

150 Mile 5 year Financial Plan for Second Hall at Sugarcane
Increase in Requisition from Previous Year

3.0% **105.1%** **1.5%** **1.5%**
-\$7,131.66 **-\$257,345.61** **-\$7,565.98** **-\$7,792.96**

Row Labels	Description	2020	2021	2022	2023	2024
Revenues						
Debt Proceeds	0	\$0.00	-\$1,540,000.00	\$0.00	\$0.00	-\$200,000.00
Electoral Area Levy	0	-\$237,721.94	-\$244,853.60	-\$502,199.21	-\$509,765.18	-\$517,558.14
Interest Recovery	0	-\$700.00	-\$700.00	-\$700.00	-\$700.00	-\$700.00
Other Recoveries	0	-\$10,000.00	-\$10,000.00	-\$10,000.00	-\$10,000.00	-\$10,000.00
Sale of Services	0	-\$15,000.00	-\$15,000.00	-\$15,000.00	-\$15,000.00	-\$15,000.00
Trsf from Cap Reserve	Purchase Industrial Washing Machine	-\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	Purchase new apparatus	\$0.00	\$0.00	\$0.00	\$0.00	-\$175,000.00
	Various Projects	-\$37,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenues Total		-\$309,421.94	-\$1,810,553.60	-\$527,899.21	-\$535,465.18	-\$918,258.14
Expenses						
Advertising	CRD Allocation for Recruitment and Fire prevention Week Campaign	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	Recent years have been averaging \$1,100 per year, previously budgeted \$ 500	\$1,150.00	\$1,150.00	\$1,150.00	\$1,150.00	\$1,150.00
Breathing Apparatus	SR => per SM/VFD replace SCBA in 2020 - Total spending last 10 years approx \$7k	\$7,500.00	\$4,250.00	\$4,250.00	\$4,250.00	\$4,250.00
Building Construction	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Building Expense Allocation	KE - 4 year average of \$ 165.75, budget 200 per year	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Building Maintenance	KE - was bumped to \$ 16k in 2019. 4 year average is \$11,000. rest to \$ 12,000 pl	\$12,000.00	\$12,240.00	\$12,484.80	\$12,734.50	\$12,989.19
Contract Services	0	\$2,050.00	\$2,101.25	\$2,153.78	\$2,207.63	\$2,251.78
	Capacity/Operational Audit	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Contractors Benefits	WCB Premiums	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Contracts Non WCB	Chiefs/Officers/ Assistants/ Clerks/ Bonus Payments Cost Code	\$10,500.00	\$10,500.00	\$10,500.00	\$10,500.00	\$10,500.00
	Lawn mowing/ Snow Plowing/ Janitorial Cost Code	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
	Practice and Callouts KE => increased per SM/VFD new callout rates	\$38,500.00	\$38,500.00	\$38,500.00	\$38,500.00	\$38,500.00
Debt Interest - MFA	KE => LT financing (10 yr) model for apparatus, MFA rate of 2.26%	\$0.00	\$0.00	\$0.00	\$0.00	\$2,260.00
Debt Principal - MFA	KE => LT financing (10 yr) model for apparatus, MFA rate of 2.26%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Directors Remuneration	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Directors Benefits	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dues & Memberships - Employees	0	\$550.00	\$550.00	\$550.00	\$550.00	\$550.00
Employee Training/Development	CRD Allocation for Staff PD and Training	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
	KE -Average is \$ 15,892 over last 4 years, increasing to \$ 16,000 per year - spent	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
Capital Equipment & Improvements	Purchase New Tender	\$0.00	\$0.00	\$0.00	\$0.00	\$375,000.00
	KE => Training grounds improve - cold smoke, carried forward from 2019	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
	KE => Training grounds improve - Land, carried forward from 2019	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
	Purchase of Industrial Washing Machine for Turnout Gear	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	SR => Dry Hydrant, carried forward from 2019	\$11,500.00	\$0.00	\$0.00	\$0.00	\$0.00
	SR => electrical upgrade for hall, carried forward from 2019	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	SR => Gas detector, carried forward from 2019	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Equipment Repairs / Maintenance	Annual Servicing of air scrubbers	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
Equipment/Furniture	SR => Equip/Furn/ plus repairs & mtce ave \$15 K annually	\$15,375.00	\$15,759.38	\$16,153.36	\$16,557.19	\$16,557.19
Firefighters Appreciation	SR => averaging about \$5000 per year (\$15K 2017) - prev budgets use \$6K	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
First Responder Supplies	KE - average of \$ 4600 over last 4years, forecast 6,300 for final 2019	\$6,300.00	\$6,426.00	\$6,554.52	\$6,685.61	\$6,819.32
Full Time Benefits	0	\$3,851.00	\$3,928.02	\$4,006.58	\$4,086.71	\$4,168.45
Full Time Salaries	0	\$14,262.00	\$14,547.24	\$14,838.18	\$15,134.95	\$15,437.65
General Travel	KE - combined travel & training travel, tracking for 14,600 in 2019	\$14,350.00	\$14,637.00	\$14,929.74	\$15,228.33	\$15,532.90
Heating Fuel	SR => \$2500 annually last couple years	\$2,750.00	\$2,805.00	\$2,861.10	\$2,918.32	\$2,976.69
Hoses & Couplings	SR => SmTools, Chemical, Hoses, cplgs etc averaged about \$7k annually for year	\$15,375.00	\$15,759.38	\$16,153.36	\$16,557.19	\$16,557.19
Insurance	KE - \$ 15,000 actual in 2019. Using \$ 15,250 plus inflation adjustment in future years	\$15,250.00	\$15,555.00	\$15,866.10	\$16,183.42	\$16,507.09
	SR => VFS on/off duty	\$3,200.00	\$3,280.00	\$3,362.00	\$3,446.05	\$3,532.20
Misc Materials & Clothing	Ke - average of 11,200. 2019 forecast final is \$ 8963 , will use average and inflat	\$11,200.00	\$11,424.00	\$11,652.48	\$11,885.53	\$12,123.24
Office Supplies	KE => combined Stationary, postage, courier office suppl etc ave \$4050	\$4,050.00	\$4,131.00	\$4,213.62	\$4,297.89	\$4,383.85
Operating Supplies	KE - average of 7,500 last 3 years, forecast 14,875 for 2019 final	\$14,500.00	\$14,500.00	\$14,500.00	\$14,500.00	\$14,500.00
Referendum Expenses	AAP/Referendum Costs	\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00
	approval for LT finance of new apparatus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Telephone	0	\$5,500.00	\$5,637.50	\$5,778.44	\$5,922.90	\$6,070.97
Transfer to Reserve	0	\$3,200.00	\$8,000.00	\$30,500.00	\$30,500.00	\$0.00
Utilities	SR => \$5500 annually last couple years	\$5,750.00	\$5,865.00	\$5,982.30	\$6,101.95	\$6,223.98
Vehicle Fuel	KE - averaging 3k per year, forecast \$100 final 2019	\$5,200.00	\$5,200.00	\$5,200.00	\$5,200.00	\$5,200.00
Vehicle Repairs/Maintenance	KE - average of \$ 16,500 over 4 years, forecast 16,200 for 2019 final	\$16,500.00	\$16,830.00	\$17,166.60	\$17,509.93	\$17,860.13
New Fire Hall Costs:						
Costs to Make Operational:	Referendum on Borrowing	\$8,000.00				
	Purchase New Engine		\$500,000.00			
	Purchase New Tender		\$350,000.00			
	Gear for 10 Members		\$40,000.00			
	Breathing Apparatus		\$100,000.00			
	Compressor for recharging Airpacks		\$50,000.00			
	Operational Supplies		\$250,000.00			
	Oversight Contingency		\$250,000.00			
	Debt Interest - MFA, using 2.26% over 20 years		\$17,402.00	\$34,804.00	\$34,804.00	\$34,804.00
	Debt Principal - MFA			\$57,312.00	\$57,312.00	\$57,312.00
Contracts Non WCB	Chiefs/Officers/ Assistants/ Clerks/ Bonus Payments Cost Code			\$5,250.00	\$5,250.00	\$5,250.00
	Lawn mowing/ Snow Plowing/ Janitorial Cost Code			\$3,500.00	\$3,500.00	\$3,500.00
	Practice and Callouts KE => increased per SM/VFD new callout rates			\$19,250.00	\$19,250.00	\$19,250.00
Employee Training/Development	CRD Allocation for Staff PD and Training			\$8,000.00	\$8,000.00	\$8,000.00
	KE -Average is \$ 15,892 over last 4 years, increasing to \$ 16,000 per year - spent \$21k in 2019			\$8,000.00	\$8,000.00	\$8,000.00
Equipment/Furniture	SR => Equip/Furn/ plus repairs & mtce ave \$15 K annually			\$8,076.68	\$8,278.60	\$8,278.60
Firefighters Appreciation	SR => averaging about \$5000 per year (\$15K 2017) - prev budgets use \$6K			\$3,125.00	\$3,125.00	\$3,125.00
First Responder Supplies	KE - average of \$ 4600 over last 4years, forecast 6,300 for final 2019			\$3,277.26	\$3,342.81	\$3,409.66
General Travel	KE - combined travel & training travel, tracking for 14,600 in 2019			\$7,464.87	\$7,614.17	\$7,766.45
Heating Fuel	SR => \$2500 annually last couple years			\$2,861.10	\$2,918.32	\$2,976.69
Insurance	KE - \$ 15,000 actual in 2019. Using \$ 15,250 plus inflation adjustment in future years			\$15,866.10	\$16,183.42	\$16,507.09
	SR => VFS on/off duty			\$1,681.00	\$1,723.03	\$1,766.10
Misc Materials & Clothing	Ke - average of 11,200. 2019 forecast final is \$ 8963 , will use average and inflation			\$2,913.12	\$2,971.38	\$3,030.81
Office Supplies	KE => combined Stationary, postage, courier office suppl etc ave \$4050			\$2,106.81	\$2,148.95	\$2,191.93
Operating Supplies	KE - average of 7,500 last 3 years, forecast 14,875 for 2019 final			\$3,625.00	\$3,625.00	\$3,625.00
Telephone	0			\$2,889.22	\$2,961.45	\$3,035.49
Utilities	SR => \$5500 annually last couple years			\$2,991.15	\$3,050.97	\$3,111.99
Vehicle Fuel	KE - averaging 3k per year, forecast \$100 final 2019			\$2,600.00	\$2,600.00	\$2,600.00
Vehicle Repairs/Maintenance	KE - average of \$ 16,500 over 4 years, forecast 16,200 for 2019 final			\$2,145.83	\$2,188.74	\$2,232.52
Expenses Total		\$323,313.00	\$1,825,427.76	\$483,496.10	\$491,905.94	\$838,125.14
Current (surplus)/Deficit		\$13,891.06	\$14,874.16	-\$44,403.11	-\$43,559.25	-\$80,132.99
Accumulated Operating Surplus						
	Opening Balance	-\$101,250.10	-\$87,359.04	-\$72,484.88	-\$116,887.99	-\$160,447.23
	Current Operating (Surplus)/Deficit	\$13,891.06	\$14,874.16	-\$44,403.11	-\$43,559.25	-\$80,132.99
Accumulated Operating Surplus		-\$87,359.04	-\$72,484.88	-\$116,887.99	-\$160,447.23	-\$240,580.23