	21,277	(65,289)
Function surplus (deficit), beginning of year	22,702	22,702	<u>87,991</u>
Function surplus (deficit), end of year	\$ <u>23,893</u>	\$ <u>43,979</u>	\$ <u>22,702</u>

Statement of Operations

		Area A		Area B		Area C		Area D
Revenue Requisition - electoral areas Other Interest	\$	- - 7 7	\$	351 - 16 367	\$ 	2,594 2,612 <u>50</u> 5,256	\$ 	4,385 - 77 4,462
Expenses Directors - training, travel and meetings Grants and contributions		- -		187 187	_	3,484 493 3,977	_	1,000 1,000
Excess (deficiency) of revenue over expenses		7		180		1,279		3,462
Function surplus (deficit), beginning of year		5,012		4,649	_	397	_	1,318
Function surplus (deficit), end of year	\$	5,019	\$	4,829	\$_	1,676	\$	4,780

**Area Administration** 

**Statement of Operations** 

		Area E		Area F		Area G		Area H
Revenue Requisition - electoral areas Interest	\$	- 11 11	\$	4,494 79 4,573	\$	2,745 52 2,797	\$	4,968 <u>86</u> 5,054
Expenses Directors - training, travel and meetings Grants and contributions	_	- - - -	_	276 307 583	_	489 1,054 1,543	_	(62) 454 392
Excess (deficiency) of revenue over expenses		11		3,990		1,254		4,662
Function surplus (deficit), beginning of year		5,084	_	1,00 <u>5</u>		2,256		(29)
Function surplus (deficit), end of year	\$	5,095	\$_	4,995	\$	3,510	\$	4,633

**Statement of Operations** 

		Area I		Area J		Area K		Area L
Revenue Requisition - electoral areas Other Interest	\$	- - 7 7	\$	- - 2 2	\$	5,000 268 <u>85</u> 5,353	\$	3,654 - 66 3,720
Expenses Grants and contributions	_		_		_	2,316	_	333
Excess (deficiency) of revenue over expenses  Function surplus (deficit), beginning of year		3,007	_	2 1,005	_	3,037 <u>(1,349</u> )	_	3,387 34 <u>6</u>
Function surplus (deficit), end of year	\$	3,014	\$_	1,007	\$	1,688	\$	3,733

Schedule 6

#### **Economic Development and Contributions**

**Statement of Operations** 

Year Ended December 31, 2018

Budget 2018 2017 Revenue \$ 321,190 Requisition - electoral areas 331,634 \$ 331,634 \$ 16,998 Sale of service/user fees/cost recovery Parcel taxes 49,078 49,078 48,876 Interest 1,709 <u>6,851</u> 2,168 382,421 387,563 389,232 **Expenses** Contract services and consultants 280,596 175,139 138,292 Grants and contributions 162,359 218,816 199,444 Loss on disposal of assets 672 2,776 1,256 Other Repairs, maintenance, and utilities 23 Staff - training, travel and meetings 503 442,955 397,929 338,992 Excess (deficiency) of revenue over expenses (60,534)(10,366)50,240 Function surplus (deficit), beginning of year 242,582 242,582 <u> 192,342</u> Function surplus (deficit), end of year 241,146 232,216 242,582

# **Economic Development and Contributions Statement of Operations**

	Area D	Area F	Area J	Area K
	Economic	Economic	Economic	Economic
	Development	Development	Development	Development
Revenue Requisition - electoral areas Interest	\$ 15,000	\$ 30,000	\$ 2,500	\$ 2,500
	307	<u>636</u>	49	50
	15,307	30,636	2,549	2,550
Expenses Contract services and consultants Staff - training, travel and meetings	4,862	52,131	700	700
			700	
Excess (deficiency) of revenue over expenses	10,445	(21,574)	1,849	1,850
Function surplus (deficit), beginning of year	22,422	73,208	2,512	2,512
Function surplus (deficit), end of year	\$ <u>32,867</u>	\$ <u>51,634</u>	\$ <u>4,361</u>	\$ <u>4,362</u>

### Economic Development and Contributions Statement of Operations

**Statement of Operations** 

	Centra Caribo Cemete	0	Central Cariboo Handydart	Central Cariboo Victim Services
Revenue Requisition - electoral areas Interest		000 \$ <u>336</u> 336	3 10,000 171 10,171	\$ 26,000 443 26,443
Expenses Contract services and consultants Grants and contributions		150 000 150	10,000	24,750 24,750
Excess (deficiency) of revenue over expenses	3)	814)	171	1,693
Function surplus (deficit), beginning of year	8,6	<u> 360</u>	1,393	2,967
Function surplus (deficit), end of year	\$ <u>7,8</u>	<u>846</u> \$	1,564	\$ <u>4,660</u>

# **Economic Development and Contributions Statement of Operations**

	North Cariboo cemetery	Ec	North Cariboo onomic Dev.		North Cariboo Handydart		North Cariboo Transit
Revenue							
Requisition - electoral areas Interest	\$  60,000 1,055 61,055	\$ _ -	32,000 <u>582</u> 32,582	\$ _	56,000 <u>946</u> 56,946	\$ _	6,384 113 6,497
Expenses Contract services and consultants Grants and contributions Other Staff - training, travel and meetings	 76,566 - - - - 76,566		30,357 - 2,776 424 33,557	_	57,852 - - - - 57,852	- -	6,126 - - - - 6,126
Excess (deficiency) of revenue over expenses	(15,511)		(975)		(906)		371
Function surplus (deficit), beginning of year	 23,696	_	28,028		<u>5,555</u>	_	1,970
Function surplus (deficit), end of year	\$ 8,185	<b>\$</b> _	27,053	\$_	4,649	\$_	2,341

### Economic Development and Contributions

**Statement of Operations** 

		South Cariboo Cemetery	E	South Cariboo conomic Dev	•	South Cariboo Transit
Revenue						
Requisition - electoral areas	\$	8,500	\$	63,750	\$	-
Parcel taxes		-		-		49,078
Interest	_	141		<u>1,164</u>	_	<u>858</u>
	-	8,641		64,914	_	<u>49,936</u>
Expenses						
Contract services and consultants		-		9,261		-
Grants and contributions		-		49,000		51,500
Other		-		-		23
Staff - training, travel and meetings	_			<u>672</u>	_	<u> </u>
	-			<u>58,933</u>	_	<u>51,523</u>
Excess (deficiency) of revenue over expenses		8,641		5,981		(1,587)
Function surplus (deficit), beginning of year	_			<u>54,975</u>	_	14,684
Function surplus (deficit), end of year	<b>\$</b> _	8,641	\$	60,956	\$_	13,097

Grants For Assistance Statement of Operations Year Ended December 31, 2018

	Budget	2018	2017
Revenue Requisition - electoral areas Other Interest	\$ 140,493 - - 140,493	\$ 140,493 - 2,424 142,917	\$ 100,216 54,062 537 154,815
Expenses Grants and contributions	146,610	121,603	120,187
Excess (deficiency) of revenue over expenses	(6,117)	21,314	34,628
Function surplus (deficit), beginning of year	44,660	44,660	10,032
Function surplus (deficit), end of year	\$ <u>38,543</u>	\$ <u>65,974</u>	\$ <u>44,660</u>

**Grants For Assistance** 

**Statement of Operations** 

		Area A		Area B		Area C		Area D
Revenue Requisition - electoral areas Interest	\$	5,000 94	\$	5,990 106	\$	1,000 27	\$	21,915 369
merest	_	5,094	_	6,096	_	1,027	_	22,284
Expenses Grants and contributions		5,687		3,000		3,610		18,206
Excess (deficiency) of revenue over expenses		(593)		3,096		(2,583)		4,078
Function surplus (deficit), beginning of year	_	5,010	_	2,010	_	5,010		<u>835</u>
Function surplus (deficit), end of year	\$	4,417	\$_	<u>5,106</u>	\$	2,427	\$	4,913

**Grants For Assistance** 

**Statement of Operations** 

		Area E		Area F		Area G		Area H
Revenue Requisition - electoral areas Interest	\$_	10,622 186 10,808	\$_	29,054 489 29,543	\$_	21,762 369 22,131	\$_	10,665 <u>185</u> 10,850
Expenses Grants and contributions  Excess (deficiency) of revenue over expenses	_	9,055 1,753	_	26,305 3,238	_	17,669 4,462	_	<u>9,175</u> 1,675
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	_ \$_	14,378 <b>16,131</b>	_ \$_	2,196 <b>5,434</b>	_ \$_	2,687 <b>7,149</b>	_ \$_	2,781 <b>4,456</b>

**Grants For Assistance** 

**Statement of Operations** 

		Area I		Area J		Area K		Area L
Revenue Requisition - electoral areas Interest	\$	1,160 <u>26</u> 1,186	\$_	2,977 <u>54</u> 3,031	\$	3,999 71 4,070	\$	26,349 448 26,797
Expenses Grants and contributions		2,334	_	2,234		2,901		21,427
Excess (deficiency) of revenue over expenses  Function surplus (deficit), beginning of year		(1,148) 2,840	_	797 1,023		1,169 1,001		5,370 4,889
Function surplus (deficit), end of year	\$_	1,692	\$_	1,820	\$_	2,170	\$_	10,259

Airports Schedule 8

**Statement of Operations** 

		Budget		2018		2017
Revenue						
Requisition - electoral areas	\$	307,096	\$	308,195	\$	284,589
Requisition - municipalities		36,123		35,024		33,652
Sale of service/user fees/cost recovery		328,501		525,329		759,045
Federal and provincial grants		<i>.</i>		200,031		, -
Interest		4,060		12,806		4,988
	_	675,780	_	1,081,385	_	1,082,274
Expenses						
- Amortization		_		130,444		155,193
Contract services and consultants		158,659		243,653		191,470
Insurance		16,974		16,173		15,952
Materials and supplies		201,350		394,328		550,643
Other		3,995		14,482		521
Repairs, maintenance, and utilities		36,859		67,107		71,486
Staff - salary, wages, and benefits		20,946		20,635		20,167
Staff - training, travel and meetings		2,000		4,096		1,946
G. G	_	440,783	_	890,918	_	1,007,378
Excess (deficiency) of revenue over expenses		234,997		190,467		74,896
Function surplus (deficit), beginning of year		<u>2,528,502</u>		2,528,502	_	2,453,606
Function surplus (deficit), end of year	\$	<u>2,763,499</u>	\$	2,718,969	\$_	2,528,502

**Airports** 

**Statement of Operations** 

	North Cariboo Airport		Anahim Airstrip	Likely Community Services	South Cariboo Airport
Revenue					
Requisition - electoral areas	\$ -	\$	50,923	\$ 25,905	\$ 231,367
Requisition - municipalities	-		-	-	35,024
Sale of service/user fees/cost recovery	-		330,063	-	195,266
Federal and provincial grants	-		80,000	-	120,031
Interest			<u>3,888</u>	<u>535</u>	8,38 <u>3</u>
		_	<u>464,874</u>	26,440	<u>590,071</u>
Expenses					
Amortization	-		97,244	2,247	30,953
Contract services and consultants	_		102,734	7,067	133,852
Insurance	-		5,629	3,304	7,240
Materials and supplies	-		224,514	1,634	168,180
Other	8,074		297	4,489	1,622
Repairs, maintenance, and utilities	-		18,343	16,204	32,560
Staff - salary, wages, and benefits	-		6,875	2,752	11,008
Staff - training, travel and meetings			1,670	104	2,322
	8,074	_	<u>457,306</u>	<u>37,801</u>	<u>387,737</u>
Excess (deficiency) of revenue over expenses	(8,074)		7,568	(11,361)	202,334
Function surplus (deficit), beginning of year		_	1,418,254	81,046	1,029,202
Function surplus (deficit), end of year	\$ <u>(8,074</u> )	\$_	1,425,822	\$ <u>69,685</u>	\$ <u>1,231,536</u>

Protective Services
Statement of Operations
Year Ended December 31, 2018

		Budget		2018		2017
Revenue						
Requisition - electoral areas	\$	3,808,245	\$	3,813,188	\$	3,654,680
Requisition - municipalities		270,001		265,058		265,975
Sale of service/user fees/cost recovery		188,589		1,368,663		4,620,505
Federal and provincial grants		458,933		325,525		91,350
Parcel taxes		148,524		148,524		148,524
Interest		34,316		96,465		55,890
Actuarial adjustments		_		29,931		48,747
Donations	_		_	45,55 <u>4</u>	_	65,000
	_	4,908,608	_	6,092,908	_	8,950,671
Expenses						
Amortization		_		481,785		466,027
Contract services and consultants		2,128,518		2,320,670		4,548,606
Debt charges		44,349		64,349		51,486
Insurance		134,241		191,186		136,606
Loss on disposal of assets		_		3,195		(1,520)
Materials and supplies		1,194,792		804,717		872,781
Other		39,245		164,294		149,347
Repairs, maintenance, and utilities		563,646		656,638		605,920
Staff - salary, wages, and benefits		323,476		416,420		702,325
Staff - training, travel and meetings	<u> </u>	<u> 265,313</u>	_	190,032	_	328,986
•	_	4,693,580	_	5,293,286	_	7,860,564
Excess (deficiency) of revenue over expenses		215,028		799,622		1,090,107
Function surplus (deficit), beginning of year	_	12,061,917	_	12,061,917	_	10,971,810
Function surplus (deficit), end of year	\$_	12,276,945	\$_	12,861,539	\$_	12,061,917

**Statement of Operations** 

		911 nergency elephone		100 Mile ouse Fire	F	108 Mile Ranch Fire		150 Mile ouse Fire
Revenue								
Requisition - electoral areas	\$	385,616	\$	183,964	\$	242,475	\$	184,638
Requisition - municipalities		200,885		· -		-		-
Sale of service/user fees/cost recovery		16,114		_		8,669		48,405
Federal and provincial grants		_		-		29,813		23,746
Interest		11,809		3,168		6,645		4,586
Donations		<u> </u>	_	<u> </u>	_	<u> </u>		16,050
	_	614,424		187,132	_	287,602	_	277,425
Expenses								
Amortization		11,603		-		53,566		36,691
Contract services and consultants		442,263		189,220		41,648		65,484
Insurance		5,822		1,512		13,039		16,030
Materials and supplies		49,314		_		70,285		116,082
Other		2,162		-		12,286		22,935
Repairs, maintenance, and utilities		84,300		-		36,668		85,223
Staff - salary, wages, and benefits		46,732		-		10,367		10,367
Staff - training, travel and meetings		290			_	11,83 <u>5</u>		34,940
	_	642,486	_	190,732	_	249,694	_	387,752
Excess (deficiency) of revenue over expenses		(28,062)		(3,600)		37,908		(110,327)
Function surplus (deficit), beginning of year	_	633,714	_	14,643	_	1,004,027	_	772,632
Function surplus (deficit), end of year	\$	605,652	\$	11,043	\$_	1,041,935	\$	662,305

**Statement of Operations** 

		Barlow Creek Fire		Bouchie Lake Fire	С	entral Cariboo Search & Rescue	•	Deka Lake Fire
Revenue								
Requisition - electoral areas	\$	106,959	\$	126,844		\$ 86,050	\$	192,608
Requisition - municipalities	•	-	•	-		64,173	•	_
Sale of service/user fees/cost recovery		120,840		16,285		111,473		4,242
Federal and provincial grants		20,060		_		39,803		, <del>-</del>
Parcel taxes		19,375		_		, <u> </u>		-
Interest		4,911		3,444		3,703		3,816
Donations		<u> </u>				3,964		<u> </u>
	_	272,145		146,573		309,166	_	200,666
Expenses								
Amortization		7,286		26,718		36,899		25,353
Contract services and consultants		19,041		22,010		30,312		24,816
Debt charges		20,000		_		_		_
Insurance		8,191		11,123		12,464		12,242
Loss/(Gain) on disposal of assets		-		-		3,195		-
Materials and supplies		34,880		45,991		56,919		20,383
Other		3,020		2,587		8,252		5,704
Repairs, maintenance, and utilities		29,833		48,891		43,554		61,411
Staff - salary, wages, and benefits		10,367		10,367		16,127		10,367
Staff - training, travel and meetings	_	10,886		12,903		5,674		8,214
	_	143,504		180,590		213,396	_	<u> 168,490</u>
Excess (deficiency) of revenue over expenses		128,641		(34,017)	)	95,770		32,176
Function surplus (deficit), beginning of year	_	402,031		702,886		692,785		508,654
Function surplus (deficit), end of year	\$_	530,672	\$	668,869	,	\$ <u>788,555</u>	\$_	540,830

**Statement of Operations** 

	En	ctoral area nergency lanning		Forest Grove Fire	l	Interlakes Fire		Kersley Fire
Revenue								
Requisition - electoral areas	\$	78,750	\$	171,751	\$	212,647	\$	136,937
Sale of service/user fees/cost recovery		637,238		5,229		126,023		8,334
Federal and provincial grants		· _		30,550		69,932		_
Parcel taxes		_		27,601		84,696		-
Interest		3,430		4,250		6,386		3,152
Actuarial adjustments		<u> </u>		6,907		23,024		
•		719,418	_	246,288	_	522,708	_	148,423
Expenses								
Amortization		_		50,353		62,004		44,801
Contract services and consultants		216,492		30,383		46,178		20,971
Debt charges		· _		10,679		33,670		· -
Insurance		2,676		12,834		16,015		9,538
Materials and supplies		38,711		76,876		123,387		12,031
Other		16,463		5,642		10,019		17,183
Repairs, maintenance, and utilities		215		42,696		50,051		17,118
Staff - salary, wages, and benefits		208,425		10,365		10,367		10,367
Staff - training, travel and meetings		10,400	_	7,392	_	23,683		8,4 <u>56</u>
		493,382		247,220	_	<u>375,374</u>		140,465
Excess (deficiency) of revenue over expenses		226,036		(932)		147,334		7,958
Function surplus (deficit), beginning of year		384,574	_	585,606	_	1,098,185		708,441
Function surplus (deficit), end of year	\$	610,610	\$_	584,674	\$_	1,245,519	\$	716,399

**Statement of Operations** 

	L	Lac -a Hache Fire		Lone Butte Fire		Miocene Fire	F	th Cariboo lighway Rescue
Revenue								
Requisition - electoral areas	\$	138,944	\$	181,767	\$	134,824	\$	12,250
Sale of service/user fees/cost recovery		90,284		134,191		1,089		=
Federal and provincial grants		27,441		31,840		31,912		-
Interest Donations		3,042		4,348		3,702 24,540		222
Donations	_	259,711	_	352,14 <u>6</u>	_	196,067	_	12,472
Expenses								
- Amortization		28,462		21,977		16,304		-
Contract services and consultants		44,877		112,586		21,355		24,500
Insurance		11,254		10,083		10,897		-
Materials and supplies		28,764		20,631		57,906		-
Other		16,954		10,891		1,194		-
Repairs, maintenance, and utilities		33,532		28,353		22,157		-
Staff - salary, wages, and benefits		10,367		10,367		10,367		-
Staff - training, travel and meetings		12,584	_	14,627	_	9,986		<u>-</u>
		<u> 186,794</u>	_	<u>229,515</u>	_	<u> 150,166</u>		<u> 24,500</u>
Excess (deficiency) of revenue over expenses		72,917		122,631		45,901		(12,028)
Function surplus (deficit), beginning of year		360,181		761,154	_	657,321		12,633
Function surplus (deficit), end of year	\$_	433,098	\$_	883,785	\$_	703,222	\$	605

**Statement of Operations** 

	No	orth Cariboo Search & Rescue	Red Bluff & Two Mile Flat Fire		Ten Mile Fire	outh Cariboo ghway Search & Rescue
Revenue						
Requisition - electoral areas	\$	12,000	\$ 245,864	\$	92,549	\$ 40,888
Sale of service/user fees/cost recovery		-	-		14,480	=
Federal and provincial grants		-	-		20,428	-
Parcel taxes		-	-		12,852	-
Interest	_	203	4,420	_	2,647	<u>734</u>
	_	12,203	<u>250,284</u>	-	142,956	41,622
Expenses						
Amortization		_	4,667		27,335	-
Contract services and consultants		12,250	256,260		18,954	35,000
Insurance		-	2,399		10,932	=
Materials and supplies		-	-		15,793	=
Other		-	-		2,407	8,000
Repairs, maintenance, and utilities		-	344		17,762	-
Staff - salary, wages, and benefits		-	-		10,367	-
Staff - training, travel and meetings	_	<u>-</u>	<del>-</del>	_	5,65 <u>5</u>	<del>-</del>
	-	12,250	<u>263,670</u>	-	109,205	43,000
Excess (deficiency) of revenue over expenses		(47)	(13,386)		33,751	(1,378)
Function surplus (deficit), beginning of year	-	986	264,249	_	817,298	<u>(1,792</u> )
Function surplus (deficit), end of year	<b>\$</b> _	939	\$ 250,863	\$_	851,049	\$ S <u>(3,170</u> )

**Statement of Operations** 

		Wells Fire		West Fraser Fire		Wildwood Fire	L	Williams ake Rural ontract Fire
Revenue Requisition - electoral areas Sale of service/user fees/cost recovery Interest Donations	\$ 	1,741 - 29 - 1,770	\$	95,856 888 2,884 	\$	3 131,717 24,879 3,142 1,000 160,738	\$	585,549 - 11,169 - 596,718
Expenses Amortization Contract services and consultants Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	_	1,740 14 - - - - 1,754		6,679 15,144 8,699 23,369 1,870 26,380 10,367 5,155 97,663		21,087 32,622 10,903 13,395 16,725 27,936 10,367 7,352 140,387	_	566,564 4,519 - - 214 - 571,297
Excess (deficiency) of revenue over expenses		16		1,965		20,351		25,421
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	_	33 <b>49</b>	¢	562,483 564,448	¢	556,937 577,288		544,801 <b>570,222</b>

**Statement of Operations** 

		uth Cariboo Search & Rescue		est Chilcotin Search & Rescue	So	snel/ Hixon il Erosion rotection
Revenue Requisition - electoral areas Parcel taxes Interest	\$	25,000 - 417 25,417	\$	5,000 - <u>84</u> 5,084	\$	4,000 122 4,122
Expenses Contract services and consultants  Excess (deficiency) of revenue over expenses	_	<u>25,000</u> 417	_	5,000 84		<del>-</del> 4,122
Function surplus (deficit), beginning of year  Function surplus (deficit), end of year	_ \$	172 <b>589</b>	\$	51 <b>135</b>	 \$	17,232 <b>21,354</b>

Street Lighting
Statement of Operations
Year Ended December 31, 2018

	E	Budget	2018	2017
Revenue Requisition - electoral areas Parcel taxes Interest	\$ 	49,470 \$ 21,662 588 71,720	49,470 21,662 1,338 72,470	\$ 47,462 21,528 425 69,415
Expenses Contract services and consultants Repairs, maintenance, and utilities	_	67,749 67,749	32 67,052 67,084	45 65,635 65,680
Excess (deficiency) of revenue over expenses		3,971	5,386	3,735
Function surplus (deficit), beginning of year		49,547	49,547	<u>45,812</u>
Function surplus (deficit), end of year	\$	<u>53,518</u> \$_	54,933	\$ <u>49,547</u>

		140 Mile	Commodore Heights		Copper Ridge		Esler
Revenue	•		Ф	Φ.		Φ.	507
Requisition - electoral areas Parcel taxes Interest	\$ - -	1,170 45 1,215	\$ 9,022 <u>162</u> 9,184	\$ _ _	200 7 207	\$ 	597 - 11 608
Expenses Contract services and consultants Repairs, maintenance, and utilities	<del>-</del>	1,71 <u>2</u> 1,71 <u>2</u>	8,983 8,983	_	1 87 88	_	- <u>552</u> 552
Excess (deficiency) of revenue over expenses		(497)	201		119		56
Function surplus (deficit), beginning of year	_	8,603	3,845	_	1,162		399
Function surplus (deficit), end of year	\$_	<u>8,106</u>	\$ <u>4,046</u>	\$_	1,281	\$	<u>455</u>

		Forest Grove	Gun-a-Noot	Highway 26	Horsefly
Revenue Requisition - electoral areas Parcel taxes Interest	\$	9,900 - <u>185</u> 10,085	\$ - 4,000 	\$ 8,571 - 164 8,735	\$ 2,949 - <u>54</u> 3,003
Expenses Repairs, maintenance, and utilities	_	8,582	3,887	9,152	<u>2,316</u>
Excess (deficiency) of revenue over expenses		1,503	186	(417)	687
Function surplus (deficit), beginning of year	_	6,408	1,999	7,179	1,347
Function surplus (deficit), end of year	\$_	7,911	\$ <u>2,185</u>	\$ <u>6,762</u>	\$ <u>2,034</u>

		Kersley		Lac La Hache	L	one Butte		Pacific Road
Revenue Requisition - electoral areas Parcel taxes Interest	\$	6,600 - 120	\$	203	\$	4,163 - 75	\$	4,600 <u>82</u>
Expenses Repairs, maintenance, and utilities	_	6,720 6,045	_	11,626 10,242	_	4,238 3,875	_	4,682 4,304
Excess (deficiency) of revenue over expenses		675		1,384		363		378
Function surplus (deficit), beginning of year		3,149	_	3,855		1,854	_	1,86 <u>1</u>
Function surplus (deficit), end of year	\$_	3,824	\$_	5,239	\$	2,217	\$_	2,239

	Pine	Valley	Shav	/ Road	 coast wood
Revenue Requisition - electoral areas Parcel taxes Interest	\$	4,240 - 78 4,318	\$	1,027 - 19 1,046	\$ 2,670 60 2,730
Expenses Contract services and consultants Repairs, maintenance, and utilities		3,751 3,751		972 972	31 2,593 2,624
Excess (deficiency) of revenue over expenses		567		74	106
Function surplus (deficit), beginning of year		2,305		<u>646</u>	 <u>4,936</u>
Function surplus (deficit), end of year	\$	2,872	\$	720	\$ 5,042

Schedule 11

Recreation
Statement of Operations

		Budget		2018	201	17
Revenue						
Requisition - electoral areas	\$	3,109,742	\$	3,184,307	\$ 3,04	9,686
Requisition - municipalities		4,714,049		4,639,483	4,62	4,650
Sale of service/user fees/cost recovery		15,570		435,985	41	8,098
Federal and provincial grants		431,200		1,213,054	5,05	2,446
Parcel taxes		204,735		204,735	20	4,735
Interest		45,400		155,979	13	4,718
Actuarial adjustments		_		94,895	8	86,056
Donations	_			57,79 <u>5</u>	61	7,863
	_	8,520,696	_	9,986,233	14,18	8,252
Expenses						
Amortization		_		1,852,087	1.39	1,696
Contract services and consultants		4,905,041		5,700,524		6,956
Debt charges		500,000		500,805		7,077
Insurance		107,229		117,454		6,376
Loss on disposal of assets		-		60,913		1,300
Materials and supplies		170,200		886,286	,	0,144
Other		84,517		96,249		4,511
Repairs, maintenance, and utilities		205,862		173,319		8,535
Staff - salary, wages, and benefits		67,358		56,401		5,125
Staff - training, travel and meetings		4,109		3,287		4,089
3,		6,044,316	_	9,447,325		5,809
Excess (deficiency) of revenue over expenses		2,476,380		538,908	5,17	2,443
Function surplus (deficit), beginning of year	_	42,870,061	_	42,870,061	37,69	97,618
Function surplus (deficit), end of year	\$	45,346,441	\$	43,408,969	\$ <u>42,87</u>	0.061

Recreation

**Statement of Operations** 

			Alexis Creek Community Hall	Area F Community Hall
Revenue Sale of service/user fees/cost recovery Parcel taxes Interest	\$ 22,594 433 23,027	\$ 393,695 14,650 637 408,982	\$ - 5,028 124 5,152	\$ - 50,133 
Expenses    Amortization    Contract services and consultants    Insurance    Loss on disposal of assets    Materials and supplies    Other    Repairs, maintenance, and utilities    Staff - training, travel and meetings	- 609 - 1,924 8,815 6,384 - - 17,732	2,802 59,112 244 426 25 299 53,134	116 - - - 1 1,253 - 1,370	- 10,211 - 771 41,625 6,128 39 58,774
Excess (deficiency) of revenue over expenses	5,295	292,940	3,782	(7,599)
Function surplus (deficit), beginning of year	19,761	155,127	14,202	<u>73,514</u>
Function surplus (deficit), end of year	\$ <u>25,056</u>	\$ <u>448,067</u>	\$ <u>17,984</u>	\$ <u>65,915</u>

Recreation

**Statement of Operations** 

	Area H Community Hall	Area L Community Hall	Central Cariboo Recreation	Kersley Arena
Revenue				
Requisition - electoral areas	\$ -	\$ -	\$ 1,047,879	\$ 119,646
Requisition - municipalities	_	-	2,058,298	· -
Sale of service/user fees/cost recovery	-	-	8,115	-
Federal and provincial grants	-	-	21,500	-
Parcel taxes	30,750	81,580	-	-
Interest	582	1,525	<u>57,981</u>	<u>2,431</u>
	31,332	<u>83,105</u>	3,193,773	122,077
Expenses Amortization Contract services and consultants Debt charges Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	12,774 - - 558 11,422 - - 24,754	7,662 - 36,402 23,158 22,512 - 218 89,952	692,768 2,071,153 204,614 34,159 15,288 191 21,132 20,635 3,059,940	24,120 67,871 - 8,987 6,427 13 25,774 1,371 
Excess (deficiency) of revenue over expenses	6,578	(6,847)	133,833	(12,618)
Function surplus (deficit), beginning of year	23,713	64,122	16,141,110	696,564
Function surplus (deficit), end of year	\$ <u>30,291</u>	\$ <u>57,275</u>	\$ <u>16,274,943</u>	\$ <u>683,946</u>

Recreation

**Statement of Operations** 

		McLeese Lake North Cariboo Community Recreation Hall & Parks				South Cariboo Arena		
Revenue								
Requisition - electoral areas	\$	15,000	\$ 1	,485,510	\$	516,272		
Requisition - municipalities		, <u> </u>		2,365,405		215,780		
Sale of service/user fees/cost recovery		_		· · ·		34,175		
Federal and provincial grants		4,234	1	1,043,575		143,745		
Interest		284		73,331		17,609		
Actuarial adjustments		-		-		94,895		
Donations		<u> </u>		57,79 <u>5</u>				
	_	<u> 19,518</u>	5	5,025,616	_	1,022,476		
Expenses								
Amortization		_		971,011		161,386		
Contract services and consultants		_	3	3,049,595		421,421		
Debt charges		_		236,094		60,097		
Insurance		_		60,032		14,032		
Loss/(Gain) on disposal of assets		-		-		60,487		
Materials and supplies		_		607,407		218,042		
Other		5,140		325		16,124		
Repairs, maintenance, and utilities		16,896		219		8,465		
Staff - salary, wages, and benefits		_		20,635		13,760		
Staff - training, travel and meetings		<u>-</u>		1,040		1,858		
	_	22,036		<u>1,946,358</u>	_	<u>975,672</u>		
Excess (deficiency) of revenue over expenses		(2,518)		79,258		46,804		
Function surplus (deficit), beginning of year	_	(21,146)	21	1,857,220	_	3,845,873		
Function surplus (deficit), end of year	\$	(23,664)	\$ <u>21</u>	<u>,936,478</u>	\$_	3,892,677		

Culture, Heritage, and Library Networks Schedule 12

Statement of Operations Year Ended December 31, 2018

		Budget		2018		2017
Revenue						
Requisition - electoral areas	\$	1,595,078	\$	1,611,586	\$	1,593,947
Requisition - municipalities		880,640		864,133		876,867
Sale of service/user fees/cost recovery		28,500		37,567		48,753
Federal and provincial grants		290,288		371,161		294,164
Other		5,100		6,434		5,132
Interest		26,257		50,991		24,289
Actuarial adjustments		_		-		21,761
Donations	_	4,000	_	3,221		1,494
	_	2,829,863	_	2,945,093	_	2,866,407
Expenses						
Amortization		_		227,962		223,250
Contract services and consultants		222,100		218,319		206,576
Debt charges		_		_		6,726
Insurance		51,257		33,108		29,438
Materials and supplies		461,904		417,486		408,512
Other		7,100		7,538		12,480
Repairs, maintenance, and utilities		353,010		374,301		351,508
Staff - salary, wages, and benefits		1,893,790		1,791,390		1,793,017
Staff - training, travel and meetings		18,100	_	21,628		13,074
	_	3,007,261	_	3,091,732	_	3,044,581
Excess (deficiency) of revenue over expenses		(177,398)		(146,639)		(178,174)
Function surplus (deficit), beginning of year	_	9,616,564	_	9,616,564	_	9,794,738
unction surplus (deficit), end of year	\$_	9,439,166	\$_	9,469,925	\$_	9,616,564

Culture, Heritage, and Library Networks

**Statement of Operations** 

	Central Carib Arts and Culture	oo Heritage	Library Network
Revenue			
Requisition - electoral areas	\$ 115,097	7 \$ 5,000	\$ 1,491,489
Requisition - municipalities	87,480		776,653
Sale of service/user fees/cost recovery	,		37,567
Federal and provincial grants			371,161
Other			6,434
Interest	3,654	128	47,209
Donations		<u> </u>	3,221
	206,23	5,128	2,733,734
Expenses			
Amortization			227,962
Contract services and consultants	202,374	1,968	13,977
Insurance	1,664	49	31,395
Materials and supplies			417,486
Other			7,540
Repairs, maintenance, and utilities			374,301
Staff - salary, wages, and benefits	2,774	4 -	1,788,616
Staff - training, travel and meetings		<u> </u>	<u>21,628</u>
	206,812	2,017	<u>2,882,905</u>
Excess (deficiency) of revenue over expenses	(58	1) 3,111	(149,171)
Function surplus (deficit), beginning of year	98,944	15,511	9,502,111
Function surplus (deficit), end of year	\$ <u>98,363</u>	<u> 18,622</u>	\$ <u>9,352,940</u>

Schedule 13

Sewer Systems
Statement of Operations
Year Ended December 31, 2018

	Budget	2018	2017
Revenue			
Requisition - municipalities	\$	- \$ -	\$ 47,250
Sale of service/user fees/cost recovery	516,937	522,470	494,684
Parcel taxes	113,132	113,132	63,632
Interest	3,551	16,807	26,808
Actuarial adjustments		13,854	<u>12,762</u>
•	633,620	666,263	645,136
Expenses			
- Amortization		- 313,950	305,254
Contract services and consultants	65,921	85,394	93,397
Debt charges	39,943		19,486
Insurance	14,530	13,405	12,408
Materials and supplies	132,565	223,011	155,476
Other	5,482	15,008	15,745
Repairs, maintenance, and utilities	198,698	164,145	171,483
Staff - salary, wages, and benefits	304,954	234,361	254,370
Staff - training, travel and meetings	11,625	21,811	14,964
	773,718	1,104,175	<u>1,042,583</u>
Excess (deficiency) of revenue over expenses	(140,098	3) (437,912)	(397,447)
Function surplus (deficit), beginning of year	10,329,327	7 10,329,327	10,726,774
Function surplus (deficit), end of year	\$ <u>10,189,229</u>	9,891,41 <u>5</u>	\$ <u>10,329,327</u>

**Sewer Systems** 

**Statement of Operations** 

	Alexis Creek	Lac La Hache	Pine Valley	Red Bluff
Revenue				
Sale of service/user fees/cost recovery	\$ 10,840	\$ 44,689	\$ 42,201	\$ 389,275
Parcel taxes	· <u>-</u>	46,248	-	49,500
Interest	1,320	2,955	841	10,513
Actuarial adjustments		13,854	<u>-</u>	
·	12,160	107,746	43,042	449,288
Expenses				
Amortization	4,453	13,023	21,948	246,841
Contract services and consultants	5	13	5	85,365
Debt charges	-	10,205	-	22,885
Insurance	351	1,817	586	9,997
Materials and supplies	1,584	5,262	3,709	208,417
Other	272	1,968	644	11,261
Repairs, maintenance, and utilities	3,824	41,548	12,433	92,238
Staff - salary, wages, and benefits	9,110	24,633	9,146	177,968
Staff - training, travel and meetings	1,342	2,183	<u>2,594</u>	<u>13,370</u>
	20,941	100,652	<u>51,065</u>	868,342
Excess (deficiency) of revenue over expenses	(8,781)	7,094	(8,023)	(419,054)
Function surplus (deficit), beginning of year	<u>580,115</u>	980,994	682,162	7,394,344
Function surplus (deficit), end of year	\$ <u>571,334</u>	\$ <u>988,088</u>	\$ <u>674,139</u>	\$ <u>6,975,290</u>

**Sewer Systems** 

**Statement of Operations** 

	Wildwood
Revenue Sale of service/user fees/cost recovery Parcel taxes Interest	\$ 35,465 17,384 
Expenses  Amortization Contract services and consultants Insurance Materials and supplies Other Repairs, maintenance, and utilities Staff - salary, wages, and benefits Staff - training, travel and meetings	27,685 6 654 4,039 863 14,102 13,504 2,322 63,175
Excess (deficiency) of revenue over expenses	(9,148)
Function surplus (deficit), beginning of year	<u>691,712</u>
Function surplus (deficit), end of year	\$ <u>682,564</u>

Schedule 14

Water Systems
Statement of Operations
Year Ended December 31, 2018

	Budget			2018		2017
Revenue						
Sale of service/user fees/cost recovery	\$	542,841	\$	577,349	\$	586,585
Federal and provincial grants		_		1,160,918		1,113,286
Parcel taxes		435,315		435,315		435,315
Interest		8,067		28,448		29,111
Actuarial adjustments		, -		6,472		14,754
•	_	986,223	_	2,208,502	_	2,179,051
Expenses						
Amortization		_		254,536		259,394
Contract services and consultants		54,659		5,425		24,870
Debt charges		103,727		100,848		66,606
Insurance		10,726		8,991		9,406
Loss on disposal of assets		_		165,344		_
Materials and supplies		52,149		88,635		57,779
Other		6,138		54,940		22,447
Repairs, maintenance, and utilities		152,494		161,724		120,716
Staff - salary, wages, and benefits		226,902		322,474		292,305
Staff - training, travel and meetings		21,199		28,534		14,952
5	_	627,994	_	1,191,451	_	868,475
Excess (deficiency) of revenue over expenses		358,229		1,017,051		1,310,576
Function surplus (deficit), beginning of year	_	10,116,836	_	10,116,836	_	8,806,260
Function surplus (deficit), end of year	\$ <u></u>	10,475,065	\$_	11,133,887	\$_	<u>10,116,836</u>

		103 Mile		108 Mile		Alexis Creek		anim Lake
Revenue								
Sale of service/user fees/cost recovery Federal and provincial grants	\$	45,251 -	\$	319,727 1,160,918	\$	10,815	\$	22,699
Parcel taxes		21,125		353,500		_		9,480
Interest		1,830		15,846		280		735
Actuarial adjustments		-		2,078		-		840
, 101441.141. 449,461.110	_	68,206	_	1,852,069	_	11,095	_	33,754
Expenses								
Amortization		22,112		122,210		3,332		11,841
Contract services and consultants		7		1,024		2		38
Debt charges		11,364		63,443		-		4,789
Insurance		656		5,649		37		114
Loss on disposal of assets		14,357		150,987		-		-
Materials and supplies		2,927		57,408		1,936		4,867
Other		1,148		14,088		(13,975)		1,395
Repairs, maintenance, and utilities		13,531		90,553		8,389		4,562
Staff - salary, wages, and benefits		14,790		202,232		4,114		18,239
Staff - training, travel and meetings		1,85 <u>9</u>	_	14,384		2,218		<u> 1,348</u>
	_	<u>82,751</u>	_	721,978	_	6,053		<u>47,193</u>
Excess (deficiency) of revenue over expenses		(14,545)		1,130,091		5,042		(13,439)
Function surplus (deficit), beginning of year		643,962	_	4,990,702	_	40,167		236,197
Function surplus (deficit), end of year	\$_	629,417	\$_	6,120,793	\$_	45,209	\$	222,758

**Water Systems** 

**Statement of Operations** 

	Central Alexis Creek	Forest Grove	Gateway	Horse Lake
Revenue				
Sale of service/user fees/cost recovery	\$ 20,416	\$ 26,015	\$ 12,053	\$ 29,981
Parcel taxes	7,168	, -	14,310	29,732
Interest	3,513	1,296	925	1,763
Actuarial adjustments	1,191	, -	210	2,153
·	32,288	27,311	27,498	63,629
Expenses				
Amortization	28,470	7,588	17,217	16,458
Contract services and consultants	4,108	6	3	218
Debt charges	4,716	-	3,344	13,192
Insurance	219	682	137	603
Materials and supplies	1,313	3,284	2,510	3,681
Other	404	1,447	765	1,697
Repairs, maintenance, and utilities	933	4,365	4,397	5,334
Staff - salary, wages, and benefits	4,887	11,153	5,288	25,434
Staff - training, travel and meetings	3,084	408	<u> 165</u>	<u>1,562</u>
-	48,134	28,933	<u>33,826</u>	<u>68,179</u>
Excess (deficiency) of revenue over expenses	(15,846)	(1,622)	(6,328)	(4,550)
Function surplus (deficit), beginning of year	1,343,556	541,859	484,680	<u>787,781</u>
Function surplus (deficit), end of year	\$ <u>1,327,710</u>	\$ <u>540,237</u>	\$ <u>478,352</u>	\$ <u>783,231</u>

	Lac La Hache	Lexington	Russet Bluff	Benjamin
Revenue				
Sale of service/user fees/cost recovery	\$ 42,586	\$ - :	\$ 47,806	\$ -
Interest	1,296	-	964	· -
	43,882		48,770	
Expenses				
Amortization	16,321	-	8,987	-
Contract services and consultants	11	-	8	-
Insurance	335	_	559	-
Materials and supplies	7,235	_	3,474	-
Other	1,111	45,988	835	37
Repairs, maintenance, and utilities	13,477	-	16,183	-
Staff - salary, wages, and benefits	21,472	337	15,123	(595)
Staff - training, travel and meetings	1,554	<u>-</u>	1,952	
Ç.	61,516	46,325	47,121	(558)
Excess (deficiency) of revenue over expenses	(17,634)	(46,325)	1,649	558
Function surplus (deficit), beginning of year	<u>813,806</u>		234,126	<del>_</del>
Function surplus (deficit), end of year	\$ <u>796,172</u>	\$ <u>(46,325</u> )	\$ <u>235,775</u>	\$ <u>558</u>