2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Administration						
1001	Member Fiscal Services					
	Revenue					
	Debt Proceeds	**-1,707,165**	**-1,490,414**	**-1,393,908**	**-1,371,928**	**-1,370,294**
	Prior Year Surplus	**0**	**0**	**0**	**0**	**0**
	Revenue Total	-1,707,165	-1,490,414	-1,393,908	-1,371,928	-1,370,294
	Expenditures					
	Debt Servicing	**1,707,165**	**1,490,414**	**1,393,908**	**1,371,928**	**1,370,294**
	Expenditures Total	1,707,165	1,490,414	1,393,908	1,371,928	1,370,294
	Member Fiscal Services Total	0	0	0	0	0
1002	Electoral Area Administration					
	Revenue					
	Debt Proceeds	**0**	**-300,000**	**0**	**0**	**-425,000**
	Grants	**-467,500**	**-347,500**	**-347,500**	**-347,500**	**-347,500**
	Taxes	**-2,083,596**	**-2,187,776**	**-2,297,165**	**-2,412,023**	**-2,532,625**
	Other Revenue	**-20,000**	**-20,000**	**-20,000**	**-20,000**	**-20,000**
	Prior Year Surplus	**-873,220**	**-614,246**	**-542,432**	**-518,505**	**-603,754**
	Revenue Total	-3,444,316	-3,469,523	-3,207,097	-3,298,028	-3,928,879
	Expenditures					
	Director Expenses	**210,348**	**214,249**	**218,230**	**222,292**	**226,387**
	Salaries, Wages & Benefits	**1,694,691**	**1,728,585**	**1,763,156**	**1,798,420**	**1,834,388**
	Contractors & Consultants	**164,338**	**46,677**	**56,269**	**27,113**	**26,863**
	Operating Expenses	**687,919**	**858,740**	**557,759**	**551,360**	**980,469**
	General, Admin, Overhead	**72,775**	**74,594**	**76,459**	**78,371**	**79,938**
	Debt Servicing	**0**	**4,245**	**16,719**	**16,719**	**28,376**
	Budgeted Surplus	**614,246**	**542,432**	**518,505**	**603,754**	**752,457**
	Expenditures Total	3,444,316	3,469,523	3,207,097	3,298,028	3,928,879
	Electoral Area Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1003	Administrative Services					
	Revenue					
	Debt Proceeds	**0**	**-300,000**	**0**	**0**	**-425,000**
	Grants	**-165,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**
	Taxes	**-767,875**	**-806,269**	**-846,582**	**-888,911**	**-933,357**
	Transfer from Reserves	**-200,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-260,500**	**-263,365**	**-266,297**	**-249,299**	**-252,371**
	Prior Year Surplus	**-662,406**	**-522,398**	**-381,166**	**-249,079**	**-140,862**
	Revenue Total	-2,055,781	-1,927,031	-1,529,046	-1,422,289	-1,786,590
	Expenditures					
	Director Expenses	**81,000**	**82,625**	**84,283**	**85,974**	**87,698**
	Salaries, Wages & Benefits	**596,896**	**608,834**	**621,010**	**633,431**	**646,099**
	Contractors & Consultants	**194,250**	**46,588**	**56,177**	**27,019**	**26,863**
	Operating Expenses	**475,738**	**243,484**	**542,096**	**559,011**	**116,631**
	General, Admin, Overhead	**-39,500**	**-39,910**	**-40,319**	**-40,726**	**-41,131**
	Debt Servicing	**0**	**4,245**	**16,719**	**16,719**	**28,376**
	Capital Expenditures	**225,000**	**600,000**	**0**	**0**	**850,000**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**522,398**	**381,166**	**249,079**	**140,862**	**72,054**
	Expenditures Total	2,055,781	1,927,031	1,529,046	1,422,289	1,786,590
	Administrative Services Total	$0	$0	$0	$0	$0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1004	Feasibilities Studies Reserve Fd					
	Revenue					
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-80,963**	**-80,963**	**-80,963**	**-80,963**	**0**
	Revenue Total	-80,963	-80,963	-80,963	-80,963	0
	Expenditures					
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**80,963**	**80,963**	**80,963**	**80,963**	**0**
	Expenditures Total	80,963	80,963	80,963	80,963	0
	Feasibilities Studies Reserve Fd Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1019	Rural Feasibility Study Fund					
	Revenue					
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-34,645**	**-34,645**	**-34,645**	**-34,645**	**0**
	Revenue Total	-34,645	-34,645	-34,645	-34,645	0
	Expenditures					
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**34,645**	**34,645**	**34,645**	**34,645**	**0**
	Expenditures Total	34,645	34,645	34,645	34,645	0
	Rural Feasibility Study Fund Total	0	0	0	0	0
1024	CRD Governance					
	Revenue					
	Taxes	**-277,554**	**-285,880**	**-294,457**	**-303,290**	**-312,389**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**12,675**	**-1,139**	**-18,006**	**-38,071**	**-61,482**
	Revenue Total	-264,879	-287,020	-312,463	-341,361	-373,871
	Expenditures					
	Director Expenses	**263,690**	**268,963**	**274,343**	**279,829**	**285,426**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**50**	**50**	**50**	**50**	**0**
	Budgeted Surplus	**1,139**	**18,006**	**38,071**	**61,482**	**88,445**
	Expenditures Total	264,879	287,020	312,463	341,361	373,871
	CRD Governance Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Airport Services						
1111	Anahim Airstrip					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-51,946**	**-52,466**	**-52,990**	**-53,520**	**-54,055**
	Other Revenue	**-124,250**	**-124,250**	**-124,250**	**-124,250**	**-124,250**
	Prior Year Surplus	**-50,562**	**-32,800**	**-29,082**	**-24,397**	**-23,733**
	Revenue Total	-226,758	-209,515	-206,322	-202,168	-202,039
	Expenditures					
	Salaries, Wages & Benefits	**7,267**	**7,413**	**7,561**	**7,712**	**7,866**
	Contractors & Consultants	**70,500**	**61,500**	**62,500**	**63,500**	**64,500**
	Operating Expenses	**85,600**	**85,650**	**85,700**	**80,750**	**80,750**
	General, Admin, Overhead	**5,591**	**5,871**	**6,164**	**6,472**	**6,796**
	Capital Expenditures	**15,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Reserves	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Budgeted Surplus	**32,800**	**29,082**	**24,397**	**23,733**	**22,126**
	Expenditures Total	226,758	209,515	206,322	202,168	202,039
	Anahim Airstrip Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1112	Likely & Area Community Services					
	Revenue					
	Taxes	**-26,688**	**-27,222**	**-27,766**	**-28,322**	**-28,888**
	Other Revenue	**-204**	**-204**	**-204**	**-204**	**-204**
	Prior Year Surplus	**-7,442**	**-1,615**	**-1,091**	**-1,872**	**-2,957**
	Revenue Total	-34,334	-29,041	-29,061	-30,397	-32,049
	Expenditures					
	Salaries, Wages & Benefits	**2,850**	**2,907**	**2,965**	**3,024**	**3,085**
	Operating Expenses	**23,900**	**19,400**	**18,400**	**18,400**	**18,400**
	General, Admin, Overhead	**3,469**	**3,643**	**3,825**	**4,016**	**4,016**
	Capital Expenditures	**2,500**	**1,000**	**1,000**	**1,000**	**1,000**
	Transfer to Reserves	**0**	**1,000**	**1,000**	**1,000**	**1,000**
	Budgeted Surplus	**1,615**	**1,091**	**1,872**	**2,957**	**4,548**
	Expenditures Total	34,334	29,041	29,061	30,397	32,049
	Likely & Area Community Services Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1113	South Cariboo Regional Airport					
	Revenue					
	Grants	**-500,000**	**0**	**0**	**0**	**0**
	Taxes	**-266,391**	**-266,391**	**-266,391**	**-266,391**	**-266,391**
	Transfer from Reserves	**-250,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-155,324**	**-155,324**	**-155,324**	**-155,324**	**-155,324**
	Prior Year Surplus	**-198,505**	**-139,537**	**-128,490**	**-86,840**	**-94,565**
	Revenue Total	-1,370,220	-561,253	-550,205	-508,555	-516,280
	Expenditures					
	Salaries, Wages & Benefits	**11,628**	**11,860**	**12,098**	**12,339**	**12,586**
	Contractors & Consultants	**123,750**	**105,250**	**155,250**	**105,250**	**105,250**
	Operating Expenses	**146,495**	**146,495**	**146,495**	**146,495**	**146,495**
	General, Admin, Overhead	**8,810**	**9,158**	**9,522**	**9,906**	**10,308**
	Capital Expenditures	**940,000**	**60,000**	**40,000**	**40,000**	**40,000**
	Transfer to Reserves	**0**	**100,000**	**100,000**	**100,000**	**100,000**
	Budgeted Surplus	**139,537**	**128,490**	**86,840**	**94,565**	**101,641**
	Expenditures Total	1,370,220	561,253	550,205	508,555	516,280
	South Cariboo Regional Airport Total	0	0	0	0	0
1114	NC Airport Service					
	Revenue					
	Taxes	**-70,000**	**-70,000**	**-70,000**	**-70,000**	**-70,000**
	Other Revenue	**-375**	**-375**	**-375**	**-375**	**-375**
	Prior Year Surplus	**-74,395**	**-12,770**	**-17,145**	**-21,520**	**-25,895**
	Revenue Total	-144,770	-83,145	-87,520	-91,895	-96,270
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Contractors & Consultants	**132,000**	**66,000**	**66,000**	**66,000**	**66,000**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**12,770**	**17,145**	**21,520**	**25,895**	**30,270**
	Expenditures Total	144,770	83,145	87,520	91,895	96,270
	NC Airport Service Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Contribution Services						
1017	South Cariboo Economic Development					
	Revenue					
	Taxes	**-63,750**	**-63,750**	**-63,750**	**-63,750**	**-63,750**
	Other Revenue	**-453**	**-453**	**-453**	**-453**	**-453**
	Prior Year Surplus	**-55,199**	**-42,402**	**-34,605**	**-26,808**	**-19,011**
	Revenue Total	-119,402	-106,605	-98,808	-91,011	-83,214
	Expenditures					
	Contractors & Consultants	**77,000**	**72,000**	**72,000**	**72,000**	**72,000**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**42,402**	**34,605**	**26,808**	**19,011**	**11,214**
	Expenditures Total	119,402	106,605	98,808	91,011	83,214
	South Cariboo Economic Development Total	0	0	0	0	0
1025	Central Cariboo Economic Development					
	Revenue					
	Taxes	**-70,000**	**-70,000**	**-70,000**	**-70,000**	**-70,000**
	Other Revenue	**-420**	**-420**	**-420**	**-420**	**-420**
	Prior Year Surplus	**-69,518**	**-42,438**	**-43,358**	**-44,278**	**-45,198**
	Revenue Total	-139,938	-112,858	-113,778	-114,698	-115,618
	Expenditures					
	Contractors & Consultants	**97,500**	**69,500**	**69,500**	**69,500**	**69,500**
	Budgeted Surplus	**42,438**	**43,358**	**44,278**	**45,198**	**46,118**
	Expenditures Total	139,938	112,858	113,778	114,698	115,618
	Central Cariboo Economic Development Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1026	Contribution: N.C. Econ. Dev.					
	Revenue					
	Taxes	**-32,000**	**-32,000**	**-32,000**	**-32,000**	**-32,000**
	Other Revenue	**-225**	**-225**	**-225**	**-225**	**-225**
	Prior Year Surplus	**-29,953**	**-25,428**	**-20,903**	**-16,378**	**-11,853**
	Revenue Total	-62,178	-57,653	-53,128	-48,603	-44,078
	Expenditures					
	Contractors & Consultants	**36,750**	**36,750**	**36,750**	**36,750**	**36,750**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**25,428**	**20,903**	**16,378**	**11,853**	**7,328**
	Expenditures Total	62,178	57,653	53,128	48,603	44,078
	Contribution: N.C. Econ. Dev. Total	0	0	0	0	0
1028	Contribution: South Cariboo Transit					
	Revenue					
	Taxes	**-53,594**	**-56,006**	**-58,526**	**-61,160**	**-63,912**
	Other Revenue	**-250**	**-250**	**-250**	**-250**	**-250**
	Prior Year Surplus	**-11,065**	**-8,529**	**-6,713**	**-5,676**	**-5,477**
	Revenue Total	-64,909	-64,785	-65,489	-67,085	-69,639
	Expenditures					
	Contractors & Consultants	**56,380**	**58,071**	**59,814**	**61,608**	**63,456**
	Operating Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**8,529**	**6,713**	**5,676**	**5,477**	**6,183**
	Expenditures Total	64,909	64,785	65,489	67,085	69,639
	Contribution: South Cariboo Transit Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1029	Contribution: NC Transit					
	Revenue					
	Taxes	**-6,577**	**-6,709**	**-6,843**	**-6,980**	**-7,119**
	Other Revenue	**-39**	**-39**	**-39**	**-39**	**-39**
	Prior Year Surplus	**-2,600**	**-2,830**	**-3,064**	**-3,302**	**-3,544**
	Revenue Total	-9,216	-9,578	-9,946	-10,321	-10,703
	Expenditures					
	Contractors & Consultants	**6,386**	**6,514**	**6,644**	**6,777**	**6,912**
	Budgeted Surplus	**2,830**	**3,064**	**3,302**	**3,544**	**3,790**
	Expenditures Total	9,216	9,578	9,946	10,321	10,703
	Contribution: NC Transit Total	0	0	0	0	0
1031	Contribution: North Cariboo Cemeteries					
	Revenue					
	Taxes	**-70,000**	**-70,000**	**-70,000**	**-70,000**	**-70,000**
	Other Revenue	**-130**	**-130**	**-130**	**-130**	**-130**
	Prior Year Surplus	**-19,315**	**-19,063**	**-18,811**	**-18,559**	**-18,307**
	Revenue Total	-89,445	-89,193	-88,941	-88,689	-88,437
	Expenditures					
	Contractors & Consultants	**70,382**	**70,382**	**70,382**	**70,382**	**70,382**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**19,063**	**18,811**	**18,559**	**18,307**	**18,055**
	Expenditures Total	89,445	89,193	88,941	88,689	88,437
	Contribution: North Cariboo Cemeteries Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1035	South Cariboo Cemetery					
	Revenue					
	Taxes	**-8,500**	**-8,500**	**-8,500**	**-8,500**	**-8,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-9,141**	**-9,641**	**-10,141**	**-10,641**	**-11,141**
	Revenue Total	-17,641	-18,141	-18,641	-19,141	-19,641
	Expenditures					
	Contractors & Consultants	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**
	Budgeted Surplus	**9,641**	**10,141**	**10,641**	**11,141**	**11,641**
	Expenditures Total	17,641	18,141	18,641	19,141	19,641
	South Cariboo Cemetery Total	0	0	0	0	0
1036	Central Cariboo Cemetary					
	Revenue					
	Taxes	**-19,000**	**-19,000**	**-19,000**	**-19,000**	**-19,000**
	Other Revenue	**-130**	**-130**	**-130**	**-130**	**-130**
	Prior Year Surplus	**-5,676**	**-5,656**	**-5,636**	**-5,616**	**-5,596**
	Revenue Total	-24,806	-24,786	-24,766	-24,746	-24,726
	Expenditures					
	Contractors & Consultants	**19,150**	**19,150**	**19,150**	**19,150**	**19,150**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**5,656**	**5,636**	**5,616**	**5,596**	**5,576**
	Expenditures Total	24,806	24,786	24,766	24,746	24,726
	Central Cariboo Cemetary Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1037	Central Cariboo Victim Services					
	Revenue					
	Taxes	**-29,000**	**-29,000**	**-29,000**	**-29,000**	**-29,000**
	Other Revenue	**-177**	**-177**	**-177**	**-177**	**-177**
	Prior Year Surplus	**-4,837**	**-8,014**	**-11,191**	**-14,368**	**-17,545**
	Revenue Total	-34,014	-37,191	-40,368	-43,545	-46,722
	Expenditures					
	Contractors & Consultants	**26,000**	**26,000**	**26,000**	**26,000**	**26,000**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**8,014**	**11,191**	**14,368**	**17,545**	**20,722**
	Expenditures Total	34,014	37,191	40,368	43,545	46,722
	Central Cariboo Victim Services Total	0	0	0	0	0
1038	North Cariboo HandyDart					
	Revenue					
	Taxes	**-67,500**	**-68,513**	**-68,513**	**-70,583**	**-71,642**
	Other Revenue	**-150**	**-150**	**-150**	**-150**	**-150**
	Prior Year Surplus	**-4,079**	**-4,229**	**-4,229**	**-4,529**	**-4,679**
	Revenue Total	-71,729	-72,892	-72,892	-75,262	-76,471
	Expenditures					
	Contractors & Consultants	**67,500**	**68,513**	**68,513**	**70,583**	**71,642**
	Budgeted Surplus	**4,229**	**4,379**	**4,379**	**4,679**	**4,829**
	Expenditures Total	71,729	72,892	72,892	75,262	76,471
	North Cariboo HandyDart Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1039	Central Cariboo Handi-Dart					
	Revenue					
	Taxes	**-11,500**	**-11,500**	**-11,500**	**-11,500**	**-11,500**
	Other Revenue	**-68**	**-68**	**-68**	**-68**	**-68**
	Prior Year Surplus	**-1,633**	**-2,201**	**-2,769**	**-3,337**	**-3,337**
	Revenue Total	-13,201	-13,769	-14,337	-14,905	-14,905
	Expenditures					
	Contractors & Consultants	**11,000**	**11,000**	**11,000**	**11,000**	**11,000**
	Budgeted Surplus	**2,201**	**2,769**	**3,337**	**3,905**	**3,905**
	Expenditures Total	13,201	13,769	14,337	14,905	14,905
	Central Cariboo Handi-Dart Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Development Services						
1005	Planning					
	Revenue					
	Taxes	**-555,210**	**-569,090**	**-583,318**	**-597,901**	**-612,848**
	Other Revenue	**-57,600**	**-58,675**	**-58,675**	**-60,142**	**-60,142**
	Prior Year Surplus	**-382,616**	**-354,840**	**-333,215**	**-314,651**	**-300,746**
	Revenue Total	-995,426	-982,605	-975,207	-972,693	-973,736
	Expenditures					
	Director Expenses	**4,530**	**4,560**	**4,560**	**4,560**	**4,560**
	Salaries, Wages & Benefits	**537,849**	**548,606**	**559,578**	**570,770**	**582,185**
	Contractors & Consultants	**15,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Operating Expenses	**68,560**	**71,285**	**71,479**	**71,678**	**71,882**
	General, Admin, Overhead	**14,647**	**14,939**	**14,939**	**14,939**	**14,939**
	Budgeted Surplus	**354,840**	**333,215**	**314,651**	**300,746**	**290,170**
	Expenditures Total	995,426	982,605	975,207	972,693	973,736
	Planning Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1006	Bylaw Enforcement					
	Revenue					
	Taxes	**-174,197**	**-178,552**	**-183,016**	**-187,591**	**-192,281**
	Transfer from Reserves	**-7,000**	**-7,000**	**-7,000**	**-52,000**	**-7,000**
	Other Revenue	**-3,633**	**-3,712**	**-3,792**	**-11,374**	**-3,874**
	Prior Year Surplus	**-222,241**	**-231,140**	**-241,314**	**-253,080**	**-284,488**
	Revenue Total	-407,072	-420,404	-435,122	-504,046	-487,644
	Expenditures					
	Salaries, Wages & Benefits	**133,697**	**136,371**	**139,098**	**141,880**	**144,718**
	Operating Expenses	**27,961**	**28,325**	**28,472**	**23,470**	**21,470**
	General, Admin, Overhead	**7,274**	**7,393**	**7,472**	**2,207**	**0**
	Capital Expenditures	**0**	**0**	**0**	**45,000**	**0**
	Transfer to Reserves	**7,000**	**7,000**	**7,000**	**7,000**	**0**
	Budgeted Surplus	**231,140**	**241,314**	**253,080**	**284,488**	**321,456**
	Expenditures Total	407,072	420,404	435,122	504,046	487,644
	Bylaw Enforcement Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1007	Building Inspection					
	Revenue					
	Taxes	**-235,043**	**-242,094**	**-249,357**	**-256,838**	**-264,543**
	Transfer from Reserves	**0**	**0**	**0**	**-157,500**	**0**
	Other Revenue	**-356,310**	**-363,436**	**-370,698**	**-450,121**	**-407,974**
	Prior Year Surplus	**-341,221**	**-235,323**	**-146,883**	**-61,976**	**-4,241**
	Revenue Total	-932,574	-840,853	-766,938	-926,435	-676,757
	Expenditures					
	Salaries, Wages & Benefits	**568,244**	**579,609**	**591,201**	**603,025**	**615,086**
	Contractors & Consultants	**5,100**	**5,202**	**5,306**	**5,412**	**5,520**
	Operating Expenses	**107,485**	**92,407**	**91,368**	**96,337**	**94,827**
	General, Admin, Overhead	**16,423**	**16,752**	**17,087**	**17,420**	**17,768**
	Capital Expenditures	**0**	**0**	**0**	**200,000**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**235,323**	**146,883**	**61,976**	**4,241**	**-56,444**
	Expenditures Total	932,574	840,853	766,938	926,435	676,757
	Building Inspection Total	0	0	0	0	0
Directors EA Administration						
1285	Area A Administration					
	Revenue					
	Taxes	**0**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,039**	**-2,539**	**-2,539**	**-2,539**	**-2,539**
	Revenue Total	-5,039	-5,039	-5,039	-5,039	-5,039
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,539**	**2,539**	**2,539**	**2,539**	**2,539**
	Expenditures Total	5,039	5,039	5,039	5,039	5,039
	Area A Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1286	Area B Administration					
	Revenue					
	Taxes	**-2,500**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,521**	**-2,521**	**-2,521**	**-2,521**	**-2,521**
	Revenue Total	-5,021	-5,021	-5,021	-5,021	-5,021
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,521**	**2,521**	**2,521**	**2,521**	**2,521**
	Expenditures Total	5,021	5,021	5,021	5,021	5,021

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1286	Area B Administration Total	0	0	0	0	0
1287	Area C Administration					
	Revenue					
	Taxes	**-2,992**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,008**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	Director Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area C Administration Total	0	0	0	0	0
1288	Area D Administration					
	Revenue					
	Taxes	**-3,485**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-1,515**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area D Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1289	Area E Administration					
	Revenue					
	Taxes	**0**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,116**	**-2,616**	**-2,616**	**-2,616**	**-2,616**
	Revenue Total	-5,116	-5,116	-5,116	-5,116	-5,116
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,616**	**2,616**	**2,616**	**2,616**	**2,616**
	Expenditures Total	5,116	5,116	5,116	5,116	5,116

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1289	Area E Administration Total	0	0	0	0	0
1290	Area F Administration					
	Revenue					
	Taxes	**0**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,024**	**-2,524**	**-2,524**	**-2,524**	**-2,524**
	Revenue Total	-5,024	-5,024	-5,024	-5,024	-5,024
	Expenditures					
	Director Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,524**	**2,524**	**2,524**	**2,524**	**2,524**
	Expenditures Total	5,024	5,024	5,024	5,024	5,024
	Area F Administration Total	0	0	0	0	0
1291	Area G Administration					
	Revenue					
	Taxes	**-3,843**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-1,157**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	Director Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area G Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1292	Area H Administration					
	Revenue					
	Taxes	**-97**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-4,903**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	Director Expenses	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area H Administration Total	0	0	0	0	0
1293	Area I Administration					
	Revenue					
	Taxes	**0**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,035**	**-2,535**	**-2,535**	**-2,535**	**-2,535**
	Revenue Total	-5,035	-5,035	-5,035	-5,035	-5,035
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,535**	**2,535**	**2,535**	**2,535**	**2,535**
	Expenditures Total	5,035	5,035	5,035	5,035	5,035
	Area I Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1294	Area J Administration					
	Revenue					
	Taxes	**-1,299**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-3,701**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area J Administration Total	0	0	0	0	0
1295	Area K Administration					
	Revenue					
	Taxes	**-3,332**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-1,668**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Area K Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1296	Area L Administration					
	Revenue					
	Taxes	**0**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,088**	**-2,588**	**-2,588**	**-2,588**	**-2,588**
	Revenue Total	-5,088	-5,088	-5,088	-5,088	-5,088
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,588**	**2,588**	**2,588**	**2,588**	**2,588**
	Expenditures Total	5,088	5,088	5,088	5,088	5,088
	Area L Administration Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Environmental Services						
1008	Rural Refuse					
	Revenue					
	Grants	**-957,500**	**-600,000**	**-708,000**	**-340,000**	**-220,000**
	Taxes	**-4,586,803**	**-4,674,438**	**-4,763,992**	**-4,855,990**	**-4,953,110**
	Transfer from Reserves	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-1,500,000**
	Other Revenue	**-1,997,000**	**-2,012,000**	**-2,027,000**	**-2,042,000**	**-1,947,000**
	Prior Year Surplus	**-1,352,867**	**-1,933,605**	**-2,454,060**	**-2,775,495**	**-3,193,499**
	Revenue Total	-8,944,170	-9,270,043	-10,003,051	-10,063,485	-11,813,608
	Expenditures					
	Salaries, Wages & Benefits	**302,561**	**308,612**	**314,784**	**321,080**	**327,502**
	Contractors & Consultants	**568,913**	**492,913**	**948,913**	**580,613**	**760,613**
	Operating Expenses	**4,930,780**	**4,804,780**	**4,752,780**	**4,755,780**	**4,758,780**
	General, Admin, Overhead	**67,835**	**69,202**	**70,603**	**72,037**	**72,037**
	Debt Servicing	**103,476**	**103,476**	**103,476**	**103,476**	**1,143**
	Capital Expenditures	**350,000**	**350,000**	**350,000**	**350,000**	**1,500,000**
	Transfer to Reserves	**687,000**	**687,000**	**687,000**	**687,000**	**687,000**
	Budgeted Surplus	**1,933,605**	**2,454,060**	**2,775,495**	**3,193,499**	**3,706,533**
	Expenditures Total	8,944,170	9,270,043	10,003,051	10,063,485	11,813,608
	Rural Refuse Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1009	Solid Waste Management					
	Revenue					
	Grants	**-50,000**	**-50,000**	**-30,000**	**0**	**0**
	Taxes	**-12,668**	**-12,668**	**-12,668**	**-12,668**	**-12,668**
	Other Revenue	**-90**	**-90**	**-90**	**-90**	**-90**
	Prior Year Surplus	**-18,271**	**-18,271**	**-10,579**	**-6,482**	**-7,213**
	Revenue Total	-81,029	-81,029	-53,337	-19,240	-19,971
	Expenditures					
	Salaries, Wages & Benefits	**8,261**	**8,261**	**8,595**	**8,767**	**8,942**
	Contractors & Consultants	**55,000**	**55,000**	**35,000**	**0**	**0**
	Operating Expenses	**3,190**	**3,190**	**3,190**	**3,190**	**3,190**
	General, Admin, Overhead	**70**	**70**	**70**	**70**	**70**
	Budgeted Surplus	**14,508**	**14,508**	**6,482**	**7,213**	**7,769**
	Expenditures Total	81,029	81,029	53,337	19,240	19,971
	Solid Waste Management Total	0	0	0	0	0
1010	Invasive Plant Management Strategy					
	Revenue					
	Grants	**-229,000**	**-229,000**	**-229,000**	**-229,000**	**-229,000**
	Taxes	**-246,331**	**-254,952**	**-263,876**	**-273,111**	**-282,670**
	Other Revenue	**-240,125**	**-240,835**	**-241,558**	**-242,296**	**-243,049**
	Prior Year Surplus	**-181,567**	**-161,011**	**-144,796**	**-133,215**	**-126,576**
	Revenue Total	-897,023	-885,798	-879,230	-877,623	-881,295
	Expenditures					
	Salaries, Wages & Benefits	**205,948**	**210,067**	**214,269**	**218,554**	**222,925**
	Contractors & Consultants	**453,343**	**453,343**	**453,343**	**453,343**	**453,343**
	Operating Expenses	**67,454**	**68,220**	**68,926**	**69,566**	**69,215**
	General, Admin, Overhead	**8,267**	**8,372**	**8,478**	**8,584**	**8,691**
	Transfer to Reserves	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**
	Budgeted Surplus	**161,011**	**144,796**	**133,215**	**126,576**	**126,122**
	Expenditures Total	897,023	885,798	879,230	877,623	881,295
	Invasive Plant Management Strategy Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Grants for Assistance						
1058	Grant in Aid - Area I					
	Revenue					
	Taxes	**-3,455**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-4,045**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-7,500	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**5,000**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	7,500	5,000	5,000	5,000	5,000
	Grant in Aid - Area I Total	0	0	0	0	0
1068	Grant in Aid - Area D					
	Revenue					
	Taxes	**-26,042**	**-22,500**	**-22,500**	**-22,500**	**-22,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-287**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-26,329	-25,000	-25,000	-25,000	-25,000
	Expenditures					
	General, Admin, Overhead	**23,829**	**22,500**	**22,500**	**22,500**	**22,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	26,329	25,000	25,000	25,000	25,000
	Grant in Aid - Area D Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1070	Grants Misc - Area J					
	Revenue					
	Taxes	**-1,562**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-3,438**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-5,000	-5,000	-5,000	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	5,000	5,000	5,000	5,000	5,000
	Grants Misc - Area J Total	0	0	0	0	0
1072	Grants In Aid - Area F					
	Revenue					
	Taxes	**-20,343**	**-17,802**	**-17,802**	**-17,802**	**-17,802**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-1,830**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-22,173	-20,302	-20,302	-20,302	-20,302
	Expenditures					
	General, Admin, Overhead	**19,673**	**17,802**	**17,802**	**17,802**	**17,802**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	22,173	20,302	20,302	20,302	20,302
	Grants In Aid - Area F Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1073	Grants in Aid - Electoral Area E					
	Revenue					
	Taxes	**-12,749**	**-9,000**	**-9,000**	**-9,000**	**-9,000**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-757**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-13,506	-11,500	-11,500	-11,500	-11,500
	Expenditures					
	General, Admin, Overhead	**11,006**	**9,000**	**9,000**	**9,000**	**9,000**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	13,506	11,500	11,500	11,500	11,500
	Grants in Aid - Electoral Area E Total	0	0	0	0	0
1074	Grants in Aid - Electoral Area K					
	Revenue					
	Taxes	**-4,147**	**-3,255**	**-3,255**	**-3,255**	**-3,255**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-4,353**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-8,500	-5,755	-5,755	-5,755	-5,755
	Expenditures					
	General, Admin, Overhead	**6,000**	**3,255**	**3,255**	**3,255**	**3,255**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	8,500	5,755	5,755	5,755	5,755
	Grants in Aid - Electoral Area K Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1077	Grants in Aid - Area G					
	Revenue					
	Taxes	**-21,911**	**-18,675**	**-18,675**	**-18,675**	**-18,675**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,489**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-24,400	-21,175	-21,175	-21,175	-21,175
	Expenditures					
	General, Admin, Overhead	**21,900**	**18,675**	**18,675**	**18,675**	**18,675**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	24,400	21,175	21,175	21,175	21,175
	Grants in Aid - Area G Total	0	0	0	0	0
1079	Grants in Aid - Electoral Area L					
	Revenue					
	Taxes	**-26,631**	**-22,450**	**-22,450**	**-22,450**	**-22,450**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,694**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-29,325	-24,950	-24,950	-24,950	-24,950
	Expenditures					
	General, Admin, Overhead	**26,825**	**22,450**	**22,450**	**22,450**	**22,450**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	29,325	24,950	24,950	24,950	24,950
	Grants in Aid - Electoral Area L Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1080	Grants in Aid - Electoral Area H					
	Revenue					
	Taxes	**-9,322**	**-7,350**	**-7,350**	**-7,350**	**-7,350**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,378**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-11,700	-9,850	-9,850	-9,850	-9,850
	Expenditures					
	General, Admin, Overhead	**9,200**	**7,350**	**7,350**	**7,350**	**7,350**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	11,700	9,850	9,850	9,850	9,850
	Grants in Aid - Electoral Area H Total	0	0	0	0	0
1084	Grant for Assistance - Area A					
	Revenue					
	Taxes	**-4,976**	**-5,000**	**-5,000**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,024**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-10,000	-7,500	-7,500	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**7,500**	**5,000**	**5,000**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	10,000	7,500	7,500	5,000	5,000
	Grant for Assistance - Area A Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1085	Grants for Assistance - Area C					
	Revenue					
	Taxes	**-4,942**	**-5,000**	**-5,000**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,058**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-10,000	-7,500	-7,500	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**7,500**	**5,000**	**5,000**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	10,000	7,500	7,500	5,000	5,000
	Grants for Assistance - Area C Total	0	0	0	0	0
1087	Grant for Assistance - Area B					
	Revenue					
	Taxes	**-5,294**	**-5,000**	**-5,000**	**-2,500**	**-2,500**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,312**	**-2,500**	**-2,500**	**-2,500**	**-2,500**
	Revenue Total	-7,606	-7,500	-7,500	-5,000	-5,000
	Expenditures					
	General, Admin, Overhead	**5,106**	**5,000**	**5,000**	**2,500**	**2,500**
	Budgeted Surplus	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Expenditures Total	7,606	7,500	7,500	5,000	5,000
	Grant for Assistance - Area B Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Library, Culture, Heritage						
1660	Cariboo Library Network					
	Revenue					
	Grants	**-67,657**	**-67,657**	**-67,657**	**-67,657**	**-67,657**
	Taxes	**-2,429,634**	**-2,502,523**	**-2,577,599**	**-2,654,927**	**-2,734,575**
	Transfer from Reserves	**-30,000**	**0**	**-140,000**	**0**	**0**
	Other Revenue	**-298,510**	**-298,510**	**-298,510**	**-298,510**	**-298,510**
	Prior Year Surplus	**-428,979**	**-348,087**	**-294,353**	**-274,938**	**-285,514**
	Revenue Total	-3,254,780	-3,216,777	-3,378,119	-3,296,033	-3,386,256
	Expenditures					
	Salaries, Wages & Benefits	**1,950,904**	**1,989,922**	**2,029,720**	**2,070,315**	**2,111,721**
	Contractors & Consultants	**9,200**	**23,364**	**9,531**	**9,702**	**9,876**
	Operating Expenses	**737,916**	**696,060**	**846,353**	**708,328**	**718,424**
	General, Admin, Overhead	**208,674**	**213,078**	**217,577**	**222,174**	**226,585**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**348,087**	**294,353**	**274,938**	**285,514**	**319,650**
	Expenditures Total	3,254,780	3,216,777	3,378,119	3,296,033	3,386,256
	Cariboo Library Network Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1665	Central Cariboo Arts & Culture					
	Revenue					
	Taxes	**-206,649**	**-208,715**	**-210,802**	**-212,910**	**-215,040**
	Other Revenue	**-910**	**-910**	**-910**	**-910**	**-910**
	Prior Year Surplus	**-95,649**	**-82,979**	**-72,290**	**-63,603**	**-33,673**
	Revenue Total	-303,208	-292,604	-284,003	-277,423	-249,622
	Expenditures					
	Salaries, Wages & Benefits	**2,851**	**2,908**	**2,966**	**3,026**	**3,086**
	Contractors & Consultants	**216,000**	**216,000**	**216,000**	**231,000**	**222,500**
	General, Admin, Overhead	**1,378**	**1,406**	**1,434**	**1,462**	**0**
	Budgeted Surplus	**82,979**	**72,290**	**63,603**	**41,935**	**24,036**
	Expenditures Total	303,208	292,604	284,003	277,423	249,622
	Central Cariboo Arts & Culture Total	0	0	0	0	0
1670	Heritage					
	Revenue					
	Taxes	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**
	Other Revenue	**-90**	**-90**	**-90**	**-90**	**-90**
	Prior Year Surplus	**-17,510**	**-16,400**	**-15,290**	**-14,180**	**-13,070**
	Revenue Total	-22,600	-21,490	-20,380	-19,270	-18,160
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Contractors & Consultants	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Operating Expenses	**3,700**	**3,700**	**3,700**	**3,700**	**3,700**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**16,400**	**15,290**	**14,180**	**13,070**	**11,960**
	Expenditures Total	22,600	21,490	20,380	19,270	18,160
	Heritage Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Protective Services						
1319	Forest Grove Fire					
	Revenue					
	Debt Proceeds	**0**	**-365,000**	**0**	**-365,000**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-235,420**	**-245,811**	**-256,721**	**-268,177**	**-280,206**
	Transfer from Reserves	**-85,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-1,000**
	Prior Year Surplus	**-69,567**	**-7,342**	**-28,562**	**-27,634**	**-31,283**
	Revenue Total	-390,987	-619,152	-286,283	-661,811	-312,489
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**190,038**	**130,938**	**127,089**	**128,880**	**130,165**
	General, Admin, Overhead	**22,602**	**23,161**	**23,733**	**24,320**	**24,320**
	Debt Servicing	**48,892**	**53,017**	**88,981**	**93,106**	**129,070**
	Capital Expenditures	**99,000**	**365,000**	**0**	**365,000**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**7,342**	**28,562**	**27,634**	**31,283**	**9,327**
	Expenditures Total	390,987	619,152	286,283	661,811	312,489
	Forest Grove Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1320	100 Mile Fire					
	Revenue					
	Taxes	**-196,115**	**-201,998**	**-208,058**	**-214,300**	**-220,729**
	Other Revenue	**-746**	**-731**	**-731**	**-731**	**-750**
	Prior Year Surplus	**-29,570**	**-27,071**	**-26,441**	**-27,791**	**-31,220**
	Revenue Total	-226,431	-229,801	-235,231	-242,822	-252,699
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Contractors & Consultants	**196,860**	**200,797**	**204,813**	**208,909**	**213,088**
	General, Admin, Overhead	**2,500**	**2,563**	**2,627**	**2,692**	**2,760**
	Budgeted Surplus	**27,071**	**26,441**	**27,791**	**31,220**	**36,852**
	Expenditures Total	226,431	229,801	235,231	242,822	252,699
	100 Mile Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1321	108 Mile Fire					
	Revenue					
	Grants	**-45,000**	**0**	**0**	**0**	**0**
	Taxes	**-279,604**	**-286,594**	**-293,759**	**-301,103**	**-308,630**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-1,000**
	Prior Year Surplus	**-41,055**	**-31,493**	**-35,602**	**-46,451**	**-56,867**
	Revenue Total	-366,659	-319,087	-330,361	-348,554	-366,498
	Expenditures					
	Salaries, Wages & Benefits	**33,788**	**34,150**	**34,520**	**34,897**	**35,281**
	Contractors & Consultants	**6,538**	**1,576**	**1,615**	**1,656**	**1,697**
	Operating Expenses	**181,951**	**160,178**	**168,487**	**175,377**	**178,853**
	General, Admin, Overhead	**27,890**	**28,580**	**29,288**	**29,757**	**30,501**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**50,000**	**9,000**	**30,000**	**0**	**0**
	Transfer to Reserves	**35,000**	**50,000**	**20,000**	**50,000**	**50,000**
	Budgeted Surplus	**31,493**	**35,602**	**46,451**	**56,867**	**70,165**
	Expenditures Total	366,659	319,087	330,361	348,554	366,498
	108 Mile Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1323	Bouchie Lake Fire					
	Revenue					
	Debt Proceeds	**0**	**0**	**-247,000**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-134,566**	**-139,275**	**-144,150**	**-149,195**	**-154,417**
	Transfer from Reserves	**-33,000**	**0**	**-198,000**	**0**	**0**
	Other Revenue	**-567**	**-567**	**-567**	**-567**	**-567**
	Prior Year Surplus	**-43,150**	**-10,584**	**-1,737**	**-1,925**	**24,278**
	Revenue Total	-211,283	-150,426	-591,454	-151,688	-130,706
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**7,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Operating Expenses	**108,738**	**99,908**	**101,227**	**102,579**	**103,688**
	General, Admin, Overhead	**18,348**	**18,806**	**19,276**	**19,758**	**20,153**
	Debt Servicing	**0**	**0**	**2,680**	**26,906**	**26,906**
	Capital Expenditures	**48,000**	**9,000**	**445,000**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**5,000**	**5,000**
	Budgeted Surplus	**10,584**	**1,737**	**1,925**	**-24,278**	**-47,147**
	Expenditures Total	211,283	150,426	591,454	151,688	130,706
	Bouchie Lake Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1324	Lac La Hache Fire					
	Revenue					
	Debt Proceeds	**0**	**-400,000**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-178,022**	**-183,363**	**-188,864**	**-194,529**	**-200,365**
	Transfer from Reserves	**-9,000**	**-50,000**	**0**	**0**	**0**
	Other Revenue	**-1,128**	**-1,128**	**-1,128**	**-1,128**	**-1,128**
	Prior Year Surplus	**-84,337**	**-63,572**	**-74,190**	**-49,732**	**-38,055**
	Revenue Total	-272,487	-698,062	-264,182	-245,389	-239,548
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**160,888**	**135,032**	**135,897**	**128,290**	**128,442**
	General, Admin, Overhead	**15,915**	**16,025**	**16,137**	**16,251**	**16,368**
	Debt Servicing	**0**	**4,340**	**43,572**	**43,572**	**43,572**
	Capital Expenditures	**9,000**	**450,000**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**63,572**	**74,190**	**49,732**	**38,055**	**31,560**
	Expenditures Total	272,487	698,062	264,182	245,389	239,548
	Lac La Hache Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1325	Red Bluff/Two Mile Fire Protection					
	Revenue					
	Taxes	**-265,901**	**-279,196**	**-293,156**	**-307,814**	**-323,204**
	Transfer from Reserves	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**
	Other Revenue	**-660**	**-660**	**-660**	**-660**	**-660**
	Prior Year Surplus	**-46,111**	**-12,827**	**-6,323**	**-9,121**	**-20,651**
	Revenue Total	-317,672	-297,683	-305,139	-322,594	-349,516
	Expenditures					
	Contractors & Consultants	**301,975**	**288,439**	**293,045**	**298,917**	**303,732**
	General, Admin, Overhead	**2,870**	**2,921**	**2,973**	**3,026**	**3,090**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**12,827**	**6,323**	**9,121**	**20,651**	**42,694**
	Expenditures Total	317,672	297,683	305,139	322,594	349,516
	Red Bluff/Two Mile Fire Protection Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1326	Deka Lake Fire					
	Revenue					
	Debt Proceeds	**-405,000**	**0**	**0**	**-365,000**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-202,359**	**-207,418**	**-212,603**	**-217,918**	**-223,366**
	Transfer from Reserves	**-85,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-572**	**-572**	**-572**	**-572**	**-572**
	Prior Year Surplus	**-102,771**	**-125,065**	**-124,927**	**-126,932**	**-127,408**
	Revenue Total	-795,702	-333,055	-338,102	-710,422	-351,346
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**97,136**	**87,827**	**84,833**	**86,492**	**87,853**
	General, Admin, Overhead	**26,292**	**26,943**	**27,610**	**28,294**	**28,855**
	Debt Servicing	**5,096**	**49,882**	**49,882**	**54,007**	**89,971**
	Capital Expenditures	**519,000**	**25,000**	**0**	**365,000**	**0**
	Transfer to Reserves	**0**	**0**	**30,000**	**30,000**	**0**
	Budgeted Surplus	**125,065**	**124,927**	**126,932**	**127,408**	**125,061**
	Expenditures Total	795,702	333,055	338,102	710,422	351,346
	Deka Lake Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1327	150 Mile Fire					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**-260,000**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-237,722**	**-244,854**	**-252,199**	**-259,765**	**-267,558**
	Transfer from Reserves	**-46,000**	**0**	**0**	**0**	**-175,000**
	Other Revenue	**-25,700**	**-25,700**	**-25,700**	**-25,700**	**-25,700**
	Prior Year Surplus	**-82,845**	**-76,954**	**-79,482**	**-63,624**	**-48,031**
	Revenue Total	-392,267	-347,508	-357,381	-349,089	-776,289
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**7,050**	**2,101**	**2,154**	**2,208**	**2,252**
	Operating Expenses	**213,800**	**211,744**	**213,987**	**220,279**	**217,794**
	General, Admin, Overhead	**27,150**	**27,705**	**28,272**	**28,850**	**29,440**
	Debt Servicing	**0**	**0**	**0**	**0**	**2,938**
	Capital Expenditures	**46,000**	**0**	**0**	**0**	**435,000**
	Transfer to Reserves	**3,200**	**8,000**	**30,500**	**30,500**	**0**
	Budgeted Surplus	**76,954**	**79,482**	**63,624**	**48,031**	**69,259**
	Expenditures Total	392,267	347,508	357,381	349,089	776,289
	150 Mile Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1328	Wells Fire					
	Revenue					
	Taxes	**-1,811**	**-1,850**	**-1,900**	**-1,950**	**-1,950**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-51**	**-51**	**-51**	**-51**	**-51**
	Revenue Total	-1,862	-1,901	-1,951	-2,001	-2,001
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Contractors & Consultants	**1,811**	**1,850**	**1,900**	**1,950**	**1,950**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**51**	**51**	**51**	**51**	**51**
	Expenditures Total	1,862	1,901	1,951	2,001	2,001
	Wells Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1329	Lone Butte Fire					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**-15,000**	**0**	**0**	**0**	**0**
	Taxes	**-192,832**	**-199,581**	**-206,566**	**-213,796**	**-221,279**
	Transfer from Reserves	**-87,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-604**	**-604**	**-604**	**-604**	**-604**
	Prior Year Surplus	**-171,659**	**-137,248**	**-110,436**	**-88,296**	**-81,600**
	Revenue Total	-467,095	-337,433	-317,607	-302,696	-303,483
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**162,348**	**126,543**	**128,086**	**119,082**	**120,370**
	General, Admin, Overhead	**15,940**	**16,332**	**16,733**	**17,145**	**17,145**
	Debt Servicing	**51,447**	**65,647**	**65,647**	**65,647**	**65,647**
	Capital Expenditures	**77,000**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**137,248**	**110,436**	**88,296**	**81,600**	**80,715**
	Expenditures Total	467,095	337,433	317,607	302,696	303,483
	Lone Butte Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1330	Barlow Creek Fire					
	Revenue					
	Debt Proceeds	**-255,000**	**0**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-133,393**	**-137,954**	**-142,697**	**-147,630**	**-152,760**
	Transfer from Reserves	**-241,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-200**	**-200**	**-200**	**-200**	**-200**
	Prior Year Surplus	**-34,749**	**-26,688**	**-6,246**	**10,357**	**2,965**
	Revenue Total	-664,342	-164,842	-149,144	-137,473	-149,996
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**11,000**	**6,000**	**6,000**	**6,000**	**6,000**
	Operating Expenses	**98,809**	**94,146**	**94,501**	**74,875**	**75,715**
	General, Admin, Overhead	**11,842**	**12,018**	**12,200**	**12,385**	**12,576**
	Debt Servicing	**2,856**	**27,956**	**27,956**	**27,956**	**27,956**
	Capital Expenditures	**495,035**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**26,688**	**6,246**	**-10,357**	**-2,965**	**8,143**
	Expenditures Total	664,342	164,842	149,144	137,473	149,996
	Barlow Creek Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1331	West Fraser Fire					
	Revenue					
	Debt Proceeds	**0**	**-165,000**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-101,200**	**-104,236**	**-107,363**	**-110,583**	**-113,901**
	Transfer from Reserves	**-9,000**	**-290,000**	**0**	**0**	**0**
	Other Revenue	**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-1,000**
	Prior Year Surplus	**-96,004**	**-82,399**	**-70,187**	**-47,026**	**-25,222**
	Revenue Total	-207,204	-642,634	-178,550	-158,609	-140,123
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**7,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Operating Expenses	**77,225**	**81,322**	**78,446**	**79,598**	**79,753**
	General, Admin, Overhead	**12,967**	**13,285**	**13,610**	**13,944**	**13,944**
	Debt Servicing	**0**	**1,865**	**18,123**	**18,123**	**18,123**
	Capital Expenditures	**9,000**	**455,000**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**82,399**	**70,187**	**47,026**	**25,222**	**6,197**
	Expenditures Total	207,204	642,634	178,550	158,609	140,123
	West Fraser Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1332	Miocene Fire Protection					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**-455,000**
	Grants	**-29,000**	**0**	**0**	**0**	**0**
	Taxes	**-145,105**	**-149,458**	**-153,942**	**-158,560**	**-163,317**
	Transfer from Reserves	**-11,500**	**0**	**0**	**0**	**0**
	Other Revenue	**-534**	**-534**	**-534**	**-534**	**-534**
	Prior Year Surplus	**-26,495**	**-12,021**	**-13,787**	**-21,385**	**-26,912**
	Revenue Total	-212,634	-162,013	-168,263	-180,479	-645,762
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**108,515**	**92,158**	**93,329**	**94,530**	**95,421**
	General, Admin, Overhead	**19,485**	**19,593**	**19,703**	**19,816**	**19,816**
	Debt Servicing	**0**	**0**	**0**	**0**	**5,096**
	Capital Expenditures	**49,500**	**8,000**	**0**	**0**	**455,000**
	Transfer to Reserves	**0**	**10,000**	**15,000**	**20,000**	**0**
	Budgeted Surplus	**12,021**	**13,787**	**21,385**	**26,912**	**50,823**
	Expenditures Total	212,634	162,013	168,263	180,479	645,762
	Miocene Fire Protection Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1333	Ten Mile Lake Fire					
	Revenue					
	Debt Proceeds	**0**	**-280,000**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-143,161**	**-147,070**	**-151,097**	**-155,244**	**-159,516**
	Transfer from Reserves	**-9,000**	**-165,000**	**0**	**0**	**0**
	Other Revenue	**-1,300**	**-1,300**	**-1,300**	**-1,300**	**-1,300**
	Prior Year Surplus	**-18,497**	**-33,903**	**-50,170**	**-48,945**	**-49,741**
	Revenue Total	-171,958	-627,274	-202,567	-205,489	-210,557
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**7,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Operating Expenses	**85,863**	**89,952**	**83,068**	**84,362**	**85,423**
	General, Admin, Overhead	**17,580**	**18,013**	**18,456**	**18,911**	**19,285**
	Debt Servicing	**0**	**3,164**	**30,753**	**30,753**	**30,753**
	Capital Expenditures	**9,000**	**445,000**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**33,903**	**50,170**	**48,945**	**49,741**	**52,990**
	Expenditures Total	171,958	627,274	202,567	205,489	210,557
	Ten Mile Lake Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1364	Kersley Fire					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**-33,400**	**0**	**0**	**0**	**0**
	Taxes	**-144,571**	**-148,908**	**-153,375**	**-157,976**	**-162,716**
	Transfer from Reserves	**-25,300**	**-16,300**	**-16,300**	**-16,300**	**-16,300**
	Other Revenue	**-680**	**-680**	**-680**	**-680**	**-680**
	Prior Year Surplus	**-138,574**	**-125,215**	**-116,131**	**-108,892**	**-103,568**
	Revenue Total	-342,525	-291,103	-286,487	-283,849	-283,264
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**7,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Operating Expenses	**88,533**	**92,808**	**94,629**	**96,494**	**96,494**
	General, Admin, Overhead	**16,913**	**17,335**	**17,769**	**18,213**	**18,213**
	Debt Servicing	**43,852**	**43,852**	**43,852**	**43,852**	**43,852**
	Capital Expenditures	**42,400**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**125,215**	**116,131**	**108,892**	**103,568**	**102,598**
	Expenditures Total	342,525	291,103	286,487	283,849	283,264
	Kersley Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1365	Wildwood Fire					
	Revenue					
	Debt Proceeds	**0**	**-340,000**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-139,060**	**-143,232**	**-147,529**	**-151,955**	**-156,514**
	Transfer from Reserves	**-40,000**	**-120,000**	**0**	**0**	**0**
	Other Revenue	**-17,587**	**-17,587**	**-17,587**	**-18,015**	**-18,015**
	Prior Year Surplus	**-126,271**	**-109,022**	**-119,237**	**-95,177**	**-78,947**
	Revenue Total	-322,918	-729,841	-284,353	-265,146	-253,476
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,000**	**0**	**0**	**0**	**0**
	Operating Expenses	**168,651**	**115,236**	**119,620**	**116,342**	**117,753**
	General, Admin, Overhead	**13,132**	**13,050**	**13,370**	**13,294**	**13,555**
	Debt Servicing	**0**	**3,842**	**37,342**	**37,342**	**37,342**
	Capital Expenditures	**9,000**	**460,000**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**109,022**	**119,237**	**95,177**	**78,947**	**65,220**
	Expenditures Total	322,918	729,841	284,353	265,146	253,476
	Wildwood Fire Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1367	Interlakes Fire Protection					
	Revenue					
	Debt Proceeds	**0**	**-435,000**	**0**	**0**	**-400,000**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-310,289**	**-318,184**	**-326,357**	**-334,815**	**-343,569**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-6,757**	**-1,757**	**-10,757**	**-1,757**	**-1,757**
	Prior Year Surplus	**-43,318**	**-36,650**	**-76,324**	**-69,334**	**-72,342**
	Revenue Total	-360,364	-791,591	-413,437	-405,905	-817,668
	Expenditures					
	Salaries, Wages & Benefits	**18,113**	**18,475**	**18,845**	**19,222**	**19,606**
	Contractors & Consultants	**5,620**	**620**	**620**	**620**	**620**
	Operating Expenses	**188,338**	**159,735**	**160,880**	**162,052**	**163,253**
	General, Admin, Overhead	**34,651**	**34,856**	**35,066**	**35,282**	**35,282**
	Debt Servicing	**47,492**	**54,276**	**96,388**	**96,388**	**100,868**
	Capital Expenditures	**29,500**	**447,305**	**12,305**	**0**	**400,000**
	Transfer to Reserves	**0**	**0**	**20,000**	**20,000**	**20,000**
	Budgeted Surplus	**36,650**	**76,324**	**69,334**	**72,342**	**78,040**
	Expenditures Total	360,364	791,591	413,437	405,905	817,668
	Interlakes Fire Protection Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1369	Williams Lake Rural Contract Fire Prot					
	Revenue					
	Taxes	**-609,205**	**-621,389**	**-633,817**	**-646,493**	**-659,423**
	Other Revenue	**-4,500**	**-4,500**	**-4,500**	**-4,500**	**-4,500**
	Prior Year Surplus	**-594,567**	**-616,479**	**-639,811**	**-663,522**	**-687,621**
	Revenue Total	-1,208,272	-1,242,368	-1,278,128	-1,314,516	-1,351,544
	Expenditures					
	Contractors & Consultants	**587,943**	**598,633**	**610,606**	**622,818**	**635,274**
	General, Admin, Overhead	**3,850**	**3,924**	**3,999**	**4,076**	**4,155**
	Budgeted Surplus	**616,479**	**639,811**	**663,522**	**687,621**	**712,115**
	Expenditures Total	1,208,272	1,242,368	1,278,128	1,314,516	1,351,544
	Williams Lake Rural Contract Fire Prot Total	0	0	0	0	0
1374	South Cariboo Highway Rescue					
	Revenue					
	Taxes	**-44,500**	**-39,197**	**-39,197**	**-35,000**	**-35,000**
	Other Revenue	**-300**	**-300**	**-300**	**-300**	**-300**
	Prior Year Surplus	**-12,209**	**-12,209**	**-12,509**	**-12,809**	**-13,109**
	Revenue Total	-57,009	-51,706	-52,006	-48,109	-48,409
	Expenditures					
	Contractors & Consultants	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**
	Operating Expenses	**9,800**	**4,197**	**4,197**	**0**	**0**
	Budgeted Surplus	**12,209**	**12,509**	**12,809**	**13,109**	**13,409**
	Expenditures Total	57,009	51,706	52,006	48,109	48,409
	South Cariboo Highway Rescue Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1375	Search and Rescue					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-192,473**	**-198,247**	**-204,195**	**-210,321**	**-216,630**
	Transfer from Reserves	**-10,000**	**-30,000**	**0**	**0**	**0**
	Other Revenue	**-12,854**	**-12,854**	**-12,854**	**-12,854**	**-12,854**
	Prior Year Surplus	**-76,658**	**-44,583**	**-36,309**	**-33,740**	**-31,979**
	Revenue Total	-291,985	-285,684	-253,358	-256,915	-261,463
	Expenditures					
	Salaries, Wages & Benefits	**35,899**	**36,617**	**37,349**	**38,096**	**38,858**
	Operating Expenses	**183,896**	**164,532**	**153,409**	**157,333**	**158,743**
	General, Admin, Overhead	**27,607**	**28,226**	**28,859**	**29,506**	**30,091**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**20,000**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**44,583**	**36,309**	**33,740**	**31,979**	**33,771**
	Expenditures Total	291,985	285,684	253,358	256,915	261,463
	Search and Rescue Total	0	0	0	0	0
1376	North Cariboo Highway Rescue					
	Revenue					
	Taxes	**-12,250**	**-12,250**	**-12,250**	**-12,250**	**-12,250**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-489**	**-489**	**-489**	**-489**	**-489**
	Revenue Total	-12,739	-12,739	-12,739	-12,739	-12,739
	Expenditures					
	Contractors & Consultants	**12,250**	**12,250**	**12,250**	**12,250**	**12,250**
	Budgeted Surplus	**489**	**489**	**489**	**489**	**489**
	Expenditures Total	12,739	12,739	12,739	12,739	12,739

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1376	North Cariboo Highway Rescue Total	0	0	0	0	0
1377	North Cariboo Search and Rescue					
	Revenue					
	Taxes	**-14,750**	**-14,750**	**-14,750**	**-14,750**	**-14,750**
	Other Revenue	**-112**	**-112**	**-112**	**-112**	**-112**
	Prior Year Surplus	**-1,051**	**-1,163**	**-1,275**	**-1,387**	**-1,499**
	Revenue Total	-15,913	-16,025	-16,137	-16,249	-16,361
	Expenditures					
	Contractors & Consultants	**14,750**	**14,750**	**14,750**	**14,750**	**14,750**
	Budgeted Surplus	**1,163**	**1,275**	**1,387**	**1,499**	**1,611**
	Expenditures Total	15,913	16,025	16,137	16,249	16,361
	North Cariboo Search and Rescue Total	0	0	0	0	0
1378	South Cariboo Search and Rescue					
	Revenue					
	Taxes	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**
	Other Revenue	**-150**	**-150**	**-150**	**-150**	**-150**
	Prior Year Surplus	**-817**	**-967**	**-1,117**	**-1,267**	**-1,417**
	Revenue Total	-25,967	-26,117	-26,267	-26,417	-26,567
	Expenditures					
	Contractors & Consultants	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**
	Budgeted Surplus	**967**	**1,117**	**1,267**	**1,417**	**1,567**
	Expenditures Total	25,967	26,117	26,267	26,417	26,567
	South Cariboo Search and Rescue Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1379	West Chilcotin Search and Rescue					
	Revenue					
	Taxes	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-179**	**-179**	**-179**	**-179**	**-179**
	Revenue Total	-5,179	-5,179	-5,179	-5,179	-5,179
	Expenditures					
	Contractors & Consultants	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	**179**	**179**	**179**	**179**	**179**
	Expenditures Total	5,179	5,179	5,179	5,179	5,179
	West Chilcotin Search and Rescue Total	0	0	0	0	0
1380	911 Emergency Telephone Systems					
	Revenue					
	Taxes	**-619,198**	**-637,774**	**-656,908**	**-676,615**	**-696,913**
	Transfer from Reserves	**-347,390**	**0**	**0**	**0**	**0**
	Other Revenue	**-21,253**	**-21,253**	**-21,253**	**-21,253**	**-21,253**
	Prior Year Surplus	**-84,330**	**-62,867**	**-79,940**	**-75,736**	**-50,453**
	Revenue Total	-1,072,171	-721,895	-758,100	-773,604	-768,619
	Expenditures					
	Salaries, Wages & Benefits	**71,103**	**72,525**	**73,976**	**75,455**	**76,964**
	Contractors & Consultants	**486,875**	**499,047**	**511,523**	**524,311**	**537,419**
	Operating Expenses	**52,711**	**64,004**	**90,329**	**116,687**	**118,046**
	General, Admin, Overhead	**6,225**	**6,379**	**6,536**	**6,698**	**6,863**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**392,390**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**62,867**	**79,940**	**75,736**	**50,453**	**29,326**
	Expenditures Total	1,072,171	721,895	758,100	773,604	768,619
	911 Emergency Telephone Systems Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1385	Electoral Area Emergency Planning					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-130,688**	**-176,428**	**-202,892**	**-208,979**	**-215,248**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-15,300**	**-15,300**	**-15,300**	**-15,300**	**-15,300**
	Prior Year Surplus	**-118,723**	**-43,000**	**-25,999**	**-25,368**	**-28,583**
	Revenue Total	-264,711	-234,728	-244,191	-249,647	-259,132
	Expenditures					
	Salaries, Wages & Benefits	**86,611**	**95,504**	**105,470**	**107,579**	**109,731**
	Contractors & Consultants	**69,100**	**45,100**	**45,100**	**45,100**	**45,100**
	Operating Expenses	**63,175**	**65,300**	**65,428**	**65,559**	**65,694**
	General, Admin, Overhead	**2,825**	**2,825**	**2,825**	**2,825**	**2,825**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**43,000**	**25,999**	**25,368**	**28,583**	**35,782**
	Expenditures Total	264,711	234,728	244,191	249,647	259,132
	Electoral Area Emergency Planning Total	0	0	0	0	0
1390	Quesnel Hixon Soil Erosion Prot					
	Revenue					
	Taxes	**-4,000**	**-4,000**	**-4,000**	**-4,000**	**-4,000**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-21,354**	**-25,354**	**-29,354**	**-33,354**	**-37,354**
	Revenue Total	-25,354	-29,354	-33,354	-37,354	-41,354
	Expenditures					
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**25,354**	**29,354**	**33,354**	**37,354**	**41,354**
	Expenditures Total	25,354	29,354	33,354	37,354	41,354
	Quesnel Hixon Soil Erosion Prot Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Recreation Services						
1546	South Cariboo Recreation Arena					
	Revenue					
	Grants	**-45,000**	**-45,000**	**-45,000**	**0**	**0**
	Taxes	**-746,705**	**-746,705**	**-746,705**	**-769,331**	**-777,024**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-16,110**	**-16,110**	**-16,110**	**-16,115**	**-16,115**
	Prior Year Surplus	**-154,679**	**-154,679**	**-154,679**	**-107,158**	**-179,548**
	Revenue Total	-962,494	-962,494	-962,494	-892,604	-972,687
	Expenditures					
	Salaries, Wages & Benefits	**14,392**	**14,392**	**14,392**	**15,273**	**15,578**
	Contractors & Consultants	**380,870**	**380,870**	**380,870**	**396,999**	**402,630**
	Operating Expenses	**36,473**	**36,473**	**36,473**	**26,473**	**26,473**
	General, Admin, Overhead	**17,154**	**17,154**	**17,154**	**20,069**	**20,773**
	Debt Servicing	**149,728**	**149,728**	**149,728**	**54,242**	**0**
	Capital Expenditures	**139,000**	**139,000**	**139,000**	**200,000**	**100,000**
	Transfer to Reserves	**100,000**	**100,000**	**100,000**	**0**	**200,000**
	Budgeted Surplus	**124,877**	**124,877**	**124,877**	**179,548**	**207,232**
	Expenditures Total	962,494	962,494	962,494	892,604	972,687
	South Cariboo Recreation Arena Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1548	108 Mile Ranch Greenbelt					
	Revenue					
	Taxes	**-14,650**	**-14,650**	**-14,650**	**-14,650**	**-14,650**
	Transfer from Reserves	**-25,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-2,982**	**-2,982**	**-2,982**	**-2,982**	**-2,982**
	Prior Year Surplus	**-133,780**	**-95,506**	**-72,219**	**-53,919**	**-35,604**
	Revenue Total	-176,412	-113,138	-89,851	-71,551	-53,236
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Contractors & Consultants	**35,000**	**20,000**	**15,000**	**15,000**	**15,000**
	Operating Expenses	**20,650**	**20,650**	**20,650**	**20,650**	**20,650**
	General, Admin, Overhead	**256**	**269**	**282**	**297**	**297**
	Capital Expenditures	**25,000**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**95,506**	**72,219**	**53,919**	**35,604**	**17,289**
	Expenditures Total	176,412	113,138	89,851	71,551	53,236
	108 Mile Ranch Greenbelt Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1550	Kersley Recreation					
	Revenue					
	Grants	**-70,000**	**0**	**0**	**0**	**0**
	Taxes	**-122,050**	**-132,050**	**-132,050**	**-132,050**	**-132,050**
	Transfer from Reserves	**-90,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-1,278**	**-1,278**	**-1,278**	**-1,278**	**-1,278**
	Prior Year Surplus	**-32,998**	**-36,810**	**-31,326**	**-25,027**	**-17,885**
	Revenue Total	-316,326	-170,138	-164,654	-158,355	-151,213
	Expenditures					
	Salaries, Wages & Benefits	**1,439**	**1,468**	**1,497**	**1,527**	**1,558**
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**86,393**	**89,900**	**89,900**	**89,900**	**89,900**
	General, Admin, Overhead	**26,684**	**27,444**	**28,229**	**29,043**	**29,479**
	Capital Expenditures	**165,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Reserves	**0**	**10,000**	**10,000**	**10,000**	**10,000**
	Budgeted Surplus	**36,810**	**31,326**	**25,027**	**17,885**	**10,276**
	Expenditures Total	316,326	170,138	164,654	158,355	151,213
	Kersley Recreation Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1552	Mcleese Lake Recreation					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**
	Other Revenue	**-145**	**-145**	**-145**	**-145**	**-145**
	Prior Year Surplus	**-6,111**	**-6,111**	**-8,065**	**-13,763**	**-13,763**
	Revenue Total	-31,256	-31,256	-33,210	-38,908	-38,908
	Expenditures					
	Operating Expenses	**21,077**	**21,077**	**11,447**	**11,641**	**11,641**
	General, Admin, Overhead	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**
	Budgeted Surplus	**2,179**	**2,179**	**13,763**	**19,267**	**19,267**
	Expenditures Total	31,256	31,256	33,210	38,908	38,908
	Mcleese Lake Recreation Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1553	Cariboo Memorial Complex					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**-125,000**	**-250,000**	**0**	**-75,000**	**0**
	Taxes	**-3,137,239**	**-3,199,984**	**-3,263,983**	**-3,329,263**	**-3,395,848**
	Transfer from Reserves	**-350,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-16,293**	**-16,293**	**-16,293**	**-16,293**	**-16,293**
	Prior Year Surplus	**-346,821**	**-141,147**	**-311,193**	**-247,503**	**-270,632**
	Revenue Total	-3,975,353	-3,607,423	-3,591,469	-3,668,059	-3,682,774
	Expenditures					
	Salaries, Wages & Benefits	**22,019**	**22,460**	**22,909**	**23,367**	**23,835**
	Contractors & Consultants	**2,117,359**	**2,152,042**	**2,187,331**	**2,223,238**	**2,259,774**
	Operating Expenses	**150**	**150**	**150**	**150**	**150**
	General, Admin, Overhead	**38,026**	**39,927**	**41,924**	**44,020**	**46,221**
	Debt Servicing	**446,652**	**446,652**	**446,652**	**446,652**	**446,652**
	Capital Expenditures	**1,210,000**	**535,000**	**445,000**	**410,000**	**335,000**
	Transfer to Reserves	**0**	**100,000**	**200,000**	**250,000**	**250,000**
	Budgeted Surplus	**141,147**	**311,193**	**247,503**	**270,632**	**321,143**
	Expenditures Total	3,975,353	3,607,423	3,591,469	3,668,059	3,682,774
	Cariboo Memorial Complex Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1554	Quesnel Sub-Regional Rec.					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**-285,000**	**-25,000**	**-30,000**	**-40,000**	**-10,000**
	Taxes	**-3,986,659**	**-4,086,325**	**-4,188,484**	**-4,293,196**	**-4,400,526**
	Transfer from Reserves	**-25,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-22,795**	**-22,795**	**-22,795**	**-22,795**	**-22,795**
	Prior Year Surplus	**-285,620**	**-146,619**	**-82,362**	**-109,438**	**-167,677**
	Revenue Total	-4,605,074	-4,280,739	-4,323,641	-4,465,428	-4,600,998
	Expenditures					
	Salaries, Wages & Benefits	**21,802**	**22,238**	**22,682**	**23,136**	**23,599**
	Contractors & Consultants	**2,865,781**	**2,906,067**	**2,946,958**	**2,988,463**	**3,025,123**
	Operating Expenses	**151,322**	**153,569**	**155,850**	**158,165**	**158,165**
	General, Admin, Overhead	**63,184**	**66,335**	**69,645**	**73,119**	**73,119**
	Debt Servicing	**515,368**	**515,368**	**515,368**	**515,368**	**515,368**
	Capital Expenditures	**741,000**	**434,800**	**403,700**	**439,500**	**373,000**
	Transfer to Reserves	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
	Budgeted Surplus	**146,619**	**82,362**	**109,438**	**167,677**	**332,624**
	Expenditures Total	4,605,074	4,280,739	4,323,641	4,465,428	4,600,998
	Quesnel Sub-Regional Rec. Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1558	Area H Community Hall Support					
	Revenue					
	Taxes	**-30,750**	**-30,750**	**-30,750**	**-30,750**	**-30,750**
	Other Revenue	**-272**	**-272**	**-272**	**-272**	**-272**
	Prior Year Surplus	**-22,213**	**-20,005**	**-17,322**	**-14,140**	**-10,435**
	Revenue Total	-53,235	-51,027	-48,344	-45,162	-41,457
	Expenditures					
	Contractors & Consultants	**730**	**730**	**730**	**730**	**730**
	Operating Expenses	**14,500**	**14,975**	**15,474**	**15,997**	**16,547**
	General, Admin, Overhead	**18,000**	**18,000**	**18,000**	**18,000**	**18,000**
	Budgeted Surplus	**20,005**	**17,322**	**14,140**	**10,435**	**6,180**
	Expenditures Total	53,235	51,027	48,344	45,162	41,457
	Area H Community Hall Support Total	0	0	0	0	0
1559	Area L Community Hall Support					
	Revenue					
	Taxes	**-81,580**	**-81,580**	**-81,580**	**-81,580**	**-81,580**
	Other Revenue	**-362**	**-362**	**-362**	**-362**	**-362**
	Prior Year Surplus	**-53,123**	**-58,653**	**-62,224**	**-63,263**	**-62,415**
	Revenue Total	-135,065	-140,595	-144,166	-145,205	-144,357
	Expenditures					
	Contractors & Consultants	**3,728**	**3,728**	**3,728**	**3,728**	**3,728**
	Operating Expenses	**48,897**	**50,141**	**51,448**	**52,821**	**52,821**
	General, Admin, Overhead	**23,788**	**24,501**	**25,727**	**26,241**	**26,766**
	Budgeted Surplus	**58,653**	**62,224**	**63,263**	**62,415**	**61,042**
	Expenditures Total	135,065	140,595	144,166	145,205	144,357
	Area L Community Hall Support Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1560	Alexis Creek Community Hall					
	Revenue					
	Taxes	**-5,028**	**-5,028**	**-5,028**	**-5,028**	**-5,028**
	Other Revenue	**-60**	**-60**	**-60**	**-60**	**-60**
	Prior Year Surplus	**-17,200**	**-16,301**	**-15,309**	**-14,218**	**-12,024**
	Revenue Total	-22,288	-21,389	-20,397	-19,306	-17,112
	Expenditures					
	Contractors & Consultants	**115**	**115**	**115**	**115**	**115**
	Operating Expenses	**1,872**	**1,966**	**2,064**	**2,167**	**2,167**
	General, Admin, Overhead	**4,000**	**4,000**	**4,000**	**5,000**	**5,000**
	Budgeted Surplus	**16,301**	**15,309**	**14,218**	**12,024**	**9,830**
	Expenditures Total	22,288	21,389	20,397	19,306	17,112
	Alexis Creek Community Hall Total	0	0	0	0	0
1561	Area F Community Hall					
	Revenue					
	Taxes	**-50,133**	**-50,133**	**-50,133**	**-50,133**	**-50,133**
	Other Revenue	**-518**	**-518**	**-518**	**-518**	**-518**
	Prior Year Surplus	**-53,962**	**-51,947**	**-49,932**	**-47,917**	**-45,902**
	Revenue Total	-104,613	-102,598	-100,583	-98,568	-96,553
	Expenditures					
	Contractors & Consultants	**2,666**	**2,666**	**2,666**	**2,666**	**2,666**
	Operating Expenses	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**
	General, Admin, Overhead	**0**	**0**	**0**	**0**	**0**
	Budgeted Surplus	**51,947**	**49,932**	**47,917**	**45,902**	**43,887**
	Expenditures Total	104,613	102,598	100,583	98,568	96,553
	Area F Community Hall Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1562	108 Mile Community Hall					
	Revenue					
	Taxes	**-22,594**	**-31,320**	**-31,320**	**-31,320**	**-31,320**
	Other Revenue	**-191**	**-191**	**-191**	**-191**	**-191**
	Prior Year Surplus	**-17,775**	**-10,383**	**-11,526**	**-12,473**	**-13,222**
	Revenue Total	-40,560	-41,894	-43,037	-43,984	-44,733
	Expenditures					
	Contractors & Consultants	**610**	**610**	**610**	**610**	**610**
	Operating Expenses	**19,567**	**19,758**	**19,954**	**20,153**	**20,356**
	General, Admin, Overhead	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Budgeted Surplus	**10,383**	**11,526**	**12,473**	**13,222**	**13,767**
	Expenditures Total	40,560	41,894	43,037	43,984	44,733
	108 Mile Community Hall Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Sewer Services						
1770	Lac La Hache - Sewer System					
	Revenue					
	Taxes	**-46,248**	**-46,248**	**-46,248**	**-46,248**	**-46,248**
	Transfer from Reserves	**-30,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**
	Other Revenue	**-35,350**	**-35,350**	**-35,350**	**-35,350**	**-35,350**
	Prior Year Surplus	**-82,943**	**-40,361**	**-30,789**	**-40,208**	**-48,595**
	Revenue Total	-194,541	-131,959	-122,387	-131,806	-140,193
	Expenditures					
	Salaries, Wages & Benefits	**27,117**	**27,659**	**28,213**	**28,777**	**29,352**
	Contractors & Consultants	**2,467**	**2,474**	**2,480**	**2,487**	**2,494**
	Operating Expenses	**93,614**	**19,630**	**19,646**	**19,663**	**18,880**
	General, Admin, Overhead	**18,882**	**19,306**	**19,740**	**20,185**	**20,641**
	Debt Servicing	**100**	**100**	**100**	**100**	**100**
	Capital Expenditures	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**
	Transfer to Reserves	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
	Budgeted Surplus	**40,361**	**50,789**	**40,208**	**48,595**	**56,725**
	Expenditures Total	194,541	131,959	122,387	131,806	140,193
	Lac La Hache - Sewer System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1772	Pine Valley Sewer System					
	Revenue					
	Taxes	**0**	**0**	**0**	**0**	**0**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-37,032**	**-37,032**	**-37,482**	**-37,482**	**-37,482**
	Prior Year Surplus	**-27,262**	**-15,904**	**-13,821**	**-11,575**	**-8,703**
	Revenue Total	-64,294	-52,936	-51,303	-49,057	-46,185
	Expenditures					
	Salaries, Wages & Benefits	**13,752**	**14,027**	**14,308**	**14,594**	**14,886**
	Contractors & Consultants	**706**	**709**	**712**	**715**	**718**
	Operating Expenses	**21,166**	**11,351**	**11,412**	**11,474**	**11,537**
	General, Admin, Overhead	**10,766**	**11,028**	**11,296**	**11,571**	**11,851**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
	Budgeted Surplus	**15,904**	**13,821**	**11,575**	**8,703**	**5,193**
	Expenditures Total	64,294	52,936	51,303	49,057	46,185
	Pine Valley Sewer System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1773	Wildwood Sewer System					
	Revenue					
	Taxes	**-17,384**	**-17,384**	**-17,384**	**-17,384**	**-17,384**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-38,424**	**-38,424**	**-38,424**	**-38,424**	**-38,424**
	Prior Year Surplus	**-33,763**	**-21,268**	**-13,964**	**-5,879**	**3,310**
	Revenue Total	-89,571	-77,076	-69,772	-61,687	-52,498
	Expenditures					
	Salaries, Wages & Benefits	**41,048**	**41,869**	**42,706**	**43,560**	**44,432**
	Contractors & Consultants	**500**	**500**	**500**	**500**	**500**
	Operating Expenses	**14,544**	**8,312**	**8,030**	**8,049**	**8,068**
	General, Admin, Overhead	**9,711**	**9,931**	**10,157**	**10,388**	**10,626**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**
	Budgeted Surplus	**21,268**	**13,964**	**5,879**	**-3,310**	**-13,628**
	Expenditures Total	89,571	77,076	69,772	61,687	52,498
	Wildwood Sewer System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1774	Alexis Creek - Sewer System					
	Revenue					
	Taxes	**0**	**0**	**0**	**0**	**0**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-14,107**	**-14,107**	**-14,107**	**-14,107**	**-14,107**
	Prior Year Surplus	**-70,955**	**-50,639**	**-39,846**	**-28,555**	**-16,754**
	Revenue Total	-85,062	-64,745	-53,953	-42,662	-30,861
	Expenditures					
	Salaries, Wages & Benefits	**13,126**	**13,389**	**13,657**	**13,930**	**14,208**
	Contractors & Consultants	**513**	**500**	**500**	**500**	**500**
	Operating Expenses	**15,705**	**5,819**	**5,936**	**6,055**	**6,164**
	General, Admin, Overhead	**4,580**	**4,691**	**4,805**	**4,923**	**5,019**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**500**	**500**	**500**	**500**	**500**
	Budgeted Surplus	**50,639**	**39,846**	**28,555**	**16,754**	**4,470**
	Expenditures Total	85,062	64,745	53,953	42,662	30,861
	Alexis Creek - Sewer System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1775	Red Bluff Sewer System					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Taxes	**0**	**0**	**0**	**0**	**0**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-540,140**	**-540,140**	**-540,140**	**-540,140**	**-540,140**
	Prior Year Surplus	**-1,354**	**-100,893**	**-195,602**	**-269,729**	**-288,139**
	Revenue Total	-541,494	-641,033	-735,742	-809,869	-828,279
	Expenditures					
	Salaries, Wages & Benefits	**205,186**	**209,290**	**213,476**	**217,745**	**222,100**
	Contractors & Consultants	**43,500**	**43,500**	**43,500**	**43,500**	**43,500**
	Operating Expenses	**153,686**	**143,186**	**143,186**	**143,186**	**143,186**
	General, Admin, Overhead	**38,229**	**39,455**	**40,851**	**42,299**	**43,349**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**0**	**10,000**	**25,000**	**75,000**	**75,000**
	Budgeted Surplus	**100,893**	**195,602**	**269,729**	**288,139**	**301,144**
	Expenditures Total	541,494	641,033	735,742	809,869	828,279
	Red Bluff Sewer System Total	0	0	0	0	0
1776	Red Bluff Sewer - Gook Rd ext					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Taxes	**-39,283**	**-39,283**	**-39,283**	**-39,283**	**-39,283**
	Prior Year Surplus	**-183,752**	**-173,093**	**-162,435**	**-151,776**	**-141,118**
	Revenue Total	-223,034	-212,376	-201,717	-191,059	-180,401
	Expenditures					
	Debt Servicing	**49,941**	**49,941**	**49,941**	**49,941**	**49,941**
	Budgeted Surplus	**173,093**	**162,435**	**151,776**	**141,118**	**130,460**
	Expenditures Total	223,034	212,376	201,717	191,059	180,401
	Red Bluff Sewer - Gook Rd ext Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Streetlighting						
1430	Horsefly Str. Ltg.					
	Revenue					
	Taxes	**-2,949**	**-2,949**	**-2,949**	**-2,949**	**-2,949**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,596**	**-3,097**	**-3,534**	**-3,906**	**-4,210**
	Revenue Total	-5,545	-6,046	-6,483	-6,855	-7,159
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**2,448**	**2,512**	**2,577**	**2,645**	**2,714**
	Budgeted Surplus	**3,097**	**3,534**	**3,906**	**4,210**	**4,445**
	Expenditures Total	5,545	6,046	6,483	6,855	7,159
	Horsefly Str. Ltg. Total	0	0	0	0	0
1431	Forest Gr. Str. Ltg.					
	Revenue					
	Taxes	**-10,212**	**-10,212**	**-10,212**	**-10,212**	**-10,212**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-9,042**	**-10,185**	**-11,092**	**-11,757**	**-12,174**
	Revenue Total	-19,254	-20,397	-21,304	-21,969	-22,386
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**9,069**	**9,305**	**9,547**	**9,795**	**10,050**
	Budgeted Surplus	**10,185**	**11,092**	**11,757**	**12,174**	**12,336**
	Expenditures Total	19,254	20,397	21,304	21,969	22,386
	Forest Gr. Str. Ltg. Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1432	Lac La Hache Street Lighting					
	Revenue					
	Taxes	**-11,423**	**-11,423**	**-11,423**	**-11,423**	**-11,423**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-6,111**	**-6,709**	**-7,026**	**-7,054**	**-6,786**
	Revenue Total	-17,534	-18,132	-18,449	-18,477	-18,209
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**10,825**	**11,106**	**11,395**	**11,691**	**11,994**
	Budgeted Surplus	**6,709**	**7,026**	**7,054**	**6,786**	**6,215**
	Expenditures Total	17,534	18,132	18,449	18,477	18,209
	Lac La Hache Street Lighting Total	0	0	0	0	0
1433	Lone Butte Street Lighting					
	Revenue					
	Taxes	**-4,163**	**-4,163**	**-4,163**	**-4,163**	**-4,163**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,388**	**-2,455**	**-2,416**	**-2,268**	**-2,008**
	Revenue Total	-6,551	-6,618	-6,579	-6,431	-6,171
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**4,096**	**4,202**	**4,311**	**4,423**	**4,538**
	Budgeted Surplus	**2,455**	**2,416**	**2,268**	**2,008**	**1,633**
	Expenditures Total	6,551	6,618	6,579	6,431	6,171
	Lone Butte Street Lighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1435	Commodore Heights Street Light					
	Revenue					
	Taxes	**-9,157**	**-9,157**	**-9,157**	**-9,157**	**-9,157**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-3,951**	**-3,616**	**-3,034**	**-2,199**	**-1,104**
	Revenue Total	-13,108	-12,773	-12,191	-11,356	-10,261
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**9,492**	**9,739**	**9,992**	**10,252**	**10,518**
	Budgeted Surplus	**3,616**	**3,034**	**2,199**	**1,104**	**-257**
	Expenditures Total	13,108	12,773	12,191	11,356	10,261
	Commodore Heights Street Light Total	0	0	0	0	0
1436	Pine Valley Street Lighting					
	Revenue					
	Taxes	**-4,240**	**-4,240**	**-4,240**	**-4,240**	**-4,240**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-3,247**	**-3,523**	**-3,696**	**-3,763**	**-3,722**
	Revenue Total	-7,487	-7,763	-7,936	-8,003	-7,962
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**3,964**	**4,067**	**4,173**	**4,281**	**4,392**
	Budgeted Surplus	**3,523**	**3,696**	**3,763**	**3,722**	**3,570**
	Expenditures Total	7,487	7,763	7,936	8,003	7,962
	Pine Valley Street Lighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1437	Esler Street Lighting					
	Revenue					
	Taxes	**-597**	**-597**	**-597**	**-597**	**-597**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-485**	**-497**	**-494**	**-476**	**-442**
	Revenue Total	-1,082	-1,094	-1,091	-1,073	-1,039
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**585**	**600**	**615**	**631**	**647**
	Budgeted Surplus	**497**	**494**	**476**	**442**	**392**
	Expenditures Total	1,082	1,094	1,091	1,073	1,039
	Esler Street Lighting Total	0	0	0	0	0
1438	Shaw Road StreetLighting					
	Revenue					
	Taxes	**-1,027**	**-1,027**	**-1,027**	**-1,027**	**-1,027**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-746**	**-746**	**-719**	**-665**	**-583**
	Revenue Total	-1,773	-1,773	-1,746	-1,692	-1,610
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**1,027**	**1,054**	**1,081**	**1,109**	**1,138**
	Budgeted Surplus	**746**	**719**	**665**	**583**	**472**
	Expenditures Total	1,773	1,773	1,746	1,692	1,610
	Shaw Road StreetLighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1439	Gun-A-Noot Streetlighting					
	Revenue					
	Taxes	**-4,000**	**-4,000**	**-4,000**	**-4,000**	**-4,000**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,073**	**-1,965**	**-1,750**	**-1,426**	**-990**
	Revenue Total	-6,073	-5,965	-5,750	-5,426	-4,990
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**4,108**	**4,215**	**4,324**	**4,436**	**4,551**
	Budgeted Surplus	**1,965**	**1,750**	**1,426**	**990**	**439**
	Expenditures Total	6,073	5,965	5,750	5,426	4,990
	Gun-A-Noot Streetlighting Total	0	0	0	0	0
1440	Pacific Rd Streetlighting					
	Revenue					
	Taxes	**-4,600**	**-4,600**	**-4,600**	**-4,600**	**-4,600**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-2,404**	**-2,204**	**-1,879**	**-1,427**	**-842**
	Revenue Total	-7,004	-6,804	-6,479	-6,027	-5,442
	Expenditures					
	Salaries, Wages & Benefits	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**4,800**	**4,925**	**5,052**	**5,185**	**5,320**
	Budgeted Surplus	**2,204**	**1,879**	**1,427**	**842**	**122**
	Expenditures Total	7,004	6,804	6,479	6,027	5,442
	Pacific Rd Streetlighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1442	Kersley Streetlighting					
	Revenue					
	Taxes	**-6,600**	**-6,600**	**-6,765**	**-6,934**	**-7,107**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-4,222**	**-4,459**	**-4,531**	**-4,598**	**-4,660**
	Revenue Total	-10,822	-11,059	-11,296	-11,532	-11,768
	Expenditures					
	Operating Expenses	**6,363**	**6,528**	**6,698**	**6,872**	**7,044**
	Budgeted Surplus	**4,459**	**4,531**	**4,598**	**4,660**	**4,724**
	Expenditures Total	10,822	11,059	11,296	11,532	11,768

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1442	Kersley Streetlighting Total	0	0	0	0	0
1443	Highway #26 Streetlighting					
	Revenue					
	Taxes	**-11,071**	**-11,071**	**-11,071**	**-11,071**	**-11,071**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-8,407**	**-9,806**	**-10,954**	**-11,844**	**-12,469**
	Revenue Total	-19,478	-20,877	-22,025	-22,915	-23,540
	Expenditures					
	Operating Expenses	**9,672**	**9,923**	**10,181**	**10,446**	**10,655**
	Budgeted Surplus	**9,806**	**10,954**	**11,844**	**12,469**	**12,885**
	Expenditures Total	19,478	20,877	22,025	22,915	23,540
	Highway #26 Streetlighting Total	0	0	0	0	0
1444	140 Mile Streetlighting					
	Revenue					
	Taxes	**-1,170**	**-1,170**	**-1,170**	**-1,170**	**-1,170**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-7,514**	**-6,875**	**-6,189**	**-5,455**	**-4,672**
	Revenue Total	-8,684	-8,045	-7,359	-6,625	-5,842
	Expenditures					
	Operating Expenses	**1,809**	**1,856**	**1,904**	**1,953**	**1,992**
	Budgeted Surplus	**6,875**	**6,189**	**5,455**	**4,672**	**3,850**
	Expenditures Total	8,684	8,045	7,359	6,625	5,842
	140 Mile Streetlighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1445	Westcoast Wildwood Streetlighting					
	Revenue					
	Taxes	**-2,670**	**-2,670**	**-2,670**	**-2,670**	**-2,670**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-5,042**	**-4,972**	**-4,831**	**-4,616**	**-4,327**
	Revenue Total	-7,712	-7,642	-7,501	-7,286	-6,997
	Expenditures					
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**2,740**	**2,811**	**2,884**	**2,959**	**3,036**
	Budgeted Surplus	**4,972**	**4,831**	**4,616**	**4,327**	**3,961**
	Expenditures Total	7,712	7,642	7,501	7,286	6,997
	Westcoast Wildwood Streetlighting Total	0	0	0	0	0
1446	Copper Ridge Streetlighting					
	Revenue					
	Taxes	**-200**	**-200**	**-200**	**-200**	**-200**
	Other Revenue	**0**	**0**	**0**	**0**	**0**
	Prior Year Surplus	**-1,392**	**-1,500**	**-1,606**	**-1,710**	**-1,710**
	Revenue Total	-1,592	-1,700	-1,806	-1,910	-1,910
	Expenditures					
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**92**	**94**	**96**	**98**	**98**
	Budgeted Surplus	**1,500**	**1,606**	**1,710**	**1,812**	**1,812**
	Expenditures Total	1,592	1,700	1,806	1,910	1,910
	Copper Ridge Streetlighting Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
Water Services						
1880	Lac La Hache Water System					
	Revenue					
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-35,248**	**-44,994**	**-46,261**	**-47,566**	**-48,910**
	Prior Year Surplus	**-45,510**	**-34,585**	**-32,160**	**-28,204**	**-24,741**
	Revenue Total	-80,758	-79,579	-78,421	-75,769	-73,651
	Expenditures					
	Salaries, Wages & Benefits	**29,830**	**30,427**	**31,035**	**31,656**	**32,289**
	Contractors & Consultants	**1,200**	**1,224**	**1,248**	**1,273**	**1,299**
	Operating Expenses	**10,833**	**11,305**	**11,326**	**11,343**	**11,095**
	General, Admin, Overhead	**4,309**	**4,464**	**4,607**	**4,757**	**4,918**
	Transfer to Reserves	**0**	**0**	**2,000**	**2,000**	**0**
	Budgeted Surplus	**34,585**	**32,160**	**28,204**	**24,741**	**24,049**
	Expenditures Total	80,758	79,579	78,421	75,769	73,651
	Lac La Hache Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1881	Gateway Water System					
	Revenue					
	Debt Proceeds	**-26,054**	**0**	**0**	**0**	**0**
	Grants	**0**	**0**	**-15,000**	**0**	**0**
	Taxes	**-14,310**	**-14,310**	**-14,310**	**-14,310**	**-14,310**
	Transfer from Reserves	**0**	**0**	**-15,000**	**0**	**0**
	Other Revenue	**-12,707**	**-12,707**	**-12,707**	**-12,707**	**-12,707**
	Prior Year Surplus	**-9,594**	**-32,178**	**-28,549**	**-29,757**	**-30,729**
	Revenue Total	-62,665	-59,195	-85,566	-56,774	-57,746
	Expenditures					
	Salaries, Wages & Benefits	**4,158**	**4,241**	**4,326**	**4,413**	**4,501**
	Contractors & Consultants	**77**	**78**	**79**	**80**	**81**
	Operating Expenses	**5,280**	**5,294**	**5,309**	**5,338**	**5,369**
	General, Admin, Overhead	**3,231**	**3,292**	**3,355**	**3,474**	**3,597**
	Debt Servicing	**7,741**	**7,740**	**7,740**	**7,740**	**7,740**
	Capital Expenditures	**5,000**	**5,000**	**30,000**	**0**	**0**
	Transfer to Reserves	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	**32,178**	**28,549**	**29,757**	**30,729**	**31,458**
	Expenditures Total	62,665	59,195	85,566	56,774	57,746
	Gateway Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1882	Forest Grove Water System					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**0**	**0**	**0**	**0**	**0**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-26,187**	**-26,187**	**-26,187**	**-26,187**	**-26,187**
	Prior Year Surplus	**-77,609**	**-64,864**	**-51,630**	**-37,894**	**-23,642**
	Revenue Total	-103,796	-91,051	-77,817	-64,081	-49,829
	Expenditures					
	Salaries, Wages & Benefits	**16,747**	**17,082**	**17,424**	**17,772**	**18,127**
	Contractors & Consultants	**793**	**797**	**802**	**807**	**812**
	Operating Expenses	**14,929**	**14,964**	**15,001**	**15,039**	**15,077**
	General, Admin, Overhead	**3,463**	**3,578**	**3,697**	**3,820**	**3,948**
	Debt Servicing	**0**	**0**	**0**	**0**	**0**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**
	Budgeted Surplus	**64,864**	**51,630**	**37,894**	**23,642**	**8,865**
	Expenditures Total	103,796	91,051	77,817	64,081	49,829
	Forest Grove Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1883	Alexis Creek Water System					
	Revenue					
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-16,077**	**-16,262**	**-16,642**	**-17,040**	**-17,207**
	Prior Year Surplus	**11,651**	**8,628**	**5,672**	**2,598**	**-605**
	Revenue Total	-4,426	-7,634	-10,970	-14,442	-17,813
	Expenditures					
	Salaries, Wages & Benefits	**3,254**	**3,319**	**3,385**	**3,453**	**3,522**
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**4,319**	**4,336**	**4,354**	**4,372**	**4,390**
	General, Admin, Overhead	**4,481**	**4,651**	**4,828**	**5,012**	**5,203**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**
	Budgeted Surplus	**-8,628**	**-5,672**	**-2,598**	**605**	**3,697**
	Expenditures Total	4,426	7,634	10,970	14,442	17,813
	Alexis Creek Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1884	108 Mile Water System					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-353,500**	**-353,500**	**-353,500**	**-353,500**	**-353,500**
	Transfer from Reserves	**-70,000**	**0**	**0**	**0**	**0**
	Other Revenue	**-302,709**	**-302,709**	**-302,709**	**-302,709**	**-302,709**
	Prior Year Surplus	**-1,696,431**	**-1,723,093**	**-1,743,048**	**-1,758,203**	**-1,768,336**
	Revenue Total	-2,422,640	-2,379,302	-2,399,257	-2,414,412	-2,424,545
	Expenditures					
	Salaries, Wages & Benefits	**194,161**	**198,045**	**202,006**	**206,046**	**210,167**
	Contractors & Consultants	**13,500**	**13,500**	**13,500**	**13,500**	**13,500**
	Operating Expenses	**154,389**	**107,071**	**107,766**	**108,602**	**109,457**
	General, Admin, Overhead	**57,464**	**57,605**	**57,749**	**57,896**	**58,046**
	Debt Servicing	**171,033**	**171,033**	**171,033**	**171,033**	**171,033**
	Capital Expenditures	**20,000**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**89,000**	**89,000**	**89,000**	**89,000**	**89,000**
	Budgeted Surplus	**1,723,093**	**1,743,048**	**1,758,203**	**1,768,336**	**1,773,342**
	Expenditures Total	2,422,640	2,379,302	2,399,257	2,414,412	2,424,545
	108 Mile Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1885	Central Alexis Creek Water					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-5,700**	**-5,700**	**-5,700**	**-5,700**	**-5,700**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-23,765**	**-23,765**	**-23,765**	**-23,675**	**-23,675**
	Prior Year Surplus	**-60,892**	**-59,464**	**-57,713**	**-55,631**	**-53,117**
	Revenue Total	-90,357	-88,929	-87,178	-85,006	-82,492
	Expenditures					
	Salaries, Wages & Benefits	**6,414**	**6,542**	**6,673**	**6,806**	**6,942**
	Contractors & Consultants	**7,338**	**7,520**	**7,707**	**7,899**	**8,096**
	Operating Expenses	**6,758**	**6,759**	**6,761**	**6,764**	**6,764**
	General, Admin, Overhead	**486**	**498**	**510**	**522**	**534**
	Debt Servicing	**5,397**	**5,397**	**5,397**	**5,397**	**5,397**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**4,500**	**4,500**	**4,500**	**4,500**	**4,500**
	Budgeted Surplus	**59,464**	**57,713**	**55,631**	**53,117**	**50,259**
	Expenditures Total	90,357	88,929	87,178	85,006	82,492
	Central Alexis Creek Water Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1886	Russet Bluff Water					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-41,533**	**-41,533**	**-41,533**	**-41,533**	**-41,533**
	Prior Year Surplus	**-47,429**	**-51,579**	**-55,202**	**-58,263**	**-60,745**
	Revenue Total	-88,962	-93,112	-96,735	-99,796	-102,278
	Expenditures					
	Salaries, Wages & Benefits	**18,078**	**18,440**	**18,808**	**19,185**	**19,568**
	Contractors & Consultants	**1,062**	**1,066**	**1,070**	**1,075**	**1,080**
	Operating Expenses	**9,736**	**9,786**	**9,861**	**9,939**	**10,020**
	General, Admin, Overhead	**3,007**	**3,118**	**3,233**	**3,352**	**3,473**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**5,500**	**5,500**	**5,500**	**5,500**	**5,500**
	Budgeted Surplus	**51,579**	**55,202**	**58,263**	**60,745**	**62,637**
	Expenditures Total	88,962	93,112	96,735	99,796	102,278
	Russet Bluff Water Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1887	Benjamin Water System					
	Revenue					
	Debt Proceeds	**-101,000**	**0**	**0**	**0**	**0**
	Grants	**-50,500**	**0**	**0**	**0**	**0**
	Taxes	**-7,294**	**-7,294**	**-7,294**	**-7,294**	**-7,294**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-15,025**	**-15,025**	**-15,025**	**-15,025**	**-15,025**
	Prior Year Surplus	**-93,253**	**-180,627**	**-97,497**	**-99,263**	**-99,263**
	Revenue Total	-267,072	-202,945	-119,816	-121,582	-121,582
	Expenditures					
	Salaries, Wages & Benefits	**5,142**	**5,245**	**5,350**	**5,457**	**5,457**
	Contractors & Consultants	**173**	**173**	**173**	**173**	**173**
	Operating Expenses	**5,581**	**5,481**	**5,481**	**5,481**	**5,481**
	General, Admin, Overhead	**1,755**	**1,755**	**1,755**	**1,755**	**1,755**
	Debt Servicing	**7,294**	**7,294**	**7,294**	**7,294**	**7,294**
	Capital Expenditures	**66,000**	**85,000**	**0**	**0**	**0**
	Transfer to Reserves	**500**	**500**	**500**	**500**	**500**
	Budgeted Surplus	**180,627**	**97,497**	**99,263**	**100,922**	**100,922**
	Expenditures Total	267,072	202,945	119,816	121,582	121,582
	Benjamin Water System Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1888	Canim Lake Water					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-9,480**	**-9,480**	**-9,480**	**-9,480**	**-9,480**
	Other Revenue	**-20,797**	**-20,797**	**-20,797**	**-20,797**	**-20,797**
	Prior Year Surplus	**-32,644**	**-35,507**	**-38,144**	**-40,551**	**-42,721**
	Revenue Total	-62,921	-65,784	-68,421	-70,828	-72,998
	Expenditures					
	Salaries, Wages & Benefits	**6,327**	**6,454**	**6,583**	**6,714**	**6,849**
	Contractors & Consultants	**209**	**210**	**212**	**215**	**219**
	Operating Expenses	**7,539**	**7,565**	**7,589**	**7,614**	**7,641**
	General, Admin, Overhead	**2,005**	**2,077**	**2,152**	**2,230**	**2,278**
	Debt Servicing	**7,834**	**7,834**	**7,834**	**7,834**	**7,834**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**
	Budgeted Surplus	**35,507**	**38,144**	**40,551**	**42,721**	**44,677**
	Expenditures Total	62,921	65,784	68,421	70,828	72,998

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1888	Canim Lake Water Total	0	0	0	0	0
1889	Horse Lake Water					
	Revenue					
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-29,732**	**-29,732**	**-29,732**	**-29,732**	**-29,732**
	Other Revenue	**-30,153**	**-30,153**	**-30,153**	**-30,153**	**-30,153**
	Prior Year Surplus	**-165,295**	**-164,930**	**-163,920**	**-162,235**	**-159,918**
	Revenue Total	-225,180	-224,815	-223,805	-222,120	-219,803
	Expenditures					
	Salaries, Wages & Benefits	**22,417**	**22,865**	**23,322**	**23,789**	**24,265**
	Contractors & Consultants	**881**	**887**	**893**	**893**	**893**
	Operating Expenses	**12,077**	**12,147**	**12,231**	**12,267**	**12,304**
	General, Admin, Overhead	**3,177**	**3,298**	**3,425**	**3,556**	**3,692**
	Debt Servicing	**16,698**	**16,698**	**16,698**	**16,698**	**16,698**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	**164,930**	**163,920**	**162,235**	**159,918**	**156,951**
	Expenditures Total	225,180	224,815	223,805	222,120	219,803
	Horse Lake Water Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1890	103 Water Service					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-21,125**	**-21,125**	**-21,125**	**-21,125**	**-21,125**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-43,451**	**-50,164**	**-56,876**	**-56,876**	**-56,876**
	Prior Year Surplus	**-62,278**	**-50,781**	**-45,298**	**-45,814**	**-45,598**
	Revenue Total	-126,854	-122,069	-123,299	-123,814	-123,599
	Expenditures					
	Salaries, Wages & Benefits	**29,830**	**30,427**	**31,035**	**31,656**	**32,289**
	Contractors & Consultants	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
	Operating Expenses	**11,665**	**11,671**	**11,676**	**11,682**	**11,688**
	General, Admin, Overhead	**2,771**	**2,867**	**2,967**	**3,071**	**3,179**
	Debt Servicing	**24,807**	**24,807**	**24,807**	**24,807**	**24,807**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	**50,781**	**45,298**	**45,814**	**45,598**	**44,636**
	Expenditures Total	126,854	122,069	123,299	123,814	123,599
	103 Water Service Total	0	0	0	0	0

2020 - 2024 Five Year Financial Plan
By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024
1891	Lexington Water System					
	Revenue					
	Debt Proceeds	**0**	**0**	**0**	**0**	**0**
	Grants	**0**	**0**	**0**	**0**	**0**
	Taxes	**-12,100**	**-12,100**	**-12,100**	**-12,100**	**-12,100**
	Transfer from Reserves	**0**	**0**	**0**	**0**	**0**
	Other Revenue	**-26,740**	**-26,740**	**-26,740**	**-26,740**	**-26,740**
	Prior Year Surplus	**-16,878**	**-22,821**	**-29,650**	**-33,864**	**-37,958**
	Revenue Total	-55,718	-61,661	-68,490	-72,704	-76,799
	Expenditures					
	Salaries, Wages & Benefits	**5,687**	**5,801**	**5,917**	**6,035**	**6,156**
	Contractors & Consultants	**0**	**0**	**0**	**0**	**0**
	Operating Expenses	**9,160**	**8,160**	**8,160**	**8,160**	**8,160**
	General, Admin, Overhead	**3,450**	**3,450**	**3,450**	**3,450**	**3,450**
	Debt Servicing	**12,100**	**12,100**	**12,100**	**12,100**	**12,100**
	Capital Expenditures	**0**	**0**	**0**	**0**	**0**
	Transfer to Reserves	**2,500**	**2,500**	**5,000**	**5,000**	**5,000**
	Budgeted Surplus	**22,821**	**29,650**	**33,864**	**37,958**	**41,933**
	Expenditures Total	55,718	61,661	68,490	72,704	76,799
	Lexington Water System Total	0	0	0	0	0
Grand Total		**0**	**0**	**0**	**0**	**0**

2020 - 2024 Five Year Financial Plan

By Source

Row Labels	GL Fund Name	2020	2021	2022	2023	2024