

December 21, 2021

Email: kerickson@cariboord.ca

Kevin Erickson
Cariboo Chilcotin Regional Hospital District
Suite D, 180 North 3rd Avenue
Williams Lake, BC V2G 2A4

RE: Third Quarter of 2021/22 Capital Status Reports

Dear Mr. Erickson:

We would like to thank you for your continued support and your patience.

Enclosed please find capital status reports for the third quarter of our 2021/22 year for the Building Integrity and Minor Capital Grant(s).

We have also attached the Dashboards for projects currently in progress.

If you have any questions on the attached, please do not hesitate to contact our office via email at capital.services@northernhealth.ca.

Sincerely,

Lil Milani

A. Lil Milani
Capital Finance Coordinator

Fund Budget Reconciliation
Minor Capital < \$100,000
Budget Total:
Expense Total:
Variance:

FUNDING SOURCES					Actual Expenditures	Committed (Spent)
MOH	RHD	Aux/ Foundation	Opening Cash	Total		
\$202,000	\$187,000	\$54,354	\$97,364	\$540,718	\$491,487	\$537,111
\$202,000	\$187,000	\$54,354	\$97,364	\$540,718	\$491,487	\$537,111
\$198,394	\$187,000	\$54,353	\$97,364	\$537,111		
\$3,606		\$1		\$3,607		

Capital Expenditures
2021
Minor Capital < \$100,000

GR Baker Memorial Hospital	N662190005	Analyzer - Bacteriology	\$49,504	\$711		\$50,215	50,215	Completed	
GR Baker Memorial Hospital	N662190034	Insufflator		\$585	\$17,054	\$17,639	17,639	Completed	
GR Baker Memorial Hospital	N662190046	Colonoscope - Pediatric		\$44,440		\$44,440	44,440	Completed	
GR Baker Memorial Hospital	N662190055	Lift - Ceiling		\$15,782		\$15,782	15,782	Completed	
GR Baker Memorial Hospital	N662190075	Scrubber - Floor		\$7,933		\$7,933	7,933	Completed	
GR Baker Memorial Hospital	N662190095	Bed - Labour & Mattress		\$23,590		\$23,590	23,590	Completed	
GR Baker Memorial Hospital	N662190096	Bed (GoBed II) X6 & Mattress X6		\$38,366		\$38,366	38,366	Completed	
GR Baker Memorial Hospital	N662190097	Digital Video Recorder Upgrade	\$19,282	\$32,600		\$51,882	51,882	Completed	
GR Baker Memorial Hospital	N662190100	Incubator - CO2		\$8,968		\$8,968	8,968	Completed	
GR Baker Memorial Hospital	N662190101	Freezer - Plasma		\$13,078		\$13,078	13,078	Completed	
GR Baker Memorial Hospital	N662190125	Positioner Chair		\$643	\$8,188	\$8,830	8,830	Completed	
GR Baker Memorial Hospital	N662190128	Washer - Scope	\$45,499	\$305		\$45,804	45,804	Completed	
GR Baker Memorial Hospital	N662190150	Stirrups			\$10,194	\$10,194	10,194	Completed	
GR Baker Memorial Hospital	N6621N0010	Shear Wave Elastography software upgrad	\$12,534			\$12,534	12,534	Completed	
Dunrovin Park Lodge	N662190039	Lift - Ceiling X3	\$18,709		\$9,955	\$28,664	28,664	Completed	
Dunrovin Park Lodge	N662190071	Scrubber - Floor	\$6,885			\$6,885	6,885	Completed	
Dunrovin Park Lodge	N662190079	Scanner - Bladder	\$19,601			\$19,601	19,601	Completed	
Dunrovin Park Lodge	N662190094	Bed (GoBed II) X3 & Mattress X3	\$13,598		\$6,003	\$19,601	19,601	Completed	
Dunrovin Park Lodge	N662190099	Tub - Massage			\$24,284	\$24,284	24,284	Completed	
Home and Community - Quesnel	N662190044	Meter - Jaundice	\$9,907			\$9,907	9,907	Completed	
Home and Community - Quesnel	N662190159	Physio Equipment - Recumbent Trainer			\$10,547	\$10,547	10,547	Completed	
Home and Community - Quesnel	N662190161	Physio Equipment - Platform Lift			\$8,130	\$8,130	8,130	Completed	
Home and Community - Quesnel	N662190162	Physio Equipment - Shuttle Recovery Senio			\$7,605	\$7,605	7,605	Completed	
	Count::	23	Completed Total	\$195,520	\$187,000	\$35,436	\$66,523	\$484,478	484,478
GR Baker Memorial Hospital	N662180002	Software for Ventilator			\$7,194	\$7,194	7,194	Op In Progress	
GR Baker Memorial Hospital	N6621N0027	Monitor - Vital Signs X3	\$1,149		\$11,724	\$12,873	12,873	Op In Progress	
	Count::	2	Tsf to Operating Total	\$1,149	\$18,918	\$20,067	20,067		
GR Baker Memorial Hospital	N662190004	Facilities Maintenance Allocation 20/21				\$0		Cancelled	
	Count::	1	Cancelled Total			\$0			
GR Baker Memorial Hospital	N6621N0031	Engineering Consult - M.R. Floor	\$1,725			\$11,270	\$12,995	Op In Progress	
Home and Community - Quesnel	N6621N0038	Rehab Renovations and Equipment			\$19,571	\$19,571	16,042	Op In Progress	
	Count::	2	Tsf to Op In Progress Total	\$1,725		\$30,841	\$32,566	23,051	
			Minor Capital < \$100,000 Total	\$198,394	\$187,000	\$54,353	\$97,364	\$537,111	527,596

Fund Budget Reconciliation

Capital Expenditures

'Approved' Count:: 0
 'On Hold' Count:: 0
 'Ordered' Count:: 0
 'Completed' Count:: 23

Year(s): 2021

Count:: 28 **Report Total**

FUNDING SOURCES					Period Date:	November 11,2021	
MOH	RHD	Aux/ Foundation /Other	Opening Cash /Deferred /Internal	Total			
					Expenditures to Date	File Status	
\$198,394	\$187,000	\$54,353	\$97,364	\$537,111	527,596		

Fund Budget Reconciliation
Minor Capital < \$100,000
Budget Total:
Expense Total:
Variance:

FUNDING SOURCES					Actual Expenditures	Committed (Spent)
MOH	RHD	Aux/ Foundation	Opening Cash	Total		
\$214,000	\$187,000	\$11,488		\$412,488	\$107,267	\$330,276
\$214,000	\$187,000	\$11,488		\$412,488	\$107,267	\$330,276
\$131,788	\$187,000	\$11,489		\$330,276		
\$82,212		\$(1)		\$82,212		

Capital Expenditures
2022
Minor Capital < \$100,000

GR Baker Memorial Hospital	N662290034	Probe - Blue Tooth		\$14,194			\$14,194	14,194	Completed		
GR Baker Memorial Hospital	N662290044	Stainer - Slide		\$25,767			\$25,767	25,767	Completed		
Dunrovin Park Lodge	N662290061	Chair - Bariatric (Broda on CERF)			\$5,866		\$5,866	5,866	Completed		
	Count::	3	Completed Total	\$39,961	\$5,866		\$45,827	45,827			
GR Baker Memorial Hospital	N662290050	**Placeholder File for BacTALERT 120 subt		\$28,858			\$28,858		Approved		
	Count::	1	Approved Total	\$28,858			\$28,858				
GR Baker Memorial Hospital	N662290042	Tub & Lift - Ceiling		\$31,144			\$31,144		Ordered		
GR Baker Memorial Hospital	N662290058	Sterilizer		\$62,984			\$62,984	58,688	Ordered		
GR Baker Memorial Hospital	N662290064	Basic Life Support Equipment Kit		\$442	\$5,622		\$6,064	2,752	Ordered		
GR Baker Memorial Hospital	N662290082	Colonoscope		\$19,854	\$23,611		\$43,465		Ordered		
Dunrovin Park Lodge	N662290065	Video Conferencing Equipment		\$56,842			\$56,842		Ordered		
	Count::	5	Ordered Total	\$76,696	\$118,181	\$5,622	\$200,499	61,439			
GR Baker Memorial Hospital	N6622N0012	Room Controllers for 5 Isolation Rooms on		\$35,296			\$35,296		Op In Prog		
GR Baker Memorial Hospital	N6622N0016	Electronic Height Adjustable Sink		\$19,796			\$19,796		Op In Prog		
	Count::	2	Op In Progress Total	\$55,092			\$55,092				
			Minor Capital < \$100,000 Total	\$131,788	\$187,000	\$11,489	\$330,276	107,267			
	'Approved' Count::	1	Count::	11	Report Total		\$131,788	\$187,000	\$11,489	\$330,276	107,267
	'On Hold' Count::	0									
	'Ordered' Count::	5									
	'Completed' Count::	3									

Fund Budget Reconciliation
BI - Building Integrity

FUNDING SOURCES					Actual Expenditures	Committed (Spent)
MOH	RHD	Aux/ Foundation	Opening Cash	Total		
\$52,000	\$35,000		\$29,606	\$116,606	\$21,589	\$39,977
Budget Total:	\$52,000	\$35,000	\$29,606	\$116,606	\$21,589	\$39,977
Expense Total:	\$39,977			\$39,977		
Variance:	\$12,023	\$35,000	\$29,606	\$76,629		

Capital Expenditures
2022
BI - Building Integrity

GR Baker Memorial Hospital	N6622N0008	Chiller Controller Replacement		\$15,370			\$15,370	15,370	of Operati
		Count:: 1	Tsf to Operating Total	\$15,370			\$15,370	15,370	
GR Baker Memorial Hospital	N6622N0005	Bacnet Gateway Upgrade		\$24,607			\$24,607	21,589	Op In Prog
		Count:: 1	Tsf to Op In Progress Total	\$24,607			\$24,607	21,589	
BI - Building Integrity Total				\$39,977			\$39,977	36,959	
'Approved' Count::	0	Count:: 2	Report Total	\$39,977			\$39,977	36,959	
'On Hold' Count::	0								
'Ordered' Count::	0								
'Completed' Count::	0								

Project Name: DPL - Heating Boilers Replacement (CNCP)

Facility: Dunrovin Park Lodge

City: Quesnel

HSDA: NI

Start Date: April 27, 2021

End Date: September 19, 2022

Description: Five boilers between two mechanical rooms may fail or require repairs in the near future, and are currently using up to 15% more natural gas than the replacements will. There is no back-up fuel for this facility, and in an emergency, poses risks.

Status Update

November 29, 2021 - Boilers in M108 are firing, some reprogramming needed. M111 boilers being installed and firing this week.

October 27, 2021 - Interconnection between M108 and M111 done. Boiler in M108 installed.

September 29, 2021 - Installation has begun. Hoping to fire boilers by week of Oct 11th. Delays with DHW tank

September 7, 2021 - Contract awarded last month. Site start-up occurred mid-August. Project will conclude late October 2021.

August 5, 2021 - Construction contract awarded to Canadian Western Mechanical. Shop drawings have been submitted. Equipment is on order. Schedule to be submitted.

July 7, 2021 - Tender posted Jun 15 to Jul 7. Non mandatory site meeting Jun 21.

June 9, 2021 - tender package in draft

May 14, 2021 - Design underway

Financials

Budget: \$631,948.00


Actual: \$254,919.51


Committed: \$144,085.11

Expenditures: \$399,004.62

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




SCOPE

-  All critical and non-critical requirements will be delivered.
-  Multiple non-critical requirements won't be delivered.
-  One or more critical requirements won't be delivered.




SCHEDULE

-  Meeting all critical path milestones.
-  Missing critical path milestones.
-  Missing critical path milestones with dependencies against project completion.

QUALITY

-  Deliverables expected to meet quality criteria.
-  Deliverables expected to be moderately below expected quality criteria.
-  Deliverables expected to be significantly below expected quality criteria.

COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: QUO - Substance Abuse Club Leasehold Improvement

Facility: Quesnel Health Services

City: Quesnel

HSDA: NI

Start Date: August 11, 2021

End Date: January 3, 2023

Description: Renovations will be required for the new lease space, including renovations to internal walls, bathrooms and the current kitchen as well as general updates. The overall structure of the building will not be impacted. The current GYAC (the future OPS) will also require some renovations and equipment such as appropriate stations, supplies, and office equipment.

Status Update

Nov 29, 2021 - Still in design phase as prior update.

Nov 1, 2021 - Acquired a location and have moved into the detail design phase prior to going out for Tenant Improvement Procurement.

Financials

Budget: \$1,271,000.00


Actual: \$117.69


Committed: \$1,071,457.31

Expenditures: \$1,071,575.00

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




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COST

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-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: EmergCare (SaferCare)

Facility:

City:

HSDA:

Start Date: April 1, 2021

End Date: March 31, 2026

Description: Under the SaferCare initiative, EmergCare focuses on the transition to consistent digitally enabled emergency and trauma processes, practices, ordering and documentation through the adopted use and the elimination of paper documentation and orders at all 26 Northern Health facilities by March 31, 2026.

Status Update

Health Indicators:

- Quality: Some groups have paused meetings until February 2022 due to pandemic response. Base work continues with agreement that additional time for clinical engagement will be required later.
- Scope: High level scope confirmed. Draft Project Definition Documents underway to define and approve initiative and project deliverables
- Schedule: Pandemic caused delays. Weekly Cerner design/build calls started. Detailed work plans to be developed following approval of deliverables in the Project Definition Documents.
- Cost: Secured SaferCare Part 1 funding. Full review of EmergCare budget to be completed by Project Manager (January 31, 2022).
- Rigour: Draft Project Definition Document presented to SaferCare Management Team on Dec 6, 2021. Review and feedback to follow.

Accomplishments for the last period (November 1-30, 2021):

- Migration of the SaferCare OurNH project site to Microsoft Teams and SharePoint Online (SPO).
- Draft Project Definition Document (PDD) presented to SaferCare Management Team on Dec 6, 2021.
- Completion of first maintenance training session for FirstNet build (knowledge transfer from Cerner to NH resources).
- Decision approved by HIM for core location changes for UHNBC so

Financials

Budget: \$4,350,000.00

Actual: \$1,501,045.00


Committed: \$0.00

Expenditures: \$1,501,045.00

Health Indicators

Cost: 

Health: 

Schedule: 

Scope: 

Quality: 

SCOPE

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- ◆ One or more critical requirements won't be delivered.

SCHEDULE

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- ▲ Missing critical path milestones.
- ◆ Missing critical path milestones with dependencies against project completion.

QUALITY

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- ◆ Deliverables expected to be significantly below expected quality criteria.

COST

- Forecasting <2% over budget.
- ▲ Forecasting >2% and <5% over budget.
- ◆ Forecasting >5% over budget.

Project Name: GRB - CT Scanner Replacement and Suite Reno

Facility: GR Baker Memorial Hospital

City: Quesnel

HSDA: NI

Start Date: October 14, 2021

End Date: February 17, 2022

Description: CT Scanner requires replacement. Existing scanner was installed in August 2006. Unit has been experiencing increasing down times. Is not upgradeable to faster scanning and lower radiation dose. Not standardized with the NHA.

Status Update

November 29, 2021 - The old machine was removed on Friday November 19th. Hoarding is up and construction has started. The rental CT will need to be extended into February with the extra time required to set up.

November 24, 2021 - Working through a few operational startup issues including weather covering between hospital and mobile CT.

November 1, 2021 - Training is happening on site. Construction will start on November 15th.

October 27, 2021 - Mobile CT unit was delivered and installed on the concrete pad October 19th. Acceptance testing, commissioning and training is ongoing. The new CT has been received and stored in GRB.

October 6, 2021 - Mobile unit will be delivered October 19th, acceptance testing will be October 21/22nd.

September 22, 2021 - preparatory work is underway to receive the portable CT October 13th. Contractor is proceeding with the concrete pad and electrical connections. A second electrical transformer has been sourced. This will enable overlap of service while commissioning and staff training are underway.

September 1, 2021 - Design and preparatory work is underway to receive the portable CT October 13th. Contractor is pricing the cost of the concrete

Financials

Budget: \$2,316,000.00


Actual: \$1,240,179.27


Committed: \$533,529.02

Expenditures: \$1,773,708.29

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




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SCHEDULE

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QUALITY

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COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: GRB - ED+ICU Addition

Facility: GR Baker Memorial Hospital

City: Quesnel

HSDA: NI

Start Date: July 28, 2020

End Date: June 28, 2022

Description: Emergency and Intensive Care Unit Redevelopment. The overall vision is to redesign and co-locate the critical care services into one area of the hospital. Planning will take into consideration the co-location of the Intensive Care Unit (ICU) next to the Emergency Room Department (ERD) and redesign the ER and Day Care Surgery areas. Due to the limited existing space the rebuild would include an external expansion to the north/west end of the hospital building.

Status Update

November 24, 2021 - The building is now weather tight permitting interior partitioning to get underway. There have been numerous interruptions at the site to accommodate almost-weekly oxygen deliveries as COVID-19. Contractor is now progressing behind schedule due to material deliveries stopped on washed out Provincial highways.

October 27, 2021 - The building is now enclosed (walls and roofing in place) with a goal of achieving 'lock-up' by the end of October. There have been significant challenges routing electrical and other service connections as planned through GRBMH's existing boiler room. Existing piping and ductwork will need to be relocated or removed to permit passage. The project requires strategic planning to ensure the hospital continues to function. For connection to the main building, the contractor and trades require intermittent access to service areas of GRBMH. The contractor has been advised that all contractors requiring this access must comply with COVID-19 regulations.

October 7, 2021 - Cladding is being installed in advance of roofing in the coming weeks. The project requires strategic planning to ensure the hospital continues to function. Additional progress meetings are being called in response to the contractors' extraordinary number of Requests For Information. Regular progress meetings indicate the project continues to be a few weeks behind schedule.

September 22, 2021- The steel superstructure and concrete floors are

Financials

Budget: \$27,000,000.00

Actual: \$10,226,643.28


Committed: \$14,523,192.49

Expenditures: \$24,749,835.77

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




SCOPE

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SCHEDULE

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QUALITY

-  Deliverables expected to meet quality criteria.
-  Deliverables expected to be moderately below expected quality criteria.
-  Deliverables expected to be significantly below expected quality criteria.

COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: GRB - Kitchen Renovation

Facility: GR Baker Memorial Hospital

City: Quesnel

HSDA: NI

Start Date: March 22, 2019

End Date: December 21, 2021

Description: Deterioration of the kitchen sewer system and equipment is the reason for this request. The sewer system services the total production area of the kitchen, including cooking, pot washing, dish washing, cafeteria dining and food storage area. This project includes the complete replacement of all sewer and water piping, electrical, HVAC, flooring, walls, sprinkler and fire alarm systems. This also includes equipment within the space.

Status Update

November 26, 2021 - Project in wrap up stage. Final deficiencies and warranty items in progress. Substantial completion requirements have been met.

October 29, 2021 - Project in wrap up stage. Final deficiencies and warranty items in progress. Substantial completion requirements have been met.

September 29, 2021 - Demolition of Old Kitchen pushed to Oct 8th to align with deficiency completion items and staff availability to remove remaining assets to be redistributed.

September 02, 2021 - Project to be verified as substantially complete as of Aug 31. Demolition of Old Kitchen to begin week of Sep 6.

August 06, 2021 - No change in status, Staff working through minor bugs in the new kitchen. Project expected to be Substantial Complete by end of August.

July 12, 2021 - Staff have moved over to the new Kitchen. Deficiencies are being worked on as they are noted. Existing Kitchen Demo won't begin until closer to the end of July as kitchen staff are learning the new kitchen and work flows before completing the final removal of NH assets and turn over to Contractor.

June 15, 2021 - After having issues with Simplex cancelling their scheduled

Financials

Budget: \$5,000,000.00

Actual: \$2,800,484.95


Committed: \$1,397,771.73

Expenditures: \$4,198,256.68

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




SCOPE

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SCHEDULE

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QUALITY

-  Deliverables expected to meet quality criteria.
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COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: GRB - Philips IU 22 Ultrasound Replacement

Facility: GR Baker Memorial Hospital

City: Quesnel

HSDA: NI

Start Date: October 4, 2021

End Date: February 24, 2023

Description: New faster technology will help speed up exams and wait times. Newer technology allows for the support of less invasive ways of diagnosing (i.e. elastography) which are not able to be upgraded to these old machines. Quesnel currently has 3 Ultrasound rooms and we are unable to meet the demand of local physicians. These machines are used for general exams as well as specialized exams, such as echocardiography. The importance of keeping up with the technology is evident in pathologies that might be missed due to older technology.

Status Update

Nov 24, 2021 This Unit is still on order.

Oct 27, 2021 This Philips Epic Unit is on order waiting for delivery

Financials

Budget: \$253,000.00

Actual: \$245.48

Committed: \$232,134.52

Expenditures: \$232,380.00

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




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COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: InCare (SaferCare)

Facility:

City:

HSDA:

Start Date: April 1, 2021

End Date: March 31, 2026

Description: Increase the safety and effectiveness of inpatient acute care by digitally enabling care processes, practices and documentation. This includes med-surg, intensive care, maternity, pediatrics, in-hospital long-term care and ambulatory/specialty clinics .

Status Update

Health Indicators:

- Quality: Some groups have paused meetings until February 2022 due to pandemic response. Base work continues with agreement that additional time for clinical engagement will be required later.
- Scope: High level scope confirmed. Draft Project Definition Documents underway to define and approve initiative and project deliverables
- Schedule: Pandemic caused delays. Weekly Cerner design/build calls started. Detailed work plans to be developed following approval of deliverables in the Project Definition Documents.
- Cost: Secured SaferCare Part 1 funding. Full review of InCare budget to be completed by Project Manager (January 31, 2022).
- Rigour: Draft Project Definition Document presented to SaferCare Management Team on Dec 6, 2021. Review and feedback to follow.



Accomplishments for the last period (November 1-30, 2021):

- Migration of the SaferCare OurNH project site to Microsoft Teams and SharePoint Online (SPO).
- Draft Project Definition Document (PDD) presented to SaferCare Management Team on Dec 6, 2021.
- Completion of first DCW for Cerner mobile apps. Initial core build in progress by Cerner including technical infrastructure.
- Completion of Patient Care orders optimization pre-work (full review of existing orders, synonyms, and order entry formats in the Cerner EHR – sent




Financials

Budget:	\$4,907,000.00
Actual:	\$356,373.00
Committed:	\$0.00
Expenditures:	\$356,373.00




Health Indicators

Cost:	
Health:	
Schedule:	
Scope:	
Quality:	




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-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.

Project Name: QUE - Long Term Care Business Plan

Facility: Quesnel Health Services

City: Quesnel

HSDA: NI

Start Date: July 31, 2020

End Date: March 31, 2022

Description: Long Term Care Business Planning Project

Status Update

Nov 29, 2021

- Stantec is reviewing the Indicative design and code requirements related to proving this facility using mass timber construction
- Submission to NH executive anticipated in Jan/Feb 2022

October 27, 2021 - Updates to the program and indicative designs are underway incorporating feedback received by Northern Health related to the soiled utility rooms and carts; indicative design updates will include incorporation of mass timber.

October 06, 2021 - Functional Program, Operational appendix and Sustainability Report are under development. NH to work with city on a letter of intent for the land transfer. Indicative Design is needed. Child Day Care is not required. Class C will be updated following completion of the indicative design reports. Value for money and funding model on hold until receipt of Class C update.

March 22, 2021 - The user group meetings and functional programming effort has wrapped up and functional plans completed. Functional plans have been endorsed by the project steering committee. Writing of the business plans and development of the budget is underway. No sites for this development have been identified at this point. Without an identified site or the inability to purchase sites in anticipation of a business plan approval will significantly impact completion a thorough budget and business plan. Capital Planning continues to struggle with internal and external capacity to

Financials

Budget: \$900,000.00

Actual: \$330,112.82

Committed: \$0.00

Expenditures: \$330,112.82

Health Indicators

Cost: 




Health: 

Schedule: 




Scope: 

Quality: 




SCOPE

-  All critical and non-critical requirements will be delivered.
-  Multiple non-critical requirements won't be delivered.
-  One or more critical requirements won't be delivered.




SCHEDULE

-  Meeting all critical path milestones.
-  Missing critical path milestones.
-  Missing critical path milestones with dependencies against project completion.

QUALITY

-  Deliverables expected to meet quality criteria.
-  Deliverables expected to be moderately below expected quality criteria.
-  Deliverables expected to be significantly below expected quality criteria.

COST

-  Forecasting <2% over budget.
-  Forecasting >2% and <5% over budget.
-  Forecasting >5% over budget.