

1,811,823 <===== 2019 Taxes 15.0% 3.0% 3.0% 3.0% 3.0%

1002	EA Administration	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
	Taxes	2,083,596	2,146,104	2,210,487	2,276,802	2,345,106
	Grants	347,500	347,500	347,500	347,500	347,500
	Other Revenue	20,000	20,000	20,000	20,000	20,000
	Total Revenue	2,451,096	2,513,604	2,577,987	2,644,302	2,712,606
Expense						
	Directors expense	210,348	214,249	218,230	222,292	226,387
	Salary, Wages & Benefits	1,694,691	1,728,585	1,763,156	1,798,419	1,834,388
	Contractors & Consultants	64,638	67,282	77,183	48,329	48,079
	Operating Expenses	374,688	569,250	272,065	273,532	700,609
	Administration and Overhead	353,206	347,724	349,730	343,473	358,729
	Total Expense	2,697,570	2,927,090	2,680,364	2,686,045	3,168,193
	Net Revenue / (Expense)	(246,474)	(413,486)	(102,376)	(41,743)	(455,587)
	Net Revenue / (Expense)	(246,474)	(413,486)	(102,376)	(41,743)	(455,587)
	Amortization & Depreciation	-	-	-	-	-
	Debt Proceeds	-	300,000	-	-	425,000
	Debt Principle Repayments	-	-	(8,229)	(8,229)	(8,229)
	Actuarial Revenue - MFA	-	-	-	-	-
	Actuarial Principle - MFA	-	-	-	-	-
	Capital Expenditures	-	-	-	-	-
	Transfer (To)/From Cap Reserves	-	-	-	-	-
	Transfer (To)/From Accum Surplus	246,474	113,486	110,605	49,972	38,816
	Annual Operating Surplus / (Deficit)	-	-	-	-	-
	Accumulated Operating Surplus					
	Opening Balance	852,020	605,546	492,060	381,455	331,483
	Current Period Surplus/(Deficit)	(246,474)	(113,486)	(110,605)	(49,972)	(38,816)
	Ending Surplus	605,546	492,060	381,455	331,483	292,668
	Capital Reserve					
	Opening Balance	-	-	-	-	-
	Capital Reserve Transfers (Net)	-	-	-	-	-
	Ending Balance	-	-	-	-	-

667,717 <===== 2019 Taxes

15.0%

3.0%

3.0%

3.0%

3.0%

1003	General Administration	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
	Taxes	767,875	790,911	814,639	839,078	864,250
	Grants	165,000	35,000	35,000	35,000	35,000
	Other Revenue	260,500	263,365	266,297	249,299	252,371
	Total Revenue	1,193,375	1,089,276	1,115,936	1,123,377	1,151,621
Expense						
	Directors expense	81,000	82,625	84,283	85,974	87,698
	Salary, Wages & Benefits	596,896	608,834	621,010	633,431	646,099
	Contractors & Consultants	254,250	106,888	116,782	87,933	88,079
	Operating Expenses	65,875	(160,063)	141,402	164,902	(280,560)
	Administration and Overhead	323,863	292,582	293,262	285,959	299,991
	Total Expense	1,321,883	930,865	1,256,738	1,258,198	841,308
	Net Revenue / (Expense)	(128,508)	158,411	(140,802)	(134,822)	310,313
	Net Revenue / (Expense)	(128,508)	158,411	(140,802)	(134,822)	310,313
	Amortization & Depreciation	-	-	-	-	-
	Debt Proceeds	-	300,000	-	-	425,000
	Debt Principle Repayments	-	-	(8,229)	(8,229)	(8,229)
	Actuarial Revenue - MFA	-	-	-	-	-
	Actuarial Principle - MFA	-	-	-	-	-
	Capital Expenditures	(200,000)	(600,000)	-	-	(850,000)
	Transfer (To)/From Cap Reserves	200,000	-	-	-	-
	Transfer (To)/From Accum Surplus	128,508	141,589	149,030	143,050	122,916
	Annual Operating Surplus / (Deficit)	-	-	-	-	-
	Accumulated Operating Surplus					
	Opening Balance	448,153	319,645	178,056	29,025	(114,025)
	Current Period Surplus/(Deficit)	(128,508)	(141,589)	(149,030)	(143,050)	(122,916)
	Ending Surplus	319,645	178,056	29,025	(114,025)	(236,940)
	Capital Reserve					
	Opening Balance	208,380	8,380	8,380	8,380	8,380
	Capital Reserve Transfers (Net)	(200,000)	-	-	-	-
	Ending Balance	8,380	8,380	8,380	8,380	8,380

173,471	<===== Prior Years Taxes	60.0%	3.0%	3.0%	3.0%	3.0%
2020	<===== Budget Year					
1024	Governance	2020 - 2024 Five Year Financial Plan				

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	277,554	285,880	294,457	303,290	312,389
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	277,554	285,880	294,457	303,290	312,389
Expense					
Directors expense	263,690	268,963	274,343	279,829	285,426
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	-	-	-	-	-
Operating Expenses	-	-	-	-	-
Administration and Overhead	50	50	50	50	-
Total Expense	263,740	269,013	274,393	279,879	285,426
Net Revenue / (Expense)	13,814	16,867	20,064	23,411	26,963
Net Revenue / (Expense)	13,814	16,867	20,064	23,411	26,963
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(13,814)	(16,867)	(20,064)	(23,411)	(26,963)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	(12,675)	1,139	18,006	38,071	61,482
Current Period Surplus/(Deficit)	13,814	16,867	20,064	23,411	26,963
Ending Surplus	1,139	18,006	38,071	61,482	88,445
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

51,432	<===== Prior Years Taxes	1.0%	1.0%	1.0%	1.0%	1.0%
2020	<=====Budget Year					
1111	Anahim Airport	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	51,946	52,466	52,990	53,520	54,055
Grants	-	-	-	-	-
Other Revenue	124,250	124,250	124,250	124,250	124,250
Total Revenue	176,196	176,716	177,240	177,770	178,305
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	7,267	7,413	7,561	7,712	7,866
Contractors & Consultants	70,500	61,500	62,500	63,500	64,500
Operating Expenses	85,400	85,450	85,500	80,550	80,550
Administration and Overhead	5,791	6,071	6,364	6,672	6,996
Total Expense	168,958	160,433	161,925	158,434	159,912
Net Revenue / (Expense)	7,238	16,282	15,315	19,336	18,393
Net Revenue / (Expense)	7,238	16,282	15,315	19,336	18,393
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(15,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Cap Reserves	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Accum Surplus	17,762	3,718	4,685	664	1,607
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	50,562	32,800	29,082	24,397	23,733
Current Period Surplus/(Deficit)	(17,762)	(3,718)	(4,685)	(664)	(1,607)
Ending Surplus	32,800	29,082	24,397	23,733	22,126
Capital Reserve					
Opening Balance	139,013	149,013	159,013	169,013	179,013
Capital Reserve Transfers (Net)	10,000	10,000	10,000	10,000	10,000
Ending Balance	149,013	159,013	169,013	179,013	189,013

26,165	<===== Prior Years Taxes	2.0%	2.0%	2.0%	2.0%	2.0%
2020	<=====Budget Year					
1112	Likely Community Services					

2020 - 2024 Five Year Financial Plan

	2020	2021	2022	2023	2024
Revenue					
Taxes	26,688	27,222	27,766	28,322	28,888
Grants	-	-	-	-	-
Other Revenue	204	204	204	204	204
Total Revenue	26,892	27,426	27,970	28,526	29,092
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	2,850	2,907	2,965	3,024	3,085
Contractors & Consultants	5,050	5,050	5,050	5,050	5,050
Operating Expenses	14,800	10,300	9,300	9,300	9,300
Administration and Overhead	7,519	7,693	7,875	8,066	8,066
Total Expense	30,219	25,950	25,190	25,440	25,501
Net Revenue / (Expense)	(3,327)	1,476	2,780	3,085	3,591
Net Revenue / (Expense)	(3,327)	1,476	2,780	3,085	3,591
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(2,500)	(1,000)	(1,000)	(1,000)	(1,000)
Transfer (To)/From Cap Reserves	-	(1,000)	(1,000)	(1,000)	(1,000)
Transfer (To)/From Accum Surplus	5,827	524	(780)	(1,085)	(1,591)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	7,442	1,615	1,091	1,872	2,957
Current Period Surplus/(Deficit)	(5,827)	(524)	780	1,085	1,591
Ending Surplus	1,615	1,091	1,872	2,957	4,548
Capital Reserve					
Opening Balance	19,783	19,783	20,783	21,783	22,783
Capital Reserve Transfers (Net)	-	1,000	1,000	1,000	1,000
Ending Balance	19,783	20,783	21,783	22,783	23,783

266,391	<===== Prior Years Taxes	0.0%	0.0%	0.0%	0.0%	0.0%
2020	<=====Budget Year					
1113	South Cariboo Airport	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	266,391	266,391	266,391	266,391	266,391
Grants	500,000	-	-	-	-
Other Revenue	155,324	155,324	155,324	155,324	155,324
Total Revenue	921,715	421,715	421,715	421,715	421,715
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	11,628	11,860	12,098	12,339	12,586
Contractors & Consultants	123,750	105,250	155,250	105,250	105,250
Operating Expenses	138,000	138,000	138,000	138,000	138,000
Administration and Overhead	17,305	17,653	18,017	18,401	18,803
Total Expense	290,683	272,763	323,365	273,990	274,639
Net Revenue / (Expense)	631,032	148,952	98,350	147,725	147,076
Net Revenue / (Expense)	631,032	148,952	98,350	147,725	147,076
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(940,000)	(60,000)	(40,000)	(40,000)	(40,000)
Transfer (To)/From Cap Reserves	250,000	(100,000)	(100,000)	(100,000)	(100,000)
Transfer (To)/From Accum Surplus	58,968	11,048	41,650	(7,725)	(7,076)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	198,505	139,537	128,490	86,840	94,565
Current Period Surplus/(Deficit)	(58,968)	(11,048)	(41,650)	7,725	7,076
Ending Surplus	139,537	128,490	86,840	94,565	101,641
Capital Reserve					
Opening Balance	525,081	275,081	375,081	475,081	575,081
Capital Reserve Transfers (Net)	(250,000)	100,000	100,000	100,000	100,000
Ending Balance	275,081	375,081	475,081	575,081	675,081

76,159	<===== Prior Years Taxes	-8.1%	0.0%	0.0%	0.0%	0.0%
2020	<===== Budget Year					
1114	North Cariboo Regional Airport	2020 - 2024 Five Year Financial Plan				

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	70,000	70,000	70,000	70,000	70,000
Grants	-	-	-	-	-
Other Revenue	375	375	375	375	375
Total Revenue	70,375	70,375	70,375	70,375	70,375
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	132,000	66,000	66,000	66,000	66,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	132,000	66,000	66,000	66,000	66,000
Net Revenue / (Expense)	(61,625)	4,375	4,375	4,375	4,375
Net Revenue / (Expense)	(61,625)	4,375	4,375	4,375	4,375
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	61,625	(4,375)	(4,375)	(4,375)	(4,375)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	74,395	12,770	17,145	21,520	25,895
Current Period Surplus/(Deficit)	(61,625)	4,375	4,375	4,375	4,375
Ending Surplus	12,770	17,145	21,520	25,895	30,270
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

63,750 <===== 2019 Taxes

0.0%

0.0%

0.0%

0.0%

0.0%

1017	SC EcDev	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		63,750	63,750	63,750	63,750	63,750
Grants		-	-	-	-	-
Other Revenue		453	453	453	453	453
Total Revenue		64,203	64,203	64,203	64,203	64,203
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		-	-	-	-	-
Contractors & Consultants		77,000	72,000	72,000	72,000	72,000
Operating Expenses		-	-	-	-	-
Administration and Overhead		-	-	-	-	-
Total Expense		77,000	72,000	72,000	72,000	72,000
Net Revenue / (Expense)		(12,797)	(7,797)	(7,797)	(7,797)	(7,797)
Net Revenue / (Expense)		(12,797)	(7,797)	(7,797)	(7,797)	(7,797)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		-	-	-	-	-
Transfer (To)/From Accum Surplus		12,797	7,797	7,797	7,797	7,797
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		55,199	42,402	34,605	26,808	19,011
Current Period Surplus/(Deficit)		(12,797)	(7,797)	(7,797)	(7,797)	(7,797)
Ending Surplus		42,402	34,605	26,808	19,011	11,214
Capital Reserve						
Opening Balance		-	-	-	-	-
Capital Reserve Transfers (Net)		-	-	-	-	-
Ending Balance		-	-	-	-	-

50,000 <===== 2019 Taxes

40.0%

0.0%

0.0%

0.0%

0.0%

1025**Central Cariboo EcDev****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	70,000	70,000	70,000	70,000	70,000
Grants	-	-	-	-	-
Other Revenue	420	420	420	420	420
Total Revenue	70,420	70,420	70,420	70,420	70,420
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	97,500	69,500	69,500	69,500	69,500
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	97,500	69,500	69,500	69,500	69,500
Net Revenue / (Expense)	(27,080)	920	920	920	920
Net Revenue / (Expense)	(27,080)	920	920	920	920
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	27,080	(920)	(920)	(920)	(920)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	69,518	42,438	43,358	44,278	45,198
Current Period Surplus/(Deficit)	(27,080)	920	920	920	920
Ending Surplus	42,438	43,358	44,278	45,198	46,118
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

32,000 <===== 2019 Taxes

0.0%

0.0%

0.0%

0.0%

0.0%

1026**NC Economic Development****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	32,000	32,000	32,000	32,000	32,000
Grants	-	-	-	-	-
Other Revenue	225	225	225	225	225
Total Revenue	32,225	32,225	32,225	32,225	32,225
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	36,750	36,750	36,750	36,750	36,750
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	36,750	36,750	36,750	36,750	36,750
Net Revenue / (Expense)	(4,525)	(4,525)	(4,525)	(4,525)	(4,525)
Net Revenue / (Expense)	(4,525)	(4,525)	(4,525)	(4,525)	(4,525)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	4,525	4,525	4,525	4,525	4,525
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	29,953	25,428	20,903	16,378	11,853
Current Period Surplus/(Deficit)	(4,525)	(4,525)	(4,525)	(4,525)	(4,525)
Ending Surplus	25,428	20,903	16,378	11,853	7,328
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

51,287 <===== 2019 Taxes

4.5%

4.5%

4.5%

4.5%

4.5%

1028	SC Transit
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2020 - 2024 Five Year Financial Plan

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	53,594	56,006	58,526	61,160	63,912
Grants	-	-	-	-	-
Other Revenue	250	250	250	250	250
Total Revenue	53,844	56,256	58,776	61,410	64,162
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	56,380	58,071	59,814	61,608	63,456
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	56,380	58,071	59,814	61,608	63,456
Net Revenue / (Expense)	(2,536)	(1,816)	(1,038)	(198)	706
Net Revenue / (Expense)	(2,536)	(1,816)	(1,038)	(198)	706
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	2,536	1,816	1,038	198	(706)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	11,065	8,529	6,713	5,676	5,477
Current Period Surplus/(Deficit)	(2,536)	(1,816)	(1,038)	(198)	706
Ending Surplus	8,529	6,713	5,676	5,477	6,183
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

6,480 <===== 2019 Taxes

1.5%

2.0%

2.0%

2.0%

2.0%

1029	North CaribooTransit	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		6,577	6,709	6,843	6,980	7,119
Grants		-	-	-	-	-
Other Revenue		39	39	39	39	39
Total Revenue		6,616	6,748	6,882	7,019	7,158
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		-	-	-	-	-
Contractors & Consultants		6,386	6,514	6,644	6,777	6,912
Operating Expenses		-	-	-	-	-
Administration and Overhead		-	-	-	-	-
Total Expense		6,386	6,514	6,644	6,777	6,912
Net Revenue / (Expense)		230	234	238	242	246
Net Revenue / (Expense)		230	234	238	242	246
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		-	-	-	-	-
Transfer (To)/From Accum Surplus		(230)	(234)	(238)	(242)	(246)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		2,600	2,830	3,064	3,302	3,544
Current Period Surplus/(Deficit)		230	234	238	242	246
Ending Surplus		2,830	3,064	3,302	3,544	3,790
Capital Reserve						
Opening Balance		-	-	-	-	-
Capital Reserve Transfers (Net)		-	-	-	-	-
Ending Balance		-	-	-	-	-

70,000 <===== 2019 Taxes

0.0%

0.0%

0.0%

0.0%

0.0%

1031**North Cariboo Cemetery****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	70,000	70,000	70,000	70,000	70,000
Grants	-	-	-	-	-
Other Revenue	130	130	130	130	130
Total Revenue	70,130	70,130	70,130	70,130	70,130
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	64,000	65,280	66,586	67,917	69,276
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	64,000	65,280	66,586	67,917	69,276
Net Revenue / (Expense)	6,130	4,850	3,544	2,213	854
Net Revenue / (Expense)	6,130	4,850	3,544	2,213	854
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(6,130)	(4,850)	(3,544)	(2,213)	(854)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	15,023	21,153	26,003	29,547	31,760
Current Period Surplus/(Deficit)	6,130	4,850	3,544	2,213	854
Ending Surplus	21,153	26,003	29,547	31,760	32,614
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

8,500 <===== 2019 Taxes

0.0%

0.0%

0.0%

0.0%

0.0%

1035**South Cariboo Cemetery****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	8,500	8,500	8,500	8,500	8,500
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,500	8,500	8,500	8,500	8,500
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	8,000	8,000	8,000	8,000	8,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	8,000	8,000	8,000	8,000	8,000
Net Revenue / (Expense)	500	500	500	500	500
Net Revenue / (Expense)	500	500	500	500	500
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(500)	(500)	(500)	(500)	(500)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	9,141	9,641	10,141	10,641	11,141
Current Period Surplus/(Deficit)	500	500	500	500	500
Ending Surplus	9,641	10,141	10,641	11,141	11,641
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

19,000 <===== 2019 Taxes

0.0%

0.0%

0.0%

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0.0%

1036**Central Cariboo Cemetery****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	19,000	19,000	19,000	19,000	19,000
Grants	-	-	-	-	-
Other Revenue	130	130	130	130	130
Total Revenue	19,130	19,130	19,130	19,130	19,130
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	19,150	19,150	19,150	19,150	19,150
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	19,150	19,150	19,150	19,150	19,150
Net Revenue / (Expense)	(20)	(20)	(20)	(20)	(20)
Net Revenue / (Expense)	(20)	(20)	(20)	(20)	(20)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	20	20	20	20	20
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	5,676	5,656	5,636	5,616	5,596
Current Period Surplus/(Deficit)	(20)	(20)	(20)	(20)	(20)
Ending Surplus	5,656	5,636	5,616	5,596	5,576
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

26,000 <===== 2019 Taxes

11.5%

0.0%

0.0%

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1037**CC Victims Services****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	29,000	29,000	29,000	29,000	29,000
Grants	-	-	-	-	-
Other Revenue	177	177	177	177	177
Total Revenue	29,177	29,177	29,177	29,177	29,177
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	26,000	26,000	26,000	26,000	26,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	26,000	26,000	26,000	26,000	26,000
Net Revenue / (Expense)	3,177	3,177	3,177	3,177	3,177
Net Revenue / (Expense)	3,177	3,177	3,177	3,177	3,177
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(3,177)	(3,177)	(3,177)	(3,177)	(3,177)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	4,837	8,014	11,191	14,368	17,545
Current Period Surplus/(Deficit)	3,177	3,177	3,177	3,177	3,177
Ending Surplus	8,014	11,191	14,368	17,545	20,722
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

58,000 <===== 2019 Taxes

16.4%

1.5%

1.5%

1.5%

1.5%

1038	NC Handy Dart	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		67,500	68,513	69,540	70,583	71,642
Grants		-	-	-	-	-
Other Revenue		150	150	150	150	150
Total Revenue		67,650	68,663	69,690	70,733	71,792
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		-	-	-	-	-
Contractors & Consultants		67,500	68,513	69,540	70,583	71,642
Operating Expenses		-	-	-	-	-
Administration and Overhead		-	-	-	-	-
Total Expense		67,500	68,513	69,540	70,583	71,642
Net Revenue / (Expense)		150	150	150	150	150
Net Revenue / (Expense)		150	150	150	150	150
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		-	-	-	-	-
Transfer (To)/From Accum Surplus		(150)	(150)	(150)	(150)	(150)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		4,079	4,229	4,379	4,529	4,679
Current Period Surplus/(Deficit)		150	150	150	150	150
Ending Surplus		4,229	4,379	4,529	4,679	4,829
Capital Reserve						
Opening Balance		-	-	-	-	-
Capital Reserve Transfers (Net)		-	-	-	-	-
Ending Balance		-	-	-	-	-

10,000 <===== 2019 Taxes

15.0%

0.0%

0.0%

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0.0%

1039**CC Handy Dart****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	11,500	11,500	11,500	11,500	11,500
Grants	-	-	-	-	-
Other Revenue	68	68	68	68	68
Total Revenue	11,568	11,568	11,568	11,568	11,568
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	11,000	11,000	11,000	11,000	11,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	11,000	11,000	11,000	11,000	11,000
Net Revenue / (Expense)	568	568	568	568	568
Net Revenue / (Expense)	568	568	568	568	568
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(568)	(568)	(568)	(568)	(568)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	1,633	2,201	2,769	3,337	3,905
Current Period Surplus/(Deficit)	568	568	568	568	568
Ending Surplus	2,201	2,769	3,337	3,905	4,473
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

541,668	<===== Prior Years Taxes	2.5%	2.5%	2.5%	2.5%	2.5%
2020	<=====Budget Year					
1005	Planning Services	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	555,210	569,090	583,318	597,901	612,848
Grants	-	-	-	-	-
Other Revenue	57,600	58,675	58,675	60,142	60,142
Total Revenue	612,810	627,765	641,992	658,042	672,990
Expense					
Directors expense	4,530	4,560	4,560	4,560	4,560
Salary, Wages & Benefits	537,849	548,606	559,578	570,770	582,185
Contractors & Consultants	30,000	25,000	25,000	25,000	25,000
Operating Expenses	34,990	35,605	35,799	35,998	36,202
Administration and Overhead	33,217	35,619	35,619	35,619	35,619
Total Expense	640,586	649,390	660,556	671,947	683,566
Net Revenue / (Expense)	(27,776)	(21,625)	(18,564)	(13,904)	(10,576)
Net Revenue / (Expense)	(27,776)	(21,625)	(18,564)	(13,904)	(10,576)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	27,776	21,625	18,564	13,904	10,576
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	382,616	354,840	333,215	314,651	300,746
Current Period Surplus/(Deficit)	(27,776)	(21,625)	(18,564)	(13,904)	(10,576)
Ending Surplus	354,840	333,215	314,651	300,746	290,170
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

169,949	<===== Prior Years Taxes	2.5%	2.5%	2.5%	2.5%	2.5%
2020	<=====Budget Year					
1006	Bylaw Enforcement	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	174,197	178,552	183,016	187,591	192,281
Grants	-	-	-	-	-
Other Revenue	3,633	3,712	3,792	11,374	3,874
Total Revenue	177,831	182,264	186,808	198,966	196,155
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	133,697	136,371	139,098	141,880	144,718
Contractors & Consultants	7,000	7,000	7,000	7,000	7,000
Operating Expenses	13,407	13,644	13,865	14,117	14,470
Administration and Overhead	14,828	15,075	15,079	4,560	-
Total Expense	168,932	172,089	175,042	167,557	166,188
Net Revenue / (Expense)	8,899	10,175	11,766	31,408	29,967
Net Revenue / (Expense)	8,899	10,175	11,766	31,408	29,967
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	(45,000)	-
Transfer (To)/From Cap Reserves	-	-	-	45,000	7,000
Transfer (To)/From Accum Surplus	(8,899)	(10,175)	(11,766)	(31,408)	(36,967)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	222,241	231,140	241,314	253,080	284,488
Current Period Surplus/(Deficit)	8,899	10,175	11,766	31,408	36,967
Ending Surplus	231,140	241,314	253,080	284,488	321,456
Capital Reserve					
Opening Balance	186,117	186,117	186,117	186,117	141,117
Capital Reserve Transfers (Net)	-	-	-	(45,000)	(7,000)
Ending Balance	186,117	186,117	186,117	141,117	134,117

228,197	<===== Prior Years Taxes	3.0%	3.0%	3.0%	3.0%	3.0%
2020	<=====Budget Year					
1007	Building Inspection	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		235,043	242,094	249,357	256,838	264,543
Grants		-	-	-	-	-
Other Revenue		356,310	363,436	370,698	450,121	407,974
Total Revenue		591,353	605,530	620,055	706,958	672,517
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		568,244	579,609	591,201	603,025	615,086
Contractors & Consultants		5,610	5,722	5,837	5,953	6,072
Operating Expenses		45,626	46,870	48,138	49,422	50,411
Administration and Overhead		77,772	61,769	59,786	63,793	61,632
Total Expense		697,252	693,969	704,962	722,194	733,201
Net Revenue / (Expense)		(105,898)	(88,439)	(84,907)	(15,236)	(60,685)
Net Revenue / (Expense)		(105,898)	(88,439)	(84,907)	(15,236)	(60,685)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	(200,000)	-
Transfer (To)/From Cap Reserves		-	-	-	157,500	-
Transfer (To)/From Accum Surplus		105,898	88,439	84,907	57,736	60,685
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		341,221	235,323	146,883	61,976	4,241
Current Period Surplus/(Deficit)		(105,898)	(88,439)	(84,907)	(57,736)	(60,685)
Ending Surplus		235,323	146,883	61,976	4,241	(56,444)
Capital Reserve						
Opening Balance		317,420	317,420	317,420	317,420	159,920
Capital Reserve Transfers (Net)		-	-	-	(157,500)	-
Ending Balance		317,420	317,420	317,420	159,920	159,920

4,500,762	<===== Prior Years Taxes	1.9%	1.9%	1.9%	1.9%	2.0%
2020	<=====Budget Year					
1008	Rural Refuse	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	4,586,803	4,674,438	4,763,992	4,855,990	4,953,110
Grants	1,087,500	700,000	400,000	400,000	100,000
Other Revenue	1,997,000	2,012,000	2,027,000	2,042,000	1,947,000
Total Revenue	7,671,303	7,386,438	7,190,992	7,297,990	7,000,110
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	302,561	308,612	314,784	321,080	327,502
Contractors & Consultants	743,897	658,897	658,897	658,597	658,597
Operating Expenses	4,863,700	4,737,700	4,690,700	4,693,700	4,696,700
Administration and Overhead	477,333	478,700	475,101	476,535	1,593,760
Total Expense	6,387,491	6,183,910	6,139,482	6,149,912	7,276,559
Net Revenue / (Expense)	1,283,812	1,202,529	1,051,509	1,148,077	(276,449)
Net Revenue / (Expense)	1,283,812	1,202,529	1,051,509	1,148,077	(276,449)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(69,558)	(69,558)	(69,558)	(69,558)	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(637,000)	(637,000)	(637,000)	(637,000)	813,000
Transfer (To)/From Accum Surplus	(577,254)	(495,971)	(344,951)	(441,519)	(536,551)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	1,352,867	1,930,121	2,426,092	2,771,043	3,212,563
Current Period Surplus/(Deficit)	577,254	495,971	344,951	441,519	536,551
Ending Surplus	1,930,121	2,426,092	2,771,043	3,212,563	3,749,113
Capital Reserve					
Opening Balance	2,441,720	3,078,720	3,715,720	4,352,720	4,989,720
Capital Reserve Transfers (Net)	637,000	637,000	637,000	637,000	(813,000)
Ending Balance	3,078,720	3,715,720	4,352,720	4,989,720	4,176,720

12,668 <===== 2018 Taxes

0.0% 0.0% 0.0% 0.0% 0.0%

1009 SW Management Plan**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	12,668	12,668	12,668	12,668	12,668
Grants	50,000	100,000	30,000	-	-
Other Revenue	90	90	90	90	90
Total Revenue	62,758	112,758	42,758	12,758	12,758
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	8,261	8,426	8,595	8,767	8,942
Contractors & Consultants	55,000	105,000	35,000	-	-
Operating Expenses	325	325	325	325	325
Administration and Overhead	2,935	2,935	2,935	2,935	2,935
Total Expense	66,521	116,687	46,855	12,027	12,202
Net Revenue / (Expense)	(3,763)	(3,929)	(4,097)	731	556
Net Revenue / (Expense)	(3,763)	(3,929)	(4,097)	731	556
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	3,763	3,929	4,097	(731)	(556)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	18,271	14,508	10,579	6,482	7,213
Current Period Surplus/(Deficit)	(3,763)	(3,929)	(4,097)	731	556
Ending Surplus	14,508	10,579	6,482	7,213	7,769
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

240,323 <===== 2019 Taxes

2.5%

2.5%

2.5%

2.5%

2.5%

1010 Invasive Plant Strategy**2020 - 2023 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	246,331	252,489	258,801	265,271	271,903
Grants	229,000	229,000	229,000	229,000	229,000
Other Revenue	240,507	240,507	240,507	240,507	240,507
Total Revenue	715,838	721,996	728,308	734,778	741,410
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	205,948	210,067	214,269	218,554	222,925
Contractors & Consultants	454,343	454,343	454,343	454,343	453,343
Operating Expenses	52,570	53,200	53,770	54,277	54,790
Administration and Overhead	22,151	22,391	22,634	22,873	23,116
Total Expense	735,012	740,001	745,015	750,047	754,174
Net Revenue / (Expense)	(19,174)	(18,005)	(16,707)	(15,269)	(12,764)
Net Revenue / (Expense)	(19,174)	(18,005)	(16,707)	(15,269)	(12,764)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Transfer (To)/From Accum Surplus	20,174	19,005	17,707	16,269	13,764
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	181,567	161,393	142,387	124,680	108,411
Current Period Surplus/(Deficit)	(20,174)	(19,005)	(17,707)	(16,269)	(13,764)
Ending Surplus	161,393	142,387	124,680	108,411	94,648
Capital Reserve					
Opening Balance	53,034	54,034	55,034	56,034	57,034
Capital Reserve Transfers (Net)	1,000	1,000	1,000	1,000	1,000
Ending Balance	54,034	55,034	56,034	57,034	58,034

2,358,867 <===== 2019 Taxes

3.0%

3.0%

3.0%

3.0%

3.0%

1660 Library Services		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		2,429,634	2,502,523	2,577,599	2,654,927	2,734,575
Grants		311,404	311,404	311,404	311,404	311,404
Other Revenue		54,763	54,763	54,763	54,763	54,763
Total Revenue		2,795,801	2,868,690	2,943,766	3,021,094	3,100,742
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		1,952,404	1,991,422	2,031,220	2,071,815	2,113,221
Contractors & Consultants		10,200	24,364	10,531	10,702	10,876
Operating Expenses		629,704	586,324	735,062	595,289	604,208
Administration and Overhead		314,386	320,314	326,368	332,713	338,301
Total Expense		2,906,694	2,922,424	3,103,181	3,010,518	3,066,606
Net Revenue / (Expense)		(110,892)	(53,733)	(159,415)	10,576	34,136
Net Revenue / (Expense)		(110,892)	(53,733)	(159,415)	10,576	34,136
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		30,000	-	140,000	-	-
Transfer (To)/From Accum Surplus		80,892	53,733	19,415	(10,576)	(34,136)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		428,979	348,087	294,353	274,938	285,514
Current Period Surplus/(Deficit)		(80,892)	(53,733)	(19,415)	10,576	34,136
Ending Surplus		348,087	294,353	274,938	285,514	319,650
Capital Reserve						
Opening Balance		625,796	595,796	595,796	455,796	455,796
Capital Reserve Transfers (Net)		(30,000)	-	(140,000)	-	-
Ending Balance		595,796	595,796	455,796	455,796	455,796

204,603	<===== Prior Years Taxes	1.0%	1.0%	1.0%	1.0%	1.0%
2020	<=====Budget Year					
1665	Ccariboo Arts & Culture	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	206,649	208,715	210,802	212,910	215,040
Grants	-	-	-	-	-
Other Revenue	910	910	910	910	910
Total Revenue	207,559	209,625	211,712	213,820	215,950
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	2,851	2,908	2,966	3,026	3,086
Contractors & Consultants	216,000	216,000	216,000	231,000	231,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	1,378	1,406	1,434	1,462	1,492
Total Expense	220,229	220,314	220,400	235,488	235,578
Net Revenue / (Expense)	(12,670)	(10,688)	(8,688)	(21,668)	(19,628)
Net Revenue / (Expense)	(12,670)	(10,688)	(8,688)	(21,668)	(19,628)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	12,670	10,688	8,688	21,668	19,628
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	95,649	82,979	72,290	63,603	41,935
Current Period Surplus/(Deficit)	(12,670)	(10,688)	(8,688)	(21,668)	(19,628)
Ending Surplus	82,979	72,290	63,603	41,935	22,307
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

5,000	<===== Prior Years Taxes	0.0%	0.0%	0.0%	0.0%	0.0%
2020	<=====Budget Year					
1670	Heritage	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	5,000	5,000	5,000	5,000	5,000
Grants	-	-	-	-	-
Other Revenue	90	90	90	90	90
Total Revenue	5,090	5,090	5,090	5,090	5,090
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	2,500	2,500	2,500	2,500	2,500
Operating Expenses	3,600	3,600	3,600	3,600	3,600
Administration and Overhead	100	100	100	100	100
Total Expense	6,200	6,200	6,200	6,200	6,200
Net Revenue / (Expense)	(1,110)	(1,110)	(1,110)	(1,110)	(1,110)
Net Revenue / (Expense)	(1,110)	(1,110)	(1,110)	(1,110)	(1,110)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	1,110	1,110	1,110	1,110	1,110
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	17,510	16,400	15,290	14,180	13,070
Current Period Surplus/(Deficit)	(1,110)	(1,110)	(1,110)	(1,110)	(1,110)
Ending Surplus	16,400	15,290	14,180	13,070	11,960
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

216,527 <===== 2019 Taxes

4.4%

4.4%

4.4%

4.4%

4.5%

1319 Forest Grove VFD**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	225,973	235,892	246,306	257,242	268,724
Grants	-	-	-	-	-
Other Revenue	1,000	1,000	1,000	1,000	1,000
Total Revenue	226,973	236,892	247,306	258,242	269,724
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	39,000	34,000	34,000	34,000	34,000
Operating Expenses	101,261	71,330	81,245	82,793	84,079
Administration and Overhead	47,979	51,893	56,827	61,524	65,649
Total Expense	205,629	174,960	190,164	196,771	202,551
Net Revenue / (Expense)	21,344	61,932	57,142	61,471	67,173
Net Revenue / (Expense)	21,344	61,932	57,142	61,471	67,173
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	365,000	-	365,000	-
Debt Principle Repayments	(34,892)	(34,892)	(66,731)	(66,731)	(98,570)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(99,000)	(365,000)	-	(365,000)	-
Transfer (To)/From Cap Reserves	45,000	-	-	-	-
Transfer (To)/From Accum Surplus	67,548	(27,040)	9,589	5,260	31,397
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	69,567	2,019	29,059	19,470	14,210
Current Period Surplus/(Deficit)	(67,548)	27,040	(9,589)	(5,260)	(31,397)
Ending Surplus	2,019	29,059	19,470	14,210	(17,188)
Capital Reserve					
Opening Balance	88,095	43,095	43,095	43,095	43,095
Capital Reserve Transfers (Net)	(45,000)	-	-	-	-
Ending Balance	43,095	43,095	43,095	43,095	43,095

189,483 <===== 2018 Taxes

3.0%

3.0%

3.0%

3.0%

3.0%

1320 100 Mile House Fire**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					3
Taxes	195,168	201,023	207,053	213,265	219,663
Grants	-	-	-	-	-
Other Revenue	746	731	731	731	750
Total Revenue	195,914	201,754	207,784	213,996	220,413
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	196,860	200,797	204,813	208,909	213,087
Operating Expenses	-	-	-	-	-
Administration and Overhead	2,500	2,563	2,627	2,692	2,760
Total Expense	199,360	203,360	207,440	211,601	215,847
Net Revenue / (Expense)	(3,446)	(1,605)	345	2,394	4,566
Net Revenue / (Expense)	(3,446)	(1,605)	345	2,394	4,566
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	3,446	1,605	(345)	(2,394)	(4,566)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	29,570	26,124	24,519	24,863	27,258
Current Period Surplus/(Deficit)	(3,446)	(1,605)	345	2,394	4,566
Ending Surplus	26,124	24,519	24,863	27,258	31,824
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

272,784 <===== Prior Years Taxes

2.5%

2.5%

2.5%

2.5%

2.5%

2020 <=====Budget Year

1321

108 Mile VFD

2020 - 2024 Five Year Financial Plan

	2020	2021	2022	2023	2024
Revenue					
Taxes	279,604	286,594	293,759	301,103	308,630
Grants	45,000	-	-	-	-
Other Revenue	1,000	1,000	1,000	1,000	1,000
Total Revenue	325,604	287,594	294,759	302,103	309,630
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	32,730	33,071	33,419	33,774	34,136
Contractors & Consultants	72,225	68,634	70,079	71,560	73,077
Operating Expenses	107,740	85,421	92,144	97,410	99,220
Administration and Overhead	36,413	36,279	37,167	37,821	38,754
Total Expense	249,108	223,406	232,809	240,564	245,187
Net Revenue / (Expense)	76,496	64,188	61,950	61,539	64,443
Net Revenue / (Expense)	76,496	64,188	61,950	61,539	64,443
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(50,000)	(9,000)	(30,000)	-	-
Transfer (To)/From Cap Reserves	(35,000)	(50,000)	(20,000)	(50,000)	(50,000)
Transfer (To)/From Accum Surplus	8,504	(5,188)	(11,950)	(11,539)	(14,443)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	41,055	32,551	37,740	49,689	61,228
Current Period Surplus/(Deficit)	(8,504)	5,188	11,950	11,539	14,443
Ending Surplus	32,551	37,740	49,689	61,228	75,671
Capital Reserve					
Opening Balance	4,867	39,867	89,867	109,867	159,867
Capital Reserve Transfers (Net)	35,000	50,000	20,000	50,000	50,000
Ending Balance	39,867	89,867	109,867	159,867	209,867

130,015	<===== Prior Years Taxes	3.0%	3.0%	3.0%	3.0%	3.0%
2020	<===== Budget Year					
1323	Bouchie Lake VFD	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		133,916	137,933	142,071	146,333	150,723
Grants		-	-	-	-	-
Other Revenue		567	567	567	567	567
Total Revenue		134,483	138,500	142,638	146,900	151,290
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		17,055	17,396	17,744	18,099	18,461
Contractors & Consultants		22,490	17,593	17,698	17,805	17,894
Operating Expenses		88,316	80,302	81,432	82,590	83,540
Administration and Overhead		23,780	23,320	26,554	29,802	30,268
Total Expense		151,641	138,610	143,428	148,297	150,162
Net Revenue / (Expense)		(17,158)	(110)	(790)	(1,396)	1,128
Net Revenue / (Expense)		(17,158)	(110)	(790)	(1,396)	1,128
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	247,000	-	-
Debt Principle Repayments		-	-	-	(21,546)	(21,546)
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		(48,000)	(9,000)	(445,000)	-	-
Transfer (To)/From Cap Reserves		33,000	-	198,000	(5,000)	(5,000)
Transfer (To)/From Accum Surplus		32,158	9,110	790	27,942	25,418
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		30,146	(2,012)	(11,123)	(11,912)	(39,855)
Current Period Surplus/(Deficit)		(32,158)	(9,110)	(790)	(27,942)	(25,418)
Ending Surplus		(2,012)	(11,123)	(11,912)	(39,855)	(65,273)
Capital Reserve						
Opening Balance		243,974	210,974	210,974	12,974	17,974
Capital Reserve Transfers (Net)		(33,000)	-	(198,000)	5,000	5,000
Ending Balance		210,974	210,974	12,974	17,974	22,974

142,418 <===== 2018 Taxes

25.0%

3.0%

3.0%

3.0%

3.0%

1324 Lac La Hache VFD**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	178,022	183,363	188,864	194,529	200,365
Grants	-	-	-	-	-
Other Revenue	1,128	1,128	1,128	1,128	1,128
Total Revenue	179,150	184,491	189,992	195,657	201,493
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	43,100	38,203	38,308	38,415	38,415
Operating Expenses	117,675	92,704	93,451	85,723	85,875
Administration and Overhead	21,028	24,490	28,955	29,083	29,199
Total Expense	199,192	173,133	178,805	171,674	172,312
Net Revenue / (Expense)	(20,042)	11,357	11,187	23,983	29,181
Net Revenue / (Expense)	(20,042)	11,357	11,187	23,983	29,181
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	400,000	-	-	-
Debt Principle Repayments	-	-	(34,892)	(34,892)	(34,892)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	(459,000)	-	-	-
Transfer (To)/From Cap Reserves	-	50,000	-	-	-
Transfer (To)/From Accum Surplus	20,042	(2,357)	23,705	10,909	5,711
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	75,227	55,186	57,543	33,837	22,929
Current Period Surplus/(Deficit)	(20,042)	2,357	(23,705)	(10,909)	(5,711)
Ending Surplus	55,186	57,543	33,837	22,929	17,218
Capital Reserve					
Opening Balance	63,240	63,240	13,240	13,240	13,240
Capital Reserve Transfers (Net)	-	(50,000)	-	-	-
Ending Balance	63,240	13,240	13,240	13,240	13,240

1325

Quesnel Fringe Fire

2020 - 2024 Five Year Financial Plan

	2020	2021	2022	2023	2024
Revenue					
Taxes	260,836	268,661	276,721	283,639	283,639
Grants	-	-	-	-	-
Other Revenue	660	660	660	660	660
Total Revenue	261,496	269,321	277,381	284,299	284,299
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	295,767	265,282	269,888	275,760	280,575
Operating Expenses	-	-	-	-	-
Administration and Overhead	2,870	2,921	2,973	3,026	3,090
Total Expense	298,637	268,203	272,861	278,786	283,665
Net Revenue / (Expense)	(37,141)	1,118	4,520	5,513	634
Net Revenue / (Expense)	(37,141)	1,118	4,520	5,513	634
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	5,000	5,000	5,000	5,000	5,000
Transfer (To)/From Accum Surplus	32,141	(6,118)	(9,520)	(10,513)	(5,634)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	53,879	21,738	27,856	37,377	47,890
Current Period Surplus/(Deficit)	(32,141)	6,118	9,520	10,513	5,634
Ending Surplus	21,738	27,856	37,377	47,890	53,524
Capital Reserve					
Opening Balance	49,617	44,617	39,617	34,617	29,617
Capital Reserve Transfers (Net)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Ending Balance	44,617	39,617	34,617	29,617	24,617

197,423 <===== 2019 Taxes 2.5% 2.5% 2.5% 2.5% 2.5%

1326 Dekas/Sulphorous VFD

2020 - 2024 Five Year Financial Plan

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	202,359	207,418	212,603	217,918	223,366
Grants	-	-	-	-	-
Other Revenue	572	572	572	572	572
Total Revenue	202,931	207,990	213,175	218,490	223,938
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	27,190	22,472	22,761	23,057	23,300
Operating Expenses	70,628	61,969	58,615	59,905	60,963
Administration and Overhead	35,706	40,522	41,260	46,141	50,886
Total Expense	150,913	142,699	140,727	147,556	153,972
Net Revenue / (Expense)	52,018	65,291	72,448	70,934	69,966
Net Revenue / (Expense)	52,018	65,291	72,448	70,934	69,966
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	455,000	-	-	365,000	-
Debt Principle Repayments	-	(39,690)	(39,690)	(39,690)	(71,529)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(510,000)	(34,000)	-	(365,000)	-
Transfer (To)/From Cap Reserves	35,000	-	(30,000)	(30,000)	-
Transfer (To)/From Accum Surplus	(32,018)	8,399	(2,758)	(1,244)	1,563
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	102,771	134,789	126,390	129,148	130,392
Current Period Surplus/(Deficit)	32,018	(8,399)	2,758	1,244	(1,563)
Ending Surplus	134,789	126,390	129,148	130,392	128,829
Capital Reserve					
Opening Balance	36,982	1,982	1,982	31,982	61,982
Capital Reserve Transfers (Net)	(35,000)	-	30,000	30,000	-
Ending Balance	1,982	1,982	31,982	61,982	61,982

230,798 <===== 2019 Taxes 3.0% 3.0% 3.0% 3.0% 3.0%

1327**150 VFD****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	237,722	244,854	252,199	259,765	267,558
Grants	-	-	-	-	-
Other Revenue	25,700	25,700	25,700	25,700	25,700
Total Revenue	263,422	270,554	277,899	285,465	293,258
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	63,550	58,601	58,654	58,708	58,752
Operating Expenses	145,050	143,776	145,795	151,858	149,139
Administration and Overhead	39,400	39,174	39,964	40,771	44,533
Total Expense	265,389	259,287	262,504	269,790	271,246
Net Revenue / (Expense)	(1,967)	11,266	15,395	15,675	22,012
Net Revenue / (Expense)	(1,967)	11,266	15,395	15,675	22,012
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	260,000
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(37,000)	(9,000)	-	-	(435,000)
Transfer (To)/From Cap Reserves	33,800	1,000	(30,500)	(30,500)	175,000
Transfer (To)/From Accum Surplus	5,167	(3,266)	15,105	14,825	(22,012)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	77,382	72,215	75,482	60,377	45,553
Current Period Surplus/(Deficit)	(5,167)	3,266	(15,105)	(14,825)	22,012
Ending Surplus	72,215	75,482	60,377	45,553	67,565
Capital Reserve					
Opening Balance	156,476	122,676	121,676	152,176	182,676
Capital Reserve Transfers (Net)	(33,800)	(1,000)	30,500	30,500	(175,000)
Ending Balance	122,676	121,676	152,176	182,676	7,676

1,775 <===== 2018 Taxes

2.0%

2.2%

2.7%

2.6%

0.0%

1328**Wells Fire Contribution****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	1,811	1,850	1,900	1,950	1,950
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	1,811	1,850	1,900	1,950	1,950
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	1,811	1,850	1,900	1,950	1,950
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	1,811	1,850	1,900	1,950	1,950
Net Revenue / (Expense)	-	-	-	-	-
Net Revenue / (Expense)	-	-	-	-	-
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	-	-	-	-	-
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	51	51	51	51	51
Current Period Surplus/(Deficit)	-	-	-	-	-
Ending Surplus	51	51	51	51	51
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

186,311 <===== 2019 Taxes

3.0%

3.0%

3.0%

3.0%

3.0%

1329**Lone Butte VFD****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	191,900	197,657	203,587	209,695	215,986
Grants	15,000	-	-	-	-
Other Revenue	604	604	604	604	604
Total Revenue	207,504	198,261	204,191	210,299	216,590
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	52,350	39,350	39,350	39,350	39,350
Operating Expenses	107,198	70,792	72,325	73,895	75,183
Administration and Overhead	36,630	50,334	50,491	51,021	51,021
Total Expense	213,566	178,214	180,257	182,720	184,377
Net Revenue / (Expense)	(6,062)	20,048	23,934	27,579	32,213
Net Revenue / (Expense)	(6,062)	20,048	23,934	27,579	32,213
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(37,247)	(37,247)	(37,247)	(37,247)	(37,247)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(42,000)	(35,000)	-	-	-
Transfer (To)/From Cap Reserves	43,000	35,000	-	-	-
Transfer (To)/From Accum Surplus	42,309	17,199	13,313	9,668	5,034
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	171,659	129,350	112,151	98,838	89,170
Current Period Surplus/(Deficit)	(42,309)	(17,199)	(13,313)	(9,668)	(5,034)
Ending Surplus	129,350	112,151	98,838	89,170	84,136
Capital Reserve					
Opening Balance	122,598	79,598	44,598	44,598	44,598
Capital Reserve Transfers (Net)	(43,000)	(35,000)	-	-	-
Ending Balance	79,598	44,598	44,598	44,598	44,598

129,008	<===== Prior Years Taxes	3.4%	3.4%	3.4%	3.5%	3.5%
2020	<=====Budget Year					
1330	Barlow Creek VFD	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	133,393	137,954	142,697	147,630	152,760
Grants	-	-	-	-	-
Other Revenue	200	200	200	200	200
Total Revenue	133,593	138,154	142,897	147,830	152,960
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	31,775	26,775	26,775	26,775	26,775
Operating Expenses	72,947	69,194	69,457	49,736	50,430
Administration and Overhead	18,785	21,908	22,181	22,461	22,798
Total Expense	140,896	135,613	136,504	117,425	118,825
Net Revenue / (Expense)	(7,302)	2,541	6,394	30,405	34,136
Net Revenue / (Expense)	(7,302)	2,541	6,394	30,405	34,136
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	255,000	-	-	-	-
Debt Principle Repayments	-	(22,244)	(22,244)	(22,244)	(22,244)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(486,035)	(9,000)	-	-	-
Transfer (To)/From Cap Reserves	232,000	9,000	-	-	-
Transfer (To)/From Accum Surplus	6,337	19,703	15,850	(8,161)	(11,892)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	34,749	28,412	8,709	(7,142)	1,019
Current Period Surplus/(Deficit)	(6,337)	(19,703)	(15,850)	8,161	11,892
Ending Surplus	28,412	8,709	(7,142)	1,019	12,911
Capital Reserve					
Opening Balance	310,603	78,603	69,603	69,603	69,603
Capital Reserve Transfers (Net)	(232,000)	(9,000)	-	-	-
Ending Balance	78,603	69,603	69,603	69,603	69,603

98,252 <===== 2019 Taxes

3.0%

3.0%

3.0%

3.0%

3.0%

1331 West Fraser VFD**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	101,200	104,236	107,363	110,583	113,901
Grants	-	-	-	-	-
Other Revenue	1,000	1,000	1,000	1,000	1,000
Total Revenue	102,200	105,236	108,363	111,583	114,901
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	25,455	20,634	20,818	21,007	21,161
Operating Expenses	54,285	59,115	55,966	56,839	56,839
Administration and Overhead	17,952	19,222	21,502	21,927	21,927
Total Expense	115,081	116,708	116,378	118,226	118,749
Net Revenue / (Expense)	(12,881)	(11,473)	(8,015)	(6,642)	(3,848)
Net Revenue / (Expense)	(12,881)	(11,473)	(8,015)	(6,642)	(3,848)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	165,000	-	-	-
Debt Principle Repayments	-	-	(14,393)	(14,393)	(14,393)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	(464,000)	-	-	-
Transfer (To)/From Cap Reserves	-	299,000	-	-	-
Transfer (To)/From Accum Surplus	12,881	11,473	22,408	21,035	18,241
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	96,004	83,123	71,650	49,242	28,206
Current Period Surplus/(Deficit)	(12,881)	(11,473)	(22,408)	(21,035)	(18,241)
Ending Surplus	83,123	71,650	49,242	28,206	9,965
Capital Reserve					
Opening Balance	354,372	354,372	55,372	55,372	55,372
Capital Reserve Transfers (Net)	-	(299,000)	-	-	-
Ending Balance	354,372	55,372	55,372	55,372	55,372

138,195 <===== 2019 Taxes 3.0% 3.0% 3.0% 3.0% 3.0%

1332 Miocene VFD

2020 - 2024 Five Year Financial Plan

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	142,341	146,611	151,009	155,540	160,206
Grants	29,000	-	-	-	-
Other Revenue	534	534	534	534	534
Total Revenue	171,875	147,145	151,543	156,074	160,740
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	29,100	24,100	24,100	24,100	24,100
Operating Expenses	64,513	60,999	62,010	63,047	63,938
Administration and Overhead	26,388	26,651	26,922	27,199	32,295
Total Expense	137,389	129,487	131,124	132,799	139,155
Net Revenue / (Expense)	34,486	17,658	20,420	23,274	21,584
Net Revenue / (Expense)	34,486	17,658	20,420	23,274	21,584
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	455,000
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(49,500)	(8,000)	-	-	(455,000)
Transfer (To)/From Cap Reserves	11,500	(10,000)	(15,000)	(20,000)	-
Transfer (To)/From Accum Surplus	3,514	342	(5,420)	(3,274)	(21,584)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	26,495	22,981	22,639	28,058	31,333
Current Period Surplus/(Deficit)	(3,514)	(342)	5,420	3,274	21,584
Ending Surplus	22,981	22,639	28,058	31,333	52,917
Capital Reserve					
Opening Balance	15,559	4,059	14,059	29,059	49,059
Capital Reserve Transfers (Net)	(11,500)	10,000	15,000	20,000	-
Ending Balance	4,059	14,059	29,059	49,059	49,059

114,656	<===== Prior Years Taxes	24.9%	2.7%	2.7%	2.7%	2.8%
2020	<=====Budget Year					
1333	Ten Mile VFD					

2020 - 2024 Five Year Financial Plan

	2020	2021	2022	2023	2024
Revenue					
Taxes	143,161	147,070	151,097	155,244	159,516
Grants	-	-	-	-	-
Other Revenue	1,300	1,300	1,300	1,300	1,300
Total Revenue	144,461	148,370	152,397	156,544	160,816
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	22,350	17,350	17,350	17,350	17,350
Operating Expenses	66,998	72,020	65,068	66,292	67,296
Administration and Overhead	21,595	24,258	27,934	28,459	28,890
Total Expense	128,331	131,365	128,444	130,555	132,358
Net Revenue / (Expense)	16,130	17,005	23,953	25,989	28,458
Net Revenue / (Expense)	16,130	17,005	23,953	25,989	28,458
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	280,000	-	-	-
Debt Principle Repayments	-	-	(24,425)	(24,425)	(24,425)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	(454,000)	-	-	-
Transfer (To)/From Cap Reserves	-	174,000	-	-	-
Transfer (To)/From Accum Surplus	(16,130)	(17,005)	472	(1,564)	(4,033)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	18,497	34,627	51,633	51,161	52,725
Current Period Surplus/(Deficit)	16,130	17,005	(472)	1,564	4,033
Ending Surplus	34,627	51,633	51,161	52,725	56,758
Capital Reserve					
Opening Balance	190,443	190,443	16,443	16,443	16,443
Capital Reserve Transfers (Net)	-	(174,000)	-	-	-
Ending Balance	190,443	16,443	16,443	16,443	16,443

140,360 <===== 2019 Taxes

3.0%

3.0%

3.0%

3.0%

3.0%

1364**Kersley VFD****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	144,571	148,908	153,375	157,976	162,716
Grants	33,400	-	-	-	-
Other Revenue	680	680	680	680	680
Total Revenue	178,651	149,588	154,055	158,656	163,396
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	22,305	17,413	17,523	17,636	17,636
Operating Expenses	68,884	70,456	72,067	73,719	73,719
Administration and Overhead	30,506	30,025	30,557	31,102	31,102
Total Expense	139,084	135,630	138,239	140,910	141,280
Net Revenue / (Expense)	39,567	13,958	15,816	17,746	22,116
Net Revenue / (Expense)	39,567	13,958	15,816	17,746	22,116
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(21,808)	(21,808)	(21,808)	(21,808)	(21,808)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(33,400)	(9,000)	-	-	-
Transfer (To)/From Cap Reserves	-	9,000	-	-	-
Transfer (To)/From Accum Surplus	15,641	7,850	5,991	4,062	(309)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	97,350	81,709	73,859	67,868	63,806
Current Period Surplus/(Deficit)	(15,641)	(7,850)	(5,991)	(4,062)	309
Ending Surplus	81,709	73,859	67,868	63,806	64,115
Capital Reserve					
Opening Balance	142,101	142,101	133,101	133,101	133,101
Capital Reserve Transfers (Net)	-	(9,000)	-	-	-
Ending Balance	142,101	133,101	133,101	133,101	133,101

135,010	<===== Prior Years Taxes	3.0%	3.0%	3.0%	3.0%	3.0%
2020	<=====Budget Year					
1365	Wildwood VFD	2020 - 2024 Five Year Financial Plan				

	2020	2021	2022	2023	2024
Revenue					
Taxes	139,060	143,232	147,529	151,955	156,514
Grants	-	-	-	-	-
Other Revenue	17,587	17,587	17,587	18,015	18,015
Total Revenue	156,647	160,819	165,116	169,970	174,528
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,055	17,396	17,744	18,099	18,461
Contractors & Consultants	40,350	35,350	35,850	35,850	35,850
Operating Expenses	77,750	75,231	79,008	75,621	76,944
Administration and Overhead	18,684	21,547	25,815	25,848	26,198
Total Expense	153,839	149,525	158,418	155,418	157,453
Net Revenue / (Expense)	2,809	11,295	6,698	14,551	17,076
Net Revenue / (Expense)	2,809	11,295	6,698	14,551	17,076
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	340,000	-	-	-
Debt Principle Repayments	-	-	(29,658)	(29,658)	(29,658)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	(460,000)	-	-	-
Transfer (To)/From Cap Reserves	(10,000)	120,000	-	-	-
Transfer (To)/From Accum Surplus	7,191	(11,295)	22,960	15,107	12,582
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	126,271	119,080	130,374	107,415	92,308
Current Period Surplus/(Deficit)	(7,191)	11,295	(22,960)	(15,107)	(12,582)
Ending Surplus	119,080	130,374	107,415	92,308	79,726
Capital Reserve					
Opening Balance	211,942	221,942	101,942	101,942	101,942
Capital Reserve Transfers (Net)	10,000	(120,000)	-	-	-
Ending Balance	221,942	101,942	101,942	101,942	101,942

302,660 <===== 2019 Taxes 2.2% 2.2% 2.2% 2.2% 2.2%

1367 Interlakes VFD

2020 - 2024 Five Year Financial Plan

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	309,199	315,934	322,871	330,016	337,376
Grants	-	-	-	-	-
Other Revenue	6,757	1,757	10,757	1,757	1,757
Total Revenue	315,956	317,691	333,628	331,773	339,133
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	17,389	17,737	18,092	18,453	18,822
Contractors & Consultants	46,487	41,487	41,487	41,487	41,487
Operating Expenses	127,859	110,514	111,513	112,538	113,588
Administration and Overhead	74,863	518,899	82,038	70,097	474,728
Total Expense	266,598	688,637	253,130	242,575	648,625
Net Revenue / (Expense)	49,358	(370,946)	80,498	89,199	(309,492)
Net Revenue / (Expense)	49,358	(370,946)	80,498	89,199	(309,492)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	435,000	-	-	400,000
Debt Principle Repayments	(34,892)	(34,892)	(70,220)	(70,220)	(70,220)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	(20,000)	(20,000)	(20,000)
Transfer (To)/From Accum Surplus	(14,466)	(29,162)	9,722	1,021	(288)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	43,318	57,784	86,946	77,224	76,202
Current Period Surplus/(Deficit)	14,466	29,162	(9,722)	(1,021)	288
Ending Surplus	57,784	86,946	77,224	76,202	76,490
Capital Reserve					
Opening Balance	25,653	25,653	25,653	45,653	65,653
Capital Reserve Transfers (Net)	-	-	20,000	20,000	20,000
Ending Balance	25,653	25,653	45,653	65,653	85,653

597,260 <===== 2019 Taxes 2.0% 2.0% 2.0% 2.0% 2.0%

1369 WL Fringe Fire

2020 - 2024 Five Year Financial Plan

	2020	2021	2022	2023	2024
Revenue					
Taxes	609,205	621,389	633,817	646,493	659,423
Grants	-	-	-	-	-
Other Revenue	4,500	4,500	4,500	4,500	4,500
Total Revenue	613,705	625,889	638,317	650,993	663,923
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	587,943	598,633	610,606	622,818	635,274
Operating Expenses	-	-	-	-	-
Administration and Overhead	3,850	3,924	3,999	4,076	4,155
Total Expense	591,793	602,557	614,605	626,895	639,429
Net Revenue / (Expense)	21,912	23,332	23,712	24,099	24,494
Net Revenue / (Expense)	21,912	23,332	23,712	24,099	24,494
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(21,912)	(23,332)	(23,712)	(24,099)	(24,494)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	594,567	616,479	639,811	663,522	687,621
Current Period Surplus/(Deficit)	21,912	23,332	23,712	24,099	24,494
Ending Surplus	616,479	639,811	663,522	687,621	712,115
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

44,500 <===== 2019 Taxes

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-10.7%

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1374 SC Highway Rescue**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	44,500	39,197	39,197	35,000	35,000
Grants	-	-	-	-	-
Other Revenue	300	300	300	300	300
Total Revenue	44,800	39,497	39,497	35,300	35,300
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	35,000	35,000	35,000	35,000	35,000
Operating Expenses	9,800	4,197	4,197	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	44,800	39,197	39,197	35,000	35,000
Net Revenue / (Expense)	-	300	300	300	300
Net Revenue / (Expense)	-	300	300	300	300
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	-	(300)	(300)	(300)	(300)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	12,209	12,209	12,509	12,809	13,109
Current Period Surplus/(Deficit)	-	300	300	300	300
Ending Surplus	12,209	12,509	12,809	13,109	13,409
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

153,979 <===== 2019 Taxes

25.0% 3.0% 3.0% 3.0% 3.0%

1375 CC Search & Rescue**2020 - 2024 Five Year Financial Plan**

	2020	2021	2022	2023	2024
Revenue					
Taxes	192,473	198,247	204,195	210,321	216,630
Grants	-	-	-	-	-
Other Revenue	12,854	12,854	12,854	12,854	12,854
Total Revenue	205,327	211,101	217,049	223,175	229,484
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	35,899	36,617	37,349	38,096	38,858
Contractors & Consultants	27,450	27,450	27,450	27,450	27,450
Operating Expenses	143,326	123,634	112,175	115,755	116,882
Administration and Overhead	40,727	61,674	42,643	43,635	44,502
Total Expense	247,402	249,375	219,618	224,936	227,692
Net Revenue / (Expense)	(42,075)	(38,274)	(2,569)	(1,761)	1,792
Net Revenue / (Expense)	(42,075)	(38,274)	(2,569)	(1,761)	1,792
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	10,000	30,000	-	-	-
Transfer (To)/From Accum Surplus	32,075	8,274	2,569	1,761	(1,792)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	76,658	44,583	36,309	33,740	31,979
Current Period Surplus/(Deficit)	(32,075)	(8,274)	(2,569)	(1,761)	1,792
Ending Surplus	44,583	36,309	33,740	31,979	33,771
Capital Reserve					
Opening Balance	69,885	59,885	29,885	29,885	29,885
Capital Reserve Transfers (Net)	(10,000)	(30,000)	-	-	-
Ending Balance	59,885	29,885	29,885	29,885	29,885

12,000 <===== 2019 Taxes

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1376 NC Highway Rescue**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	12,250	12,250	12,250	12,250	12,250
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	12,250	12,250	12,250	12,250	12,250
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	12,250	12,250	12,250	12,250	12,250
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	12,250	12,250	12,250	12,250	12,250
Net Revenue / (Expense)	-	-	-	-	-
Net Revenue / (Expense)	-	-	-	-	-
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	-	-	-	-	-
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	489	489	489	489	489
Current Period Surplus/(Deficit)	-	-	-	-	-
Ending Surplus	489	489	489	489	489
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

14,750 <===== 2019 Taxes

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1377**NC Search and Rescue****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	14,750	14,750	14,750	14,750	14,750
Grants	-	-	-	-	-
Other Revenue	112	112	112	112	112
Total Revenue	14,862	14,862	14,862	14,862	14,862
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	14,750	14,750	14,750	14,750	14,750
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	14,750	14,750	14,750	14,750	14,750
Net Revenue / (Expense)	112	112	112	112	112
Net Revenue / (Expense)	112	112	112	112	112
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(112)	(112)	(112)	(112)	(112)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	1,051	1,163	1,275	1,387	1,499
Current Period Surplus/(Deficit)	112	112	112	112	112
Ending Surplus	1,163	1,275	1,387	1,499	1,611
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

25,000 <===== 2019 Taxes

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1378 SC Search and Rescue**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	25,000	25,000	25,000	25,000	25,000
Grants	-	-	-	-	-
Other Revenue	150	150	150	150	150
Total Revenue	25,150	25,150	25,150	25,150	25,150
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	25,000	25,000	25,000	25,000	25,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	25,000	25,000	25,000	25,000	25,000
Net Revenue / (Expense)	150	150	150	150	150
Net Revenue / (Expense)	150	150	150	150	150
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(150)	(150)	(150)	(150)	(150)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	817	967	1,117	1,267	1,417
Current Period Surplus/(Deficit)	150	150	150	150	150
Ending Surplus	967	1,117	1,267	1,417	1,567
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

5,000 <===== 2019 Taxes

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1379 WC Search and Rescue**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	5,000	5,000	5,000	5,000	5,000
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	5,000	5,000	5,000	5,000	5,000
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	5,000	5,000	5,000	5,000	5,000
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	5,000	5,000	5,000	5,000	5,000
Net Revenue / (Expense)	-	-	-	-	-
Net Revenue / (Expense)	-	-	-	-	-
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	-	-	-	-	-
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	179	179	179	179	179
Current Period Surplus/(Deficit)	-	-	-	-	-
Ending Surplus	179	179	179	179	179
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

601,164 <===== 2019 Taxes 3.0% 3.0% 3.0% 3.0% 3.0%

1380 911 Emergency Telephone 2020 - 2024 Five Year Financial Plan

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	619,198	637,774	656,908	676,615	696,913
Grants	-	-	-	-	-
Other Revenue	21,253	21,253	21,253	21,253	21,253
Total Revenue	640,451	659,027	678,161	697,868	718,166
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	71,103	72,525	73,976	75,455	76,964
Contractors & Consultants	486,875	499,047	511,523	524,311	537,419
Operating Expenses	2,230	12,261	37,292	62,325	62,325
Administration and Overhead	56,706	(334,268)	59,573	61,061	62,585
Total Expense	616,914	249,565	682,364	723,151	739,293
Net Revenue / (Expense)	23,537	409,463	(4,203)	(25,284)	(21,127)
Net Revenue / (Expense)	23,537	409,463	(4,203)	(25,284)	(21,127)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(392,390)	(392,390)	-	-	-
Transfer (To)/From Cap Reserves	347,390	-	-	-	-
Transfer (To)/From Accum Surplus	21,463	(17,073)	4,203	25,284	21,127
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	84,330	62,867	79,940	75,736	50,453
Current Period Surplus/(Deficit)	(21,463)	17,073	(4,203)	(25,284)	(21,127)
Ending Surplus	62,867	79,940	75,736	50,453	29,326
Capital Reserve					
Opening Balance	455,103	107,713	107,713	107,713	107,713
Capital Reserve Transfers (Net)	(347,390)	-	-	-	-
Ending Balance	107,713	107,713	107,713	107,713	107,713

87,125 <===== 2018 Taxes

6.0%

3.0%

3.0%

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3.0%

1385 EA Emergency Planning**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	92,353	95,123	97,977	100,916	103,944
Grants	-	-	-	-	-
Other Revenue	15,300	15,300	15,300	15,300	15,300
Total Revenue	107,653	110,423	113,277	116,216	119,244
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	69,921	71,319	72,746	74,201	75,685
Contractors & Consultants	64,100	40,100	40,100	40,100	40,100
Operating Expenses	50,200	52,280	52,362	52,446	52,532
Administration and Overhead	7,800	7,845	7,891	7,938	7,987
Total Expense	192,021	171,544	173,099	174,685	176,304
Net Revenue / (Expense)	(84,369)	(61,121)	(59,822)	(58,469)	(57,060)
Net Revenue / (Expense)	(84,369)	(61,121)	(59,822)	(58,469)	(57,060)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	84,369	61,121	59,822	58,469	57,060
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	413,505	329,137	268,015	208,193	149,724
Current Period Surplus/(Deficit)	(84,369)	(61,121)	(59,822)	(58,469)	(57,060)
Ending Surplus	329,137	268,015	208,193	149,724	92,664
Capital Reserve					
Opening Balance	66,318	66,318	66,318	66,318	66,318
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	66,318	66,318	66,318	66,318	66,318

4,000 <===== 2019 Taxes

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1390 Quesnel Hixon Soil Erosion**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	4,000	4,000	4,000	4,000	4,000
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	4,000	4,000	4,000	4,000	4,000
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	-	-	-	-	-
Operating Expenses	-	-	-	-	-
Administration and Overhead	-	-	-	-	-
Total Expense	-	-	-	-	-
Net Revenue / (Expense)	4,000	4,000	4,000	4,000	4,000
Net Revenue / (Expense)	4,000	4,000	4,000	4,000	4,000
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	21,354	25,354	29,354	33,354	37,354
Current Period Surplus/(Deficit)	4,000	4,000	4,000	4,000	4,000
Ending Surplus	25,354	29,354	33,354	37,354	41,354
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

739,372 <===== 2018 Taxes

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1546 South Cariboo Recreation**2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	746,705	754,172	761,714	769,331	777,024
Grants	45,000	-	-	-	-
Other Revenue	16,110	16,115	16,115	16,115	16,115
Total Revenue	807,815	770,287	777,829	785,446	793,139
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	14,392	14,680	14,973	15,273	15,578
Contractors & Consultants	380,870	386,122	391,497	396,999	402,630
Operating Expenses	21,323	21,323	21,323	21,323	21,323
Administration and Overhead	111,304	82,911	83,550	49,219	25,923
Total Expense	527,889	505,036	511,343	482,814	465,454
Net Revenue / (Expense)	279,926	265,251	266,486	302,632	327,685
Net Revenue / (Expense)	279,926	265,251	266,486	302,632	327,685
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(90,728)	(90,728)	(90,728)	(30,242)	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(139,000)	(95,000)	(43,000)	(200,000)	(100,000)
Transfer (To)/From Cap Reserves	(100,000)	(100,000)	(100,000)	-	(200,000)
Transfer (To)/From Accum Surplus	49,802	20,477	(32,758)	(72,390)	(27,685)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	154,679	104,877	84,400	117,158	189,548
Current Period Surplus/(Deficit)	(49,802)	(20,477)	32,758	72,390	27,685
Ending Surplus	104,877	84,400	117,158	189,548	217,232
Capital Reserve					
Opening Balance	493,705	593,705	693,705	793,705	793,705
Capital Reserve Transfers (Net)	100,000	100,000	100,000	-	200,000
Ending Balance	593,705	693,705	793,705	793,705	993,705

14,650 <===== 2018 Taxes

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1548 108 Greenbelt		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		14,650	14,650	14,650	14,650	14,650
Grants		-	-	-	-	-
Other Revenue		2,982	2,982	2,982	2,982	2,982
Total Revenue		17,632	17,632	17,632	17,632	17,632
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		-	-	-	-	-
Contractors & Consultants		35,000	20,000	15,000	15,000	15,000
Operating Expenses		20,150	20,150	20,150	20,150	20,150
Administration and Overhead		756	769	782	797	797
Total Expense		55,906	40,919	35,932	35,947	35,947
Net Revenue / (Expense)		(38,274)	(23,287)	(18,300)	(18,315)	(18,315)
Net Revenue / (Expense)		(38,274)	(23,287)	(18,300)	(18,315)	(18,315)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		(25,000)	-	-	-	-
Transfer (To)/From Cap Reserves		25,000	-	-	-	-
Transfer (To)/From Accum Surplus		38,274	23,287	18,300	18,315	18,315
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		133,780	95,506	72,219	53,919	35,604
Current Period Surplus/(Deficit)		(38,274)	(23,287)	(18,300)	(18,315)	(18,315)
Ending Surplus		95,506	72,219	53,919	35,604	17,289
Capital Reserve						
Opening Balance		300,000	275,000	275,000	275,000	275,000
Capital Reserve Transfers (Net)		(25,000)	-	-	-	-
Ending Balance		275,000	275,000	275,000	275,000	275,000

120,842 <===== 2019 Taxes

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1550	Kersley Arena	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		122,050	132,050	132,050	132,050	132,050
Grants		70,000	-	-	-	-
Other Revenue		1,278	1,278	1,278	1,278	1,278
Total Revenue		193,328	133,328	133,328	133,328	133,328
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		1,439	1,468	1,497	1,527	1,558
Contractors & Consultants		68,400	68,400	68,400	68,400	68,400
Operating Expenses		14,993	18,500	18,500	18,500	18,500
Administration and Overhead		29,684	30,444	31,229	32,043	32,479
Total Expense		114,516	118,812	119,627	120,470	120,937
Net Revenue / (Expense)		78,812	14,516	13,701	12,858	12,391
Net Revenue / (Expense)		78,812	14,516	13,701	12,858	12,391
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		(165,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Cap Reserves		90,000	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Accum Surplus		(3,812)	5,484	6,299	7,142	7,609
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		32,998	36,810	31,326	25,027	17,885
Current Period Surplus/(Deficit)		3,812	(5,484)	(6,299)	(7,142)	(7,609)
Ending Surplus		36,810	31,326	25,027	17,885	10,276
Capital Reserve						
Opening Balance		123,238	33,238	43,238	53,238	63,238
Capital Reserve Transfers (Net)		(90,000)	10,000	10,000	10,000	10,000
Ending Balance		33,238	43,238	53,238	63,238	73,238

15,000 <===== 2019 Taxes

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1552**McLeese Lake Community Hall****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	15,000	15,000	15,000	15,000	15,000
Grants	-	-	-	-	-
Other Revenue	145	145	145	145	145
Total Revenue	15,145	15,145	15,145	15,145	15,145
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	-	-	-	-	-
Operating Expenses	9,077	8,259	7,447	7,641	7,840
Administration and Overhead	8,000	8,000	8,000	8,000	8,000
Total Expense	17,077	16,259	15,447	15,641	15,840
Net Revenue / (Expense)	(1,932)	(1,114)	(302)	(496)	(695)
Net Revenue / (Expense)	(1,932)	(1,114)	(302)	(496)	(695)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	1,932	1,114	302	496	695
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	6,111	4,179	3,065	2,763	2,267
Current Period Surplus/(Deficit)	(1,932)	(1,114)	(302)	(496)	(695)
Ending Surplus	4,179	3,065	2,763	2,267	1,572
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

3,137,239 <===== 2019 Taxes

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1553**Central Cariboo Recreation****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	3,137,239	3,199,984	3,263,983	3,329,263	3,395,848
Grants	125,000	250,000	-	75,000	-
Other Revenue	16,293	16,293	16,293	16,293	16,293
Total Revenue	3,278,532	3,466,277	3,280,276	3,420,556	3,412,141
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	22,019	22,460	22,909	23,367	23,835
Contractors & Consultants	2,117,359	2,152,042	2,187,331	2,223,238	2,259,773
Operating Expenses	-	-	-	-	-
Administration and Overhead	242,926	244,827	246,824	248,920	251,121
Total Expense	2,382,305	2,419,329	2,457,064	2,495,525	2,534,729
Net Revenue / (Expense)	896,227	1,046,948	823,213	925,031	877,412
Net Revenue / (Expense)	896,227	1,046,948	823,213	925,031	877,412
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(241,902)	(241,902)	(241,902)	(241,902)	(241,902)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(1,210,000)	(535,000)	(445,000)	(410,000)	(335,000)
Transfer (To)/From Cap Reserves	350,000	(100,000)	(200,000)	(250,000)	(250,000)
Transfer (To)/From Accum Surplus	205,675	(170,046)	63,689	(23,129)	(50,510)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	346,821	141,146	311,193	247,503	270,632
Current Period Surplus/(Deficit)	(205,675)	170,046	(63,689)	23,129	50,510
Ending Surplus	141,146	311,193	247,503	270,632	321,143
Capital Reserve					
Opening Balance	629,549	279,549	379,549	579,549	829,549
Capital Reserve Transfers (Net)	(350,000)	100,000	200,000	250,000	250,000
Ending Balance	279,549	379,549	579,549	829,549	1,079,549

3,889,424 <===== 2019 Taxes

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1554**North Cariboo Recreation****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	3,986,659	4,086,325	4,188,484	4,293,196	4,400,526
Grants	285,000	25,000	30,000	40,000	10,000
Other Revenue	22,795	22,795	22,795	22,795	22,795
Total Revenue	4,294,454	4,134,120	4,241,279	4,355,991	4,433,321
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	21,802	22,238	22,682	23,136	23,599
Contractors & Consultants	2,865,781	2,906,067	2,946,958	2,988,463	3,025,123
Operating Expenses	151,322	153,569	155,850	158,165	158,165
Administration and Overhead	399,434	373,585	349,895	404,369	379,369
Total Expense	3,438,337	3,455,459	3,475,385	3,574,133	3,586,256
Net Revenue / (Expense)	856,117	678,661	765,893	781,858	847,064
Net Revenue / (Expense)	856,117	678,661	765,893	781,858	847,064
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(279,118)	(279,118)	(279,118)	(279,118)	(279,118)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(641,000)	(363,800)	(359,700)	(344,500)	(303,000)
Transfer (To)/From Cap Reserves	(75,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer (To)/From Accum Surplus	139,001	64,257	(27,075)	(58,240)	(164,946)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	285,620	146,619	82,362	109,438	167,677
Current Period Surplus/(Deficit)	(139,001)	(64,257)	27,075	58,240	164,946
Ending Surplus	146,619	82,362	109,438	167,677	332,624
Capital Reserve					
Opening Balance	768,498	843,498	943,498	1,043,498	1,143,498
Capital Reserve Transfers (Net)	75,000	100,000	100,000	100,000	100,000
Ending Balance	843,498	943,498	1,043,498	1,143,498	1,243,498

30,750 <===== 2019 Taxes

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1558	Area H Community Hall	2020 - 2024 Five Year Financial Plan
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	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	30,750	30,750	30,750	30,750	30,750
Grants	-	-	-	-	-
Other Revenue	272	272	272	272	272
Total Revenue	31,022	31,022	31,022	31,022	31,022
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	730	730	730	730	730
Operating Expenses	14,500	14,975	15,474	15,997	16,547
Administration and Overhead	18,000	18,000	18,000	18,000	18,000
Total Expense	33,230	33,705	34,204	34,727	35,277
Net Revenue / (Expense)	(2,208)	(2,683)	(3,182)	(3,705)	(4,255)
Net Revenue / (Expense)	(2,208)	(2,683)	(3,182)	(3,705)	(4,255)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	2,208	2,683	3,182	3,705	4,255
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	22,213	20,005	17,322	14,140	10,435
Current Period Surplus/(Deficit)	(2,208)	(2,683)	(3,182)	(3,705)	(4,255)
Ending Surplus	20,005	17,322	14,140	10,435	6,180
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

81,580 <===== 2018 Taxes

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1559**Area L Community Hall****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	81,580	81,580	81,580	81,580	81,580
Grants	-	-	-	-	-
Other Revenue	362	362	362	362	362
Total Revenue	81,942	81,942	81,942	81,942	81,942
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	3,728	3,728	3,728	3,728	3,728
Operating Expenses	48,897	50,141	51,448	52,821	52,821
Administration and Overhead	23,788	24,501	25,727	26,241	26,766
Total Expense	76,412	78,371	80,903	82,790	83,315
Net Revenue / (Expense)	5,530	3,571	1,039	(848)	(1,373)
Net Revenue / (Expense)	5,530	3,571	1,039	(848)	(1,373)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	(5,530)	(3,571)	(1,039)	848	1,373
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	53,123	58,653	62,224	63,263	62,415
Current Period Surplus/(Deficit)	5,530	3,571	1,039	(848)	(1,373)
Ending Surplus	58,653	62,224	63,263	62,415	61,042
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

5,028 <===== 2018 Taxes

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1560**Alexis Creek Community Hall****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	5,028	5,028	5,028	5,028	5,028
Grants	-	-	-	-	-
Other Revenue	60	60	60	60	60
Total Revenue	5,088	5,088	5,088	5,088	5,088
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	115	115	115	115	115
Operating Expenses	1,872	1,966	2,064	2,167	2,167
Administration and Overhead	4,000	4,000	4,000	5,000	5,000
Total Expense	5,987	6,081	6,179	7,282	7,282
Net Revenue / (Expense)	(899)	(993)	(1,091)	(2,194)	(2,194)
Net Revenue / (Expense)	(899)	(993)	(1,091)	(2,194)	(2,194)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	899	993	1,091	2,194	2,194
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	17,200	16,301	15,309	14,218	12,024
Current Period Surplus/(Deficit)	(899)	(993)	(1,091)	(2,194)	(2,194)
Ending Surplus	16,301	15,309	14,218	12,024	9,830
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

50,133 <===== 2019 Taxes

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1561**Area F Community Hall****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	50,133	50,133	50,133	50,133	50,133
Grants	-	-	-	-	-
Other Revenue	518	518	518	518	518
Total Revenue	50,651	50,651	50,651	50,651	50,651
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	2,666	2,666	2,666	2,666	2,666
Operating Expenses	50,000	50,000	50,000	50,000	50,000
Administration and Overhead	-	-	-	-	-
Total Expense	52,666	52,666	52,666	52,666	52,666
Net Revenue / (Expense)	(2,015)	(2,015)	(2,015)	(2,015)	(2,015)
Net Revenue / (Expense)	(2,015)	(2,015)	(2,015)	(2,015)	(2,015)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	2,015	2,015	2,015	2,015	2,015
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	53,962	51,947	49,932	47,917	45,902
Current Period Surplus/(Deficit)	(2,015)	(2,015)	(2,015)	(2,015)	(2,015)
Ending Surplus	51,947	49,932	47,917	45,902	43,887
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

22,594 <===== 2019 Taxes

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1562	108 Community Hall	2020 - 2024 Five Year Financial Plan
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	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	22,594	31,320	31,320	31,320	31,320
Grants	-	-	-	-	-
Other Revenue	191	191	191	191	191
Total Revenue	22,785	31,511	31,511	31,511	31,511
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	610	610	610	610	610
Operating Expenses	9,567	9,758	9,954	10,153	10,356
Administration and Overhead	10,000	10,000	10,000	10,000	10,000
Total Expense	20,177	20,368	20,564	20,763	20,966
Net Revenue / (Expense)	2,608	11,143	10,947	10,748	10,545
Net Revenue / (Expense)	2,608	11,143	10,947	10,748	10,545
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	7,392	(1,143)	(947)	(748)	(545)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	17,775	10,383	11,526	12,473	13,222
Current Period Surplus/(Deficit)	(7,392)	1,143	947	748	545
Ending Surplus	10,383	11,526	12,473	13,222	13,767
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

46,248 <===== 2019 Taxes

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1770 Lac La Hache Sewer		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		46,248	46,248	46,248	46,248	46,248
Grants		-	-	-	-	-
Other Revenue		35,350	35,350	35,350	35,350	35,350
Total Revenue		81,598	81,598	81,598	81,598	81,598
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		27,117	27,659	28,213	28,777	29,352
Contractors & Consultants		5,277	5,284	5,290	5,297	5,304
Operating Expenses		87,776	13,792	13,808	13,825	13,042
Administration and Overhead		22,010	22,434	22,868	23,313	23,769
Total Expense		142,180	69,170	70,179	71,212	71,467
Net Revenue / (Expense)		(60,582)	12,428	11,419	10,386	10,131
Net Revenue / (Expense)		(60,582)	12,428	11,419	10,386	10,131
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (To)/From Cap Reserves		8,000	8,000	8,000	8,000	8,000
Transfer (To)/From Accum Surplus		62,582	(10,428)	(9,419)	(8,386)	(8,131)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		82,943	20,361	30,789	40,208	48,595
Current Period Surplus/(Deficit)		(62,582)	10,428	9,419	8,386	8,131
Ending Surplus		20,361	30,789	40,208	48,595	56,725
Capital Reserve						
Opening Balance		369,533	361,533	353,533	345,533	337,533
Capital Reserve Transfers (Net)		(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Ending Balance		361,533	353,533	345,533	337,533	329,533

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1772	Pine Valley Sewer	2020 - 2024 Five Year Financial Plan
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	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	-	-	-	-	-
Grants	-	-	-	-	-
Other Revenue	37,032	37,032	37,032	37,032	37,032
Total Revenue	37,032	37,032	37,032	37,032	37,032
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	13,752	14,027	14,308	14,594	14,886
Contractors & Consultants	731	734	737	740	743
Operating Expenses	19,886	10,053	10,096	10,140	10,185
Administration and Overhead	12,021	12,301	12,587	12,880	13,178
Total Expense	46,390	37,115	37,728	38,354	38,992
Net Revenue / (Expense)	(9,358)	(83)	(696)	(1,322)	(1,960)
Net Revenue / (Expense)	(9,358)	(83)	(696)	(1,322)	(1,960)
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	-	-	-	-	-
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Transfer (To)/From Accum Surplus	11,358	2,083	2,696	3,322	3,960
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	27,262	15,904	13,821	11,125	7,803
Current Period Surplus/(Deficit)	(11,358)	(2,083)	(2,696)	(3,322)	(3,960)
Ending Surplus	15,904	13,821	11,125	7,803	3,843
Capital Reserve					
Opening Balance	33,662	35,662	37,662	39,662	41,662
Capital Reserve Transfers (Net)	2,000	2,000	2,000	2,000	2,000
Ending Balance	35,662	37,662	39,662	41,662	43,662

17,384 <===== 2019 Taxes

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1773 Wildwood Sewer		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		17,384	17,384	17,384	17,384	17,384
Grants		-	-	-	-	-
Other Revenue		38,424	38,424	38,424	38,424	38,424
Total Revenue		55,808	55,808	55,808	55,808	55,808
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		41,048	41,869	42,706	43,560	44,432
Contractors & Consultants		575	575	575	575	575
Operating Expenses		13,115	6,865	6,565	6,565	6,565
Administration and Overhead		11,065	11,303	11,547	11,797	12,054
Total Expense		65,803	60,612	61,393	62,497	63,626
Net Revenue / (Expense)		(9,995)	(4,804)	(5,585)	(6,689)	(7,818)
Net Revenue / (Expense)		(9,995)	(4,804)	(5,585)	(6,689)	(7,818)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Transfer (To)/From Accum Surplus		12,495	7,304	8,085	9,189	10,318
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		33,763	21,268	13,964	5,879	(3,310)
Current Period Surplus/(Deficit)		(12,495)	(7,304)	(8,085)	(9,189)	(10,318)
Ending Surplus		21,268	13,964	5,879	(3,310)	(13,628)
Capital Reserve						
Opening Balance		57,354	59,854	62,354	64,854	67,354
Capital Reserve Transfers (Net)		2,500	2,500	2,500	2,500	2,500
Ending Balance		59,854	62,354	64,854	67,354	69,854

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1774 Wildwood Sewer		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		14,107	14,107	14,107	14,107	14,107
Total Revenue		14,107	14,107	14,107	14,107	14,107
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		13,126	13,389	13,657	13,930	14,208
Contractors & Consultants		559	546	546	546	546
Operating Expenses		15,215	5,323	5,433	5,546	5,649
Administration and Overhead		5,023	5,141	5,262	5,386	5,487
Total Expense		33,923	24,399	24,898	25,408	25,891
Net Revenue / (Expense)		(19,817)	(10,292)	(10,791)	(11,301)	(11,784)
Net Revenue / (Expense)		(19,817)	(10,292)	(10,791)	(11,301)	(11,784)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(500)	(500)	(500)	(500)	(500)
Transfer (To)/From Accum Surplus		20,317	10,792	11,291	11,801	12,284
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		70,955	50,638	39,846	28,555	16,754
Current Period Surplus/(Deficit)		(20,317)	(10,792)	(11,291)	(11,801)	(12,284)
Ending Surplus		50,638	39,846	28,555	16,754	4,470
Capital Reserve						
Opening Balance		308,993	309,493	309,993	310,493	310,993
Capital Reserve Transfers (Net)		500	500	500	500	500
Ending Balance		309,493	309,993	310,493	310,993	311,493

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1775 Red Bluff Sewer		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		540,140	540,140	540,140	540,140	540,140
Total Revenue		540,140	540,140	540,140	540,140	540,140
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		205,186	209,290	213,476	217,745	222,100
Contractors & Consultants		49,500	49,500	49,500	49,500	49,500
Operating Expenses		140,303	129,803	129,803	129,803	129,803
Administration and Overhead		45,612	46,838	48,234	49,682	50,732
Total Expense		440,601	435,431	441,013	446,730	452,135
Net Revenue / (Expense)		99,539	104,709	99,127	93,410	88,005
Net Revenue / (Expense)		99,539	104,709	99,127	93,410	88,005
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		-	(10,000)	(25,000)	(75,000)	(75,000)
Transfer (To)/From Accum Surplus		(99,539)	(94,709)	(74,127)	(18,410)	(13,005)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		1,354	100,893	195,602	269,729	288,139
Current Period Surplus/(Deficit)		99,539	94,709	74,127	18,410	13,005
Ending Surplus		100,893	195,602	269,729	288,139	301,144
Capital Reserve						
Opening Balance		494,775	494,775	504,775	529,775	604,775
Capital Reserve Transfers (Net)		-	10,000	25,000	75,000	75,000
Ending Balance		494,775	504,775	529,775	604,775	679,775

39,283 <===== 2019 Taxes

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1776	Red Bluff Sewer - Gook Rd Extension	2020 - 2024 Five Year Financial Plan
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	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	39,283	39,283	39,283	39,283	39,283
Grants	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	39,283	39,283	39,283	39,283	39,283
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	-	-	-	-	-
Contractors & Consultants	-	-	-	-	-
Operating Expenses	-	-	-	-	-
Administration and Overhead	22,885	22,885	22,885	22,885	22,885
Total Expense	22,885	22,885	22,885	22,885	22,885
Net Revenue / (Expense)	16,398	16,398	16,398	16,398	16,398
Net Revenue / (Expense)	16,398	16,398	16,398	16,398	16,398
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(27,056)	(27,056)	(27,056)	(27,056)	(27,056)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	-	-	-	-	-
Transfer (To)/From Accum Surplus	10,658	10,658	10,658	10,658	10,658
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	183,752	173,093	162,435	151,776	141,118
Current Period Surplus/(Deficit)	(10,658)	(10,658)	(10,658)	(10,658)	(10,658)
Ending Surplus	173,093	162,435	151,776	141,118	130,460
Capital Reserve					
Opening Balance	-	-	-	-	-
Capital Reserve Transfers (Net)	-	-	-	-	-
Ending Balance	-	-	-	-	-

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1880 Lac La Hache Water		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		31,982	45,460	45,382	45,301	45,218
Total Revenue		31,982	45,460	45,382	45,301	45,218
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		29,830	30,427	31,035	31,656	32,289
Contractors & Consultants		3,804	3,811	3,818	3,825	3,832
Operating Expenses		27,649	8,105	8,110	8,110	7,845
Administration and Overhead		6,683	6,837	6,980	7,130	7,291
Total Expense		67,965	49,179	49,943	50,720	51,257
Net Revenue / (Expense)		(35,983)	(3,719)	(4,562)	(5,419)	(6,039)
Net Revenue / (Expense)		(35,983)	(3,719)	(4,562)	(5,419)	(6,039)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		18,200	(1,800)	(1,800)	(1,800)	(1,800)
Transfer (To)/From Accum Surplus		17,783	5,519	6,362	7,219	7,839
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		45,511	27,728	22,208	15,847	8,627
Current Period Surplus/(Deficit)		(17,783)	(5,519)	(6,362)	(7,219)	(7,839)
Ending Surplus		27,728	22,208	15,847	8,627	788
Capital Reserve						
Opening Balance		183,003	164,803	166,603	168,403	170,203
Capital Reserve Transfers (Net)		(18,200)	1,800	1,800	1,800	1,800
Ending Balance		164,803	166,603	168,403	170,203	172,003

14,310 <===== 2019 Taxes

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1881**Gateway Water****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	14,310	14,310	14,310	14,310	14,310
Grants	-	-	15,000	-	-
Other Revenue	12,707	12,707	12,707	12,707	12,707
Total Revenue	27,017	27,017	42,017	27,017	27,017
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	4,158	4,241	4,326	4,413	4,501
Contractors & Consultants	277	278	279	280	281
Operating Expenses	4,300	4,300	4,300	4,300	4,300
Administration and Overhead	8,265	8,340	8,418	8,566	8,720
Total Expense	17,000	17,159	17,323	17,559	17,802
Net Revenue / (Expense)	10,017	9,858	24,694	9,458	9,215
Net Revenue / (Expense)	10,017	9,858	24,694	9,458	9,215
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	26,054	-	-	-	-
Debt Principle Repayments	(3,487)	(3,486)	(3,486)	(3,486)	(3,486)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(5,000)	(5,000)	(30,000)	-	-
Transfer (To)/From Cap Reserves	(5,000)	(5,000)	10,000	(5,000)	(5,000)
Transfer (To)/From Accum Surplus	(22,584)	3,629	(1,208)	(972)	(729)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	9,594	32,178	28,549	29,757	30,729
Current Period Surplus/(Deficit)	22,584	(3,629)	1,208	972	729
Ending Surplus	32,178	28,549	29,757	30,729	31,458
Capital Reserve					
Opening Balance	14,032	19,032	24,032	14,032	19,032
Capital Reserve Transfers (Net)	5,000	5,000	(10,000)	5,000	5,000
Ending Balance	19,032	24,032	14,032	19,032	24,032

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1882	Forest Grove Water	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		26,187	26,187	26,187	26,187	26,187
Total Revenue		26,187	26,187	26,187	26,187	26,187
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		16,747	17,082	17,424	17,772	18,127
Contractors & Consultants		1,813	1,817	1,822	1,827	1,832
Operating Expenses		11,752	11,760	11,769	11,778	11,787
Administration and Overhead		5,620	5,762	5,909	6,061	6,218
Total Expense		35,932	36,421	36,924	37,438	37,964
Net Revenue / (Expense)		(9,745)	(10,234)	(10,737)	(11,251)	(11,777)
Net Revenue / (Expense)		(9,745)	(10,234)	(10,737)	(11,251)	(11,777)
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Transfer (To)/From Accum Surplus		12,745	13,234	13,737	14,251	14,777
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		77,609	64,864	51,630	37,894	23,642
Current Period Surplus/(Deficit)		(12,745)	(13,234)	(13,737)	(14,251)	(14,777)
Ending Surplus		64,864	51,630	37,894	23,642	8,865
Capital Reserve						
Opening Balance		218,338	221,338	224,338	227,338	230,338
Capital Reserve Transfers (Net)		3,000	3,000	3,000	3,000	3,000
Ending Balance		221,338	224,338	227,338	230,338	233,338

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1883 Alexis Creek Water		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		16,077	16,262	16,642	17,040	17,207
Total Revenue		16,077	16,262	16,642	17,040	17,207
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		3,254	3,319	3,385	3,453	3,522
Contractors & Consultants		-	-	-	-	-
Operating Expenses		2,935	2,935	2,935	2,935	2,935
Administration and Overhead		5,865	6,052	6,247	6,449	6,658
Total Expense		12,054	12,306	12,567	12,837	13,116
Net Revenue / (Expense)		4,023	3,956	4,075	4,203	4,092
Net Revenue / (Expense)		4,023	3,956	4,075	4,203	4,092
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Transfer (To)/From Accum Surplus		(3,023)	(2,956)	(3,075)	(3,203)	(3,092)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		(11,651)	(8,628)	(5,672)	(2,598)	605
Current Period Surplus/(Deficit)		3,023	2,956	3,075	3,203	3,092
Ending Surplus		(8,628)	(5,672)	(2,598)	605	3,697
Capital Reserve						
Opening Balance		14,899	15,899	16,899	17,899	18,899
Capital Reserve Transfers (Net)		1,000	1,000	1,000	1,000	1,000
Ending Balance		15,899	16,899	17,899	18,899	19,899

353,500 <===== 2019 Taxes

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1884**108 Mile Water****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	353,500	353,500	353,500	353,500	353,500
Grants	-	-	-	-	-
Other Revenue	302,709	302,709	302,709	302,709	302,709
Total Revenue	656,209	656,209	656,209	656,209	656,209
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	194,161	198,045	202,006	206,046	210,167
Contractors & Consultants	30,824	31,165	31,513	31,868	32,229
Operating Expenses	124,323	76,542	76,765	76,993	77,225
Administration and Overhead	133,706	133,969	134,237	134,637	135,049
Total Expense	483,014	439,721	444,521	449,544	454,670
Net Revenue / (Expense)	173,195	216,488	211,688	206,665	201,539
Net Revenue / (Expense)	173,195	216,488	211,688	206,665	201,539
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(107,533)	(107,533)	(107,533)	(107,533)	(107,533)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(20,000)	-	-	-	-
Transfer (To)/From Cap Reserves	(19,000)	(89,000)	(89,000)	(89,000)	(89,000)
Transfer (To)/From Accum Surplus	(26,662)	(19,955)	(15,155)	(10,132)	(5,006)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	1,696,431	1,723,093	1,743,048	1,758,203	1,768,336
Current Period Surplus/(Deficit)	26,662	19,955	15,155	10,132	5,006
Ending Surplus	1,723,093	1,743,048	1,758,203	1,768,336	1,773,342
Capital Reserve					
Opening Balance	600,659	619,659	708,659	797,659	886,659
Capital Reserve Transfers (Net)	19,000	89,000	89,000	89,000	89,000
Ending Balance	619,659	708,659	797,659	886,659	975,659

7,168 <===== 2019 Taxes

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1885**Central Alexis Creek Water****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	7,168	7,168	7,168	7,168	7,168
Grants	-	-	-	-	-
Other Revenue	23,765	23,765	23,765	23,675	23,675
Total Revenue	30,933	30,933	30,933	30,843	30,843
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	6,414	6,542	6,673	6,806	6,942
Contractors & Consultants	7,344	7,526	7,713	7,905	8,102
Operating Expenses	6,277	6,277	6,277	6,277	6,277
Administration and Overhead	5,677	5,690	5,704	5,719	5,731
Total Expense	25,712	26,035	26,366	26,707	27,052
Net Revenue / (Expense)	5,221	4,898	4,567	4,136	3,791
Net Revenue / (Expense)	5,221	4,898	4,567	4,136	3,791
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(3,232)	(3,232)	(3,232)	(3,232)	(3,232)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Transfer (To)/From Accum Surplus	1,511	1,834	2,165	2,596	2,941
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	60,892	59,381	57,548	55,382	52,786
Current Period Surplus/(Deficit)	(1,511)	(1,834)	(2,165)	(2,596)	(2,941)
Ending Surplus	59,381	57,548	55,382	52,786	49,845
Capital Reserve					
Opening Balance	35,279	38,779	42,279	45,779	49,279
Capital Reserve Transfers (Net)	3,500	3,500	3,500	3,500	3,500
Ending Balance	38,779	42,279	45,779	49,279	52,779

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1886 Russett Bluff Water		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		-	-	-	-	-
Grants		-	-	-	-	-
Other Revenue		41,533	41,533	41,533	41,533	41,533
Total Revenue		41,533	41,533	41,533	41,533	41,533
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		18,078	18,440	18,808	19,185	19,568
Contractors & Consultants		1,068	1,072	1,076	1,081	1,086
Operating Expenses		8,446	8,471	8,496	8,522	8,549
Administration and Overhead		4,291	4,427	4,592	4,763	4,938
Total Expense		31,883	32,410	32,972	33,551	34,141
Net Revenue / (Expense)		9,650	9,123	8,560	7,982	7,392
Net Revenue / (Expense)		9,650	9,123	8,560	7,982	7,392
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		-	-	-	-	-
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(5,500)	(5,500)	(5,500)	(5,500)	(5,500)
Transfer (To)/From Accum Surplus		(4,150)	(3,623)	(3,060)	(2,482)	(1,892)
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		47,429	51,579	55,202	58,263	60,745
Current Period Surplus/(Deficit)		4,150	3,623	3,060	2,482	1,892
Ending Surplus		51,579	55,202	58,263	60,745	62,637
Capital Reserve						
Opening Balance		53,663	59,163	64,663	70,163	75,663
Capital Reserve Transfers (Net)		5,500	5,500	5,500	5,500	5,500
Ending Balance		59,163	64,663	70,163	75,663	81,163

7,294 <===== 2019 Taxes

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1887**Benjamin Water****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	7,294	7,294	7,294	7,294	7,294
Grants	50,500	-	-	-	-
Other Revenue	15,025	15,025	15,025	15,025	15,025
Total Revenue	72,819	22,319	22,319	22,319	22,319
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	5,142	5,245	5,350	5,457	5,566
Contractors & Consultants	364	364	364	364	364
Operating Expenses	4,790	4,690	4,690	4,690	4,790
Administration and Overhead	5,890	5,890	5,890	5,890	5,890
Total Expense	16,186	16,189	16,294	16,401	16,610
Net Revenue / (Expense)	56,632	6,130	6,025	5,918	5,709
Net Revenue / (Expense)	56,632	6,130	6,025	5,918	5,709
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	101,000	-	-	-	-
Debt Principle Repayments	(3,759)	(3,759)	(3,759)	(3,759)	(3,759)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	(66,000)	(85,000)	-	-	-
Transfer (To)/From Cap Reserves	(500)	(500)	(500)	(500)	(500)
Transfer (To)/From Accum Surplus	(87,374)	83,129	(1,766)	(1,659)	(1,450)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	93,253	180,627	97,497	99,263	100,922
Current Period Surplus/(Deficit)	87,374	(83,129)	1,766	1,659	1,450
Ending Surplus	180,627	97,497	99,263	100,922	102,372
Capital Reserve					
Opening Balance	500	1,000	1,500	2,000	2,500
Capital Reserve Transfers (Net)	500	500	500	500	500
Ending Balance	1,000	1,500	2,000	2,500	3,000

9,480 <===== 2019 Taxes

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1888**Canim Lake Water****2020 - 2024 Five Year Financial Plan**

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue					
Taxes	9,480	9,480	9,480	9,480	9,480
Grants	-	-	-	-	-
Other Revenue	20,797	20,797	20,797	20,797	20,797
Total Revenue	30,277	30,277	30,277	30,277	30,277
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	6,327	6,454	6,583	6,714	6,849
Contractors & Consultants	443	449	455	461	469
Operating Expenses	6,044	6,049	6,053	6,058	6,064
Administration and Overhead	8,555	8,643	8,734	8,829	8,894
Total Expense	21,369	21,595	21,825	22,062	22,276
Net Revenue / (Expense)	8,908	8,682	8,452	8,215	8,001
Net Revenue / (Expense)	8,908	8,682	8,452	8,215	8,001
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(2,545)	(2,545)	(2,545)	(2,545)	(2,545)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Transfer (To)/From Accum Surplus	(2,863)	(2,637)	(2,407)	(2,170)	(1,956)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	32,644	35,507	38,144	40,551	42,721
Current Period Surplus/(Deficit)	2,863	2,637	2,407	2,170	1,956
Ending Surplus	35,507	38,144	40,551	42,721	44,677
Capital Reserve					
Opening Balance	31,695	35,195	38,695	42,195	45,695
Capital Reserve Transfers (Net)	3,500	3,500	3,500	3,500	3,500
Ending Balance	35,195	38,695	42,195	45,695	49,195

29,732 <===== 2019 Taxes

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1889	Horse Lake Water	2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		29,732	29,732	29,732	29,732	29,732
Grants		-	-	-	-	-
Other Revenue		30,153	30,153	30,153	30,153	30,153
Total Revenue		59,885	59,885	59,885	59,885	59,885
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		22,417	22,865	23,322	23,789	24,265
Contractors & Consultants		3,294	3,348	3,403	3,403	3,403
Operating Expenses		8,417	8,426	8,436	8,446	8,456
Administration and Overhead		17,716	17,850	18,002	18,159	18,322
Total Expense		51,844	52,489	53,163	53,797	54,445
Net Revenue / (Expense)		8,041	7,396	6,722	6,088	5,440
Net Revenue / (Expense)		8,041	7,396	6,722	6,088	5,440
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		(7,779)	(7,779)	(7,779)	(7,779)	(7,779)
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer (To)/From Accum Surplus		4,738	5,383	6,057	6,691	7,339
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		165,295	160,557	155,174	149,117	142,426
Current Period Surplus/(Deficit)		(4,738)	(5,383)	(6,057)	(6,691)	(7,339)
Ending Surplus		160,557	155,174	149,117	142,426	135,087
Capital Reserve						
Opening Balance		67,393	72,393	77,393	82,393	87,393
Capital Reserve Transfers (Net)		5,000	5,000	5,000	5,000	5,000
Ending Balance		72,393	77,393	82,393	87,393	92,393

21,125 <===== 2019 Taxes

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1890 103 Mile Water		2020 - 2024 Five Year Financial Plan				
		2020	2021	2022	2023	2024
Revenue						
Taxes		21,125	21,125	21,125	21,125	21,125
Grants		-	-	-	-	-
Other Revenue		43,451	43,451	43,451	43,451	43,451
Total Revenue		64,576	64,576	64,576	64,576	64,576
Expense						
Directors expense		-	-	-	-	-
Salary, Wages & Benefits		28,938	29,517	30,107	30,709	31,323
Contractors & Consultants		2,507	2,514	2,522	2,529	2,539
Operating Expenses		8,828	8,834	8,839	8,845	8,851
Administration and Overhead		16,980	17,076	17,176	17,280	17,388
Total Expense		57,253	57,941	58,644	59,363	60,101
Net Revenue / (Expense)		7,323	6,635	5,932	5,213	4,475
Net Revenue / (Expense)		7,323	6,635	5,932	5,213	4,475
Amortization & Depreciation		-	-	-	-	-
Debt Proceeds		-	-	-	-	-
Debt Principle Repayments		(13,435)	(13,435)	(13,435)	(13,435)	(13,435)
Actuarial Revenue - MFA		-	-	-	-	-
Actuarial Principle - MFA		-	-	-	-	-
Capital Expenditures		-	-	-	-	-
Transfer (To)/From Cap Reserves		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer (To)/From Accum Surplus		11,112	11,800	12,503	13,222	13,960
Annual Operating Surplus / (Deficit)		-	-	-	-	-
Accumulated Operating Surplus						
Opening Balance		62,278	51,166	39,366	26,863	13,641
Current Period Surplus/(Deficit)		(11,112)	(11,800)	(12,503)	(13,222)	(13,960)
Ending Surplus		51,166	39,366	26,863	13,641	(320)
Capital Reserve						
Opening Balance		95,832	100,832	105,832	110,832	115,832
Capital Reserve Transfers (Net)		5,000	5,000	5,000	5,000	5,000
Ending Balance		100,832	105,832	110,832	115,832	120,832

12,100 <===== 2019 Taxes

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1891**Lexington Water****2020 - 2024 Five Year Financial Plan**

	2020	2021	2022	2023	2024
Revenue					
Taxes	12,100	12,100	12,100	12,100	12,100
Grants	-	-	-	-	-
Other Revenue	26,740	26,740	26,740	26,740	26,740
Total Revenue	38,840	38,840	38,840	38,840	38,840
Expense					
Directors expense	-	-	-	-	-
Salary, Wages & Benefits	5,687	5,801	5,917	6,035	6,156
Contractors & Consultants	-	-	-	-	-
Operating Expenses	8,375	7,375	7,375	7,375	7,375
Administration and Overhead	11,795	11,795	11,795	11,795	11,795
Total Expense	25,857	24,971	25,087	25,205	25,326
Net Revenue / (Expense)	12,983	13,869	13,753	13,635	13,514
Net Revenue / (Expense)	12,983	13,869	13,753	13,635	13,514
Amortization & Depreciation	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principle Repayments	(4,540)	(4,540)	(4,540)	(4,540)	(4,540)
Actuarial Revenue - MFA	-	-	-	-	-
Actuarial Principle - MFA	-	-	-	-	-
Capital Expenditures	-	-	-	-	-
Transfer (To)/From Cap Reserves	(2,500)	(2,500)	(5,000)	(5,000)	(5,000)
Transfer (To)/From Accum Surplus	(5,943)	(6,829)	(4,213)	(4,095)	(3,974)
Annual Operating Surplus / (Deficit)	-	-	-	-	-
Accumulated Operating Surplus					
Opening Balance	16,878	22,821	29,650	33,864	37,958
Current Period Surplus/(Deficit)	5,943	6,829	4,213	4,095	3,974
Ending Surplus	22,821	29,650	33,864	37,958	41,933
Capital Reserve					
Opening Balance	-	2,500	5,000	10,000	15,000
Capital Reserve Transfers (Net)	2,500	2,500	5,000	5,000	5,000
Ending Balance	2,500	5,000	10,000	15,000	20,000